

NEWS: EUROPE

MEPs move to censure Commission and may demand UK repayments

Brussels on the rack over beef crisis

By Neil Buckley in Brussels

The European Commission will face a censure motion, and Britain could face demands to repay EU funds spent on dealing with the beef crisis, during three days of debate starting in the European Parliament today.

The debate threatens once again to sour relations between the UK and its EU partners. Yesterday, Lord Lindsay, Scottish agriculture minister, said in Brussels that Britain would present a programme by the end of this month on meeting terms agreed at last summer in Florence for a phased lifting of the worldwide ban on British beef.

The European assembly in Strasbourg will vote on the highly-critical final report by its inquiry committee into the handling of the "mad cow" affair, after a six-month investigation. The report accuses the UK and the Commission of serious errors, and MEPs are keen to find ways to penalise them.

Brussels faces a censure motion, to be debated today followed by a vote on Thursday, presented by Mr José Happort, a Belgian Socialist MEP, backed by 70 signatories. The motion - the third of its type to be proposed since direct elections to the European Parliament began in 1979 - would, if passed, force the sacking of all 20 commissioners.

That would require at least 314

votes - half of all MEPs - and a two-thirds majority of votes actually cast. Few insiders expect it to clear those hurdles, but a substantial protest vote is possible.

A sizeable vote might force the Commission to go beyond the internal reforms already announced after the mad cow affair. These include transferring responsibility for human health from Mr Franz Fischler, agriculture commissioner, to Ms Emma Bonino, consumer policy commissioner.

Mr Jacques Santer, the Commission president, will this afternoon present the measures to parliament to try to head off a possible "conditional" motion of censure. Some MEPs have suggested this option,

requiring the Commission to revamp its administration within a certain deadline or face censure, is more appropriate than Mr Happort's immediate censure.

Britain may face a call, introduced into the inquiry report by Mr André Laguel, a French Socialist, to repay EU funds spent on eradicating the disease. Mr Laguel's amendment says that if the Commission rejects responsibility for errors detailed in the report, it must at least reclaim the costs of the crisis from the prime culprit, Britain. However, the amendment, even if endorsed by MEPs, is not binding.

The Commission could also come under pressure to take legal action

against the British government over the refusal by Mr Douglas Hogg, the agriculture minister who was the subject of a censure motion in his own parliament last night, to appear before the inquiry.

The UK has responded angrily to the MEPs' report, which it disputes on 26 points. Lord Lindsay, representing Mr Hogg, told EU farm ministers yesterday Britain would present its programme for a phased lifting of the beef ban shortly. He ruled out early lifting in Scotland or Northern Ireland, where mad cow disease is less prevalent. "The government position remains that the Florence deal was a UK deal," he said.

EU struggles to reach statistical union

Member countries are finding it difficult to agree how to measure inflation across Union, writes Wolfgang Münchau



Preparing for Emu

European Union member states have failed to resolve a disagreement over the make-up of an inflation index, which is due to be published monthly from March 7. The index will be part of a wider set of EU statistics intended to establish comparable data across the Union in preparation for the single European currency - and to help determine which countries meet the Maastricht price stability criterion.

However, a working party of officials from national statistics offices and the Eurostat, the EU's statistical service, have proved unable to agree a common basis for assessing housing, education and health costs. Without these factors, there is a risk of significant differences between national and corresponding EU indices.

Early next year, finance ministers will consider which countries have met the inflation criterion for Emu; that inflation must be

no more than 1.5 percentage points above the average of the best three inflation performers, though the treaty leaves open how the average is calculated, and over what period it is taken.

In its convergence report last November, the European Commission adopted an inflation rate measured as the simple average of the previous 12 months.

If the statisticians cannot settle their differences, ministers may have to intervene.

The issue would be bound to raise political sensitivities if a country were to challenge the statistical base for the selection of participants in Emu. One monetary official acknowledged that a country disqualified from participating in the single currency might do just that.

The working party hopes to iron out some of the differences by the end of the year. But, according to one senior statistician, disagreements have not narrowed substantially, though there has been some progress on a small item relating to housing costs.

"This is more a case of cultural than statistical differences," he said. "For exam-

The inflation gap

Consumer price rises (left) for November 1996

	EU	National
Belgium	2.4	2.4
Denmark	1.4	0.7
Finland	1.4	0.7
Germany	1.3	1.4
Ireland	2.3	2.0
Netherlands	1.5	2.4
Spain	3.2	3.2
Sweden	1.2	1.2
UK	3.2	2.7

Source: J.P. Morgan

Based on average data

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A comparison of the November data, in a report by the US bank J.P. Morgan, shows that the Netherlands, Germany, Austria and Greece fare better under the EU index than under their own national indices. Finland does substantially worse, with a discrepancy of 0.7 percentage points.

In the Dutch case the discrepancy arises because housing and education costs are growing more swiftly than average prices in the economy. Excluding them depresses the retail price index.

There is also a marked difference for Britain, owing mostly to the effect of mortgage rates. The interim EU data are closer to the UK underlying retail price index, which excludes housing mortgage costs, than the headline rate.

Ms Ellen van der Gulk, an economist with J.P. Morgan in Brussels, said that even though the EU-wide inflation data "may be comparable to some extent, it is a bit hard to argue that they are a 'fair' reflection of price stability in the member states. By excluding the costs of health care, education and owner-occu-

Emu: who's going to make it

	1996	1997	1998	1999
Belgium	100%	100%	100%	100%
Denmark	100%	100%	100%	100%
Finland	100%	100%	100%	100%
Germany	100%	100%	100%	100%
Ireland	100%	100%	100%	100%
Netherlands	100%	100%	100%	100%
Spain	100%	100%	100%	100%
Sweden	100%	100%	100%	100%
UK	100%	100%	100%	100%

The EMU calculator, a widely anticipated tool, will allow companies to calculate the probability of success in the EMU market.

Germany is forming a single European currency in 1999. Currency strategies at investment bank J.P. Morgan calculate the probabilities from the interest rate differential.

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EUROPEAN NEWS DIGEST

Stalemate in truckers' talks

Talks aimed at ending a strike by Spanish truck drivers appeared deadlocked yesterday, with thousands of workers in northern factories temporarily laid off because of the conflict.

Mr Josep Piqué, industry minister, warned there was a "serious risk" that companies would lose export contracts, especially in motor components. Motor manufacturers have been among the worst affected by the partial stoppage. Germany's Volkswagen group was reported to have suffered interrupted production of the Polo model at its main Wolfsburg factory because of a lack of supplies from its plant near Pamplona.

The interior ministry said the situation on most Spanish roads was returning to normal, with police escorting convoys of trucks through trouble areas. But the northern Cantabria region was still virtually paralysed. The strike organisers, representing only part of the sector, are seeking improved conditions including earlier retirement.

The ramifications of the conflict became increasingly complicated as taxi drivers sympathetic to the truckers' demands staged strikes in Madrid, Barcelona and other cities. At the same time, petrol-station owners were up in arms over a government concession to the truckers last week, allowing transport co-operatives to buy diesel oil directly from oil companies.

Policeman killed in Bilbao

The escalation of Basque terrorism in Spain claimed a further victim yesterday when a policeman died in a car bomb attack in Bilbao. It was the sixth killing so far this year attributed to Eta, the outlawed separatist group.

The 33-year-old victim, assigned to a local court, was a member of Spain's national police, which operates in the Basque region alongside the regional police force and the paramilitary Civil Guard. The bomb exploded as he drove out of the garage of his home, next to a school in the main Basque city, which had not seen a fatal terrorist attack for two years. A police union official described the killing as the work of "fool-smelling Eta rats."

The recent wave of attacks, including the shooting of a judge in Madrid last week, coincides with tension over a supreme court investigation into Henri Barthelemy, the political party linked to Eta. More than 20 protesters were injured in clashes at the weekend, two of them with bullet wounds after police opened fire.

Bulgaria raises petrol prices

Bulgaria's interim government yesterday raised petrol prices by 178 per cent in an attempt to free suppliers' volumes kept in storage. Mr Stefan Sofianski, the prime minister, said.

A litre of petrol cost 10 cents last Friday based on a rate of 660 leva per dollar. However, the lev is trading at around 3,000 per dollar. As a result, the country's biggest oil refinery Neftochim, which supplies almost the whole domestic market, has sunk into debt and suppliers have refused to deliver crude to it.

"We hope that the lev/dollar exchange rate will stabilise despite the price rise. The crisis and the chaos are enormous," said Mr Sofianski.

On Friday the new interim government, which inherited crippling fuel and grain shortages, banned fuel exports until April 30 and troops enforced border controls in a bid to curb oil smuggling by companies and private motorists.

Most petrol stations have been closed because of the fuel shortage and municipalities are distributing petrol and diesel for ambulances, food delivery trucks, the police, the army and social services.

German railway appointment

German government officials confirmed yesterday that a senior aide to Chancellor Helmut Kohl would be appointed to run the national railway Deutsche Bahn AG.

The transport ministry said Mr Johannes Ludwig, state secretary in the economics ministry, would be appointed to head the railway at a meeting of the supervisory board scheduled for last night.

Mr Heinz Duerr, the current Deutsche Bahn chairman, would take a seat on the supervisory board, officials said. The final decision about Duerr's successor would be taken by the supervisory board on February 26.

The opposition Social Democrats claimed naming Mr Ludwig to head Deutsche Bahn would hinder the railway's conversion from a state bureaucracy to an independent corporation.

Call for Nazi gold meeting

Switzerland has backed a British call for an international Nazi gold conference which would be attended by representatives of all countries which handled gold and other assets looted by the Germans during the second world war.

Mr Greville Janner, the British Labour MP and president of the inter-parliamentary council against anti-semitism, (left) and Mr David Hunt, a former Conservative cabinet minister, raised the issue with Mr Flavio Cotti, Switzerland's foreign minister when they met yesterday. The meeting was set up to review Switzerland's progress in taking steps to set up a humanitarian fund for survivors of the Nazi Holocaust.

Mr Janner said there was much research under way into the wartime role of Switzerland and other countries which were conduits for looted Nazi gold, but the research was not co-ordinated.

ECONOMIC WATCH

Rise in Czech earnings

Czech industrial workers earned 17.4 per cent more in 1996 in nominal terms than in 1995 and spent more in the country's stores and car showrooms, according to figures released yesterday by the Czech Statistics Office (CSU).



Chancellor Helmut Kohl welcomes US secretary of state Madeleine Albright to Bonn yesterday

Bonn seeks to calm Russian fears on Nato

By Ralph Atkins in Bonn and Bruce Clark in London

Germany yesterday used a visit by Mrs Madeleine Albright, US secretary of state, to call for maximum efforts to reassure Russia about this planned expansion of Nato.

Mr Klaus Kinkel, Germany's foreign minister, said he hoped a proposed agreement between Nato and Russia would amount to "a substantial charter". He also expressed optimism that a deal over new entrants to the alliance would be struck at Nato's Madrid summit in July.

He did not rule out French proposals for a five-power summit, including Britain, the US and Germany as well as Russia, aimed at overcoming Moscow's objections to expansion of Nato.

"We have to do everything we can to make it easier for Russia and the Russian people to accept Nato expansion... We should think about everything that might be helpful," he said.

However, Mrs Albright, on a tour of Europe intended to smooth the path to enlargement, appeared less enthusiastic about the French proposal.

"We're now focusing very much on the substance of the Nato-Russia charter," she said, adding: "It is the substance that interests us, not the process... We're steadily moving along the road to Madrid."

Russia and Nato officials have already sketched out the main areas for co-operation the charter will envisage: they include arms control, non-proliferation, this planning and execution of joint peace-keeping operations, emergency relief and environ-

mental issues related to defence.

But Moscow has called for a full-blown treaty with Nato would favour a document that is politically, but not legally, binding. Moscow would also prefer the Russia-Nato agreement to be concluded before Nato enlargement is launched, while the alliance insists that it cannot give any third party a veto over its plans to incorporate new members.

Mr Werner Hoyer, Germany's deputy foreign minister, highlighted Nato's difficult balancing act in a speech yesterday.

He said the proposed Nato-Russia relationship should be more substantial than the present practice of ad hoc consultations on a "16 plus 1 basis" - but it should not act as a block on Nato's ability to act.

As well as reassuring Russia, the alliance faces some hard questions about which countries to include in the "first wave" of Nato expansion that is due to be completed by spring 1999.

While Poland, Hungary and the Czech Republic look almost certain to be in, France is pressing hard for Romania to be added, and Slovenia is strongly backed in several quarters, from the US military to south European governments which fear that Nato's orientation is shifting northwards.

Mr Kinkel yesterday raised the prospect of a single list of countries being admitted to Nato and forming the next wave of European Union members, but emphasised that no decisions had yet been taken possible entrants.

To reassure those left out, he said: "We will have to make clear that this is an ongoing process."

Russia's anti-monopoly chief fired

By John Thornhill in Moscow

The head of Russia's anti-monopoly committee has been removed from his post, raising questions about the government's commitment to implementing the structural reforms the International Monetary Fund says are vital for promoting economic growth this year.

Mr Leonid Bochkin said his sacking earlier this month - which was abrupt but without public fuss - had been brought about by a powerful financial oligarchy which feared his committee's efforts to block developing close links between economic and political power.

"What we are now seeing is terri-

ble," Mr Bochkin said in a newspaper interview. "We are witnessing the worrying arrival in power of state monopolistic circles. Naturally, in such circumstances it is extremely beneficial to many people to get rid of me and appoint a perfectly loyal and non-confrontational person at the anti-monopoly committee." No successor has yet been named.

Mr Bochkin, an economic liberal who became head of the anti-monopoly committee in 1992, said he was informed of his dismissal by Mr Vladimir Potanin, first deputy premier in charge of the economy.

Mr Potanin, who previously headed the Otkrybank financial group, is one of a group of seven

bankers which strongly backed President Boris Yeltsin's re-election campaign and whose businesses have benefited from close links to the Kremlin.

Government officials rejected Mr Bochkin's accusations, saying he was removed from office precisely because of his ineffectiveness in implementing competition policies.

They said the government was intensifying efforts to confront the country's natural monopolies, highlighting recent comments by Mr Yevgeny Yasin, the economics minister, arguing for restructuring of gas and electricity.

This month the government created a working group to develop ways of regulating Russia's natural

monopolies - such as gas supply, electricity generation, and railways - more effectively. The group is due to present its proposals at the beginning of May.

The government is locked in talks with the IMF about its economic agenda for the year and is this week likely to commit itself to a wide-ranging programme of micro-economic reforms.

Mr Charbel Ackermann, of Boston Consulting Group, which has advised the government on structural reform, said there did appear to be a new political resolve to press ahead with anti-monopoly policies first formulated in 1992.

"This will be very important for the government's medium-term

anti-inflationary policy," he said. "It is now possible to think seriously about separating electricity production and transmission, although I am less certain whether it will be possible to separate gas transportation and production."

Reformist ministers argue that powerful monopolies are hampering the development of competition and distorting Russia's domestic market. But Mr Bochkin argued his anti-monopoly committee never had the resources, nor political backing, to tackle such strong vested economic interests.

Mr Bochkin also claimed the government decree removing him from office was illegal. Only the president had the authority to fire him.

D'Alema draws new image for his party

The leader has put Communist past behind him and is trying to do the same for his PDS, writes Robert Graham in Rome

Mr Massimo D'Alema has successfully distanced himself from his communist past. But as leader of Italy's Party of the Democratic Left, he still has a long way to go in convincing the electorate that the PDS is something more than the metamorphosis of the Italian Communist party (PCI) which collapsed in the wake of the fall of the Berlin Wall.

Created in 1991, the PDS owes its strength to the well-oiled organisational machine inherited from the PCI, and the bulk of its vote comes from former Communist sympathisers.

One of Mr D'Alema's main tasks at the first PDS congress, which opens on Thursday, is precisely to broaden the party's appeal with a convincing endorsement of a social democratic platform. If the 47-year-old leader succeeds, the PDS has the chance of competing for the centre ground where most of the electorate is concentrated.

On other hand, if the PDS remains overly linked to its Communist past, it is unlikely to improve much on its 21 per cent of the vote for the foreseeable future. That is a very respectable percentage in Italian terms, but it would never give the party control of government, merely the dominant say - as it has in the Centre-Left Olive Tree alliance headed by Mr Romano Prodi.

In the run-up to the congress, Mr D'Alema and his allies have undertaken a critical reassessment of the role of the PCI in postwar Italy, especially during the long leadership of the late Enrico Berlinguer.

Mr D'Alema himself has referred to Berlinguer as a "defeated reformer". If he means by this that the old PCI failed to dispel the Communist bogey, he is right.

The main political anomaly in Italy was that the PCI, the second largest party after the Christian Democrats, with a third of the

vote, was denied office for four decades. Even for the April 1996 general election it was considered electorally unacceptable that an ex-Communist, Mr D'Alema, be put forward as prime minister despite leading the dominant Olive Tree partner.

A book published late last year and provocatively entitled *Dimenticare Berlinguer* (Let's Forget Berlinguer) dared to criticise the party's hero and question how much he really achieved by taking the high moral ground against a succession of corrupt Christian Democrat governments.

The book includes an anecdote from Mr D'Alema about how he attended as a young Communist apparition the funeral in Moscow in 1984 of the Soviet leader

Yuri Andropov, after the PCI had endorsed Italy's membership of Nato and had criticised the Soviet Union over Czechoslovakia.

The PCI delegation was kept waiting to view the coffin. The Soviets claimed that they had been waiting for the PCI wreath to arrive although it had clearly been in place for several hours.

Berlinguer then observed that Communist regimes had three basic characteristics: "The leaders always tell lies even when not necessary; the agriculture doesn't work; and the paper on the sweets they offer always sticks."

The anecdote is told to show that Berlinguer remained committed to solving an industrialised western society's problems from a Marxist viewpoint in spite

of being aware of the faults in the communist system.

Mr D'Alema no longer wishes to be so shackled. Since being elected leader in 1993, he has gradually steered the party towards a caring, market-oriented economy which looks remarkably like parts of Mr Tony Blair's New Labour in the UK.

He has been the principal backer for the privatisation campaign of Mr Carlo Azeglio Ciampi, the Treasury minister, and has accepted the need to cut back on welfare benefits, notably pensions.

He has shown considerable courage by pressing for constitutional reform, and his prestige is now staked on a reform commission (which he chairs) coming up

with serious proposals. Although the congress has been painstakingly prepared to ensure a big show of support, he does not have all the party with him.

Some, like Mr Walter Veltroni, the deputy premier, want to make a broad grouping out of the Olive Tree alliance which would absorb the PDS. Others remind him that the centre-left won the elections in part because they promised to protect, not to slash, welfare benefits.

There is also an element within the PDS which still believes it possible to win back the hardline Communists who split six years ago to form Reconstructed Communism (RC), taking almost a third of the old PCI vote. Mr D'Alema would dearly like to separate his party



D'Alema: aiming for the centre ground

completely from RC and its astute leader, Mr Fausto Bertinotti, whom he regards as an electoral liability. But so long as the present government relies on RC for a parliamentary majority, Mr D'Alema's ambitions risk being curtailed.

RHÔNE-POULENC'S 1996 FINANCIAL RESULTS

1996 net income: an increase of 28.4%

"In 1996, we progressed in the implementation of our strategy:

- our life science businesses (pharmaceuticals, animal and plant health) continued to grow and improve their profitability, due to the commercial success of our new products and the integration of Fisons;
- in chemicals and fibres, there was a marked improvement in the majority of businesses and new restructuring measures have been undertaken;
- we have continued to refocus our business portfolio and in 1996 divested FF 6.8 billion of assets.

In 1997, we will continue with this strategy and confirm our objectives of achieving improved performance in earnings per share and reducing the net debt to equity ratio to less than 0.5".

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Chairman
and Chief Executive Officer

The Group's consolidated sales were FF 85.818 billion, an increase of +1.2% on an historic basis and +3% on a comparable basis.

Earnings from operating activities rose to FF 7.721 billion (+22.2%) due to sales growth and improvement in productivity.

Net income rose to FF 2.740 billion, an increase of +28.4%,

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essentially due to earnings growth in the pharmaceuticals and animal and plant health businesses, which represent 87% of the group's earnings from operating activities.

Earnings per share were FF 8.44, an increase of 25.8%. Before amortization of goodwill, earnings per share amounted to FF 11.54, compared to FF 9.12 in 1995 (+26.5%).

A gross dividend (dividend plus tax credit) per ordinary share "A" of FF 5.25 (+16.7%) will be proposed by the Board of Directors to the General Meeting of Shareholders.

The net debt to equity ratio was 0.61 at the end of 1996, compared to 0.72 at the end of 1995, in line with the objective of returning to a net debt to equity ratio of less than 0.5 by the end of 1997.

* Operating income + equity in net earnings of affiliated companies in which Rhône-Poulenc owns an interest of between 20 and 50 percent, on a comparable basis.

1997 calendar:

General Meeting of Shareholders:
23 April 1997
(second convocation)

Quarterly results:

1st quarter: 30 April
2nd quarter: 25 July
3rd quarter: 30 October

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NEWS: EUROPE

Weighted voting system proposed for EU

By Peter Norman in Bonn

A system of majority voting taking account of the different political, economic and military weight of European Union member states was proposed yesterday by a senior Brussels commissioner as a way of creating a common European foreign and security policy.

Mr Hans van den Broek, the foreign affairs commissioner, warned that the national veto and consequent need for unanimity was "leading to paralysis" in EU foreign policy.

Van den Broek warns national veto is leading to foreign policy paralysis

He urged qualified majority voting for foreign policy and security issues, but said Union members would have to recognise that "some are more equal than others".

Making clear that he was expressing a personal view rather than Commission policy, Mr van den Broek told a conference organised by the European Commission's office in Bonn that numbers alone should not determine foreign policy decisions in a

system of majority voting. Germany, France and Britain occupied special positions because of their economic power, military strength or diplomatic influence, so it would be difficult for the EU to adopt a foreign policy stance against the wishes of two or more of these "major players".

He suggested a system of weighting votes to take account of these "obvious differences" or some other provisions to ensure that no important decisions

"could be taken without the assent of at least some of the major players".

Mr van den Broek was speaking in an attempt to ease a deadlock on future EU foreign policy in the intergovernmental conference to revise the Maastricht treaty that is due to be concluded at the EU summit in Amsterdam in June.

He admitted that his views would be controversial and could upset countries such as Spain and Italy.

They were immediately rejected by Mr Björn von Sydow, the Swedish defence minister, who said his own country was influential in foreign affairs and was currently an elected member of the United Nations Security Council.

The commissioner put his ideas in the context of a "big bargain" in which "major member states" would commit themselves to a "real common foreign and security policy" in which all EU members would be involved in

exchange for recognition of the greater weight of some member states.

The bargain would protect smaller EU members against the heavyweights acting on their own. Mr van den Broek's plan envisaged no future meetings of the contact group on former Yugoslavia - Germany, France, Britain, the US and Russia - without prior consultations among all Union member states. EU-wide consultations would also apply ahead of the so-called Quint meetings of Germany, France, Britain, Italy and Spain on Turkey.

UK hits at slow progress on gas

By Gordon Cramb in London

Agreement on liberalising the gas industry within the European Union is being put further from reach because some member states are clinging to unnecessary measures to protect dominant suppliers, Lord Fraser of Carmyllie, British energy minister, warned yesterday.

Promising talks on a draft gas directive had "seen some slipping" back to previous positions, and did not look likely to produce a result in time for the EU's Amsterdam summit in mid-June.

Officials are due to meet in The Hague on Thursday to seek a way forward, but Germany and France said to be among those holding out. "These discussions continue to be focused on the aim of introducing liberalisation solely by means of providing for third party access to pipelines owned by incumbent suppliers in the market," he said.

While important, this was not enough, and even on that issue some governments were hesitant. In addition, the company selling the fuel to end-users needed to be distanced from pipeline ownership, or governments would have to fight an inbuilt incentive by the network operator to restrict competitive access.

Pricing should be transparent, with discrimination outlawed. "But sadly, I observe that many of our European partners consider such a basic provision to be unnecessary or 'too ambitious'," he told an audience at Leiden University.

National security of supply, one focus of continental concern, was enhanced by more diverse sourcing, he argued. Another surrounded the long-term "take or pay" contracts into which many suppliers said they were locked, and which would be burdensome if they rapidly lost market share. Most in fact contained price reopener clauses, he maintained.

Immigration bill sparks war of words in France

By David Buchan in Paris

Mr Alain Juppé, the French prime minister, yesterday warned the country's intellectual and professional classes that they were playing into the hands of the far right by preaching civil disobedience to a new immigration bill.

Meanwhile, Mr Lionel Jospin, leader of France's socialist opposition, said that if his party won next year's elections it would repeal the controversial section of the proposed immigration law that would expand official reports the French are supposed to

make on foreigners who are guests in their homes.

The campaign against the proposed *Loi Debré* - named after its sponsor, Mr Jean-Louis Debré, the interior minister - has mushroomed in the past week, with groups ranging from film directors to dentists calling on people to disobey the law if it passes parliament and offering to take in illegal immigrants in defiance of the reporting requirements. Some petitions have likened the *Loi Debré* to decrees passed by the Vichy regime during the second world war.

Mr Juppé said civil disobedience threats were "serious" because they undermined France as "a state of law and democracy", adding that to talk of Vichy was to "mix everything up".

The prime minister pointed out that parliament could still amend the draft law on its second reading, as could eventually the Constitutional Council. The latter may indeed amend the reporting clause which has already been deemed questionable by a government tribunal. In 1983 the Socialist government decreed that foreigners, from outside the

European Union and without proof of money or hotel reservations, had to get an officially-approved affidavit from a French host to get a visitor's visa.

Mr Debré is now proposing that French hosts must also inform their local mayors when their foreign guest leaves. This apparently minor change would create computer records on the movements of all non-EU foreigners in France.

The far-right National Front's recent electoral successes have raised the question of whether France's mainstream parties - social-



Juppé issued warning after civil disobedience threat

ists as well as centrists and conservatives - have been influenced by the NF in cracking down on illegal immigration to remove one of the supposed reasons for the NF's rise.

Slovenia party deadlock broken

By Jack Grimston in Ljubljana

Slovenia's three-month political deadlock seemed over yesterday as party leaders put the finishing touches to a left-right coalition brokered over the weekend.

The coalition will ally Mr Janez Drnovsek, the Liberal Democrat (LDS) leader, who has been prime minister since 1992, with Mr Marjan Podobnik, of the right-of-centre People's Party (SLS), backed by the small DeSUS pensioners' party.

Talks between the two leaders began after Mr Drnovsek's first proposed government, including a clutch of leftwing parties, was rejected by parliament on February 6. The coalition theoretically had a two-vote majority but one deputy changed sides in the secret ballot.

Talks were still taking place yesterday on the distribution of ministries: no decision had been taken on what job Mr Podobnik would do, and the defence portfolio was not allocated. The coalition should be able to muster 52 votes in the 90-member assembly.

Mr Drnovsek had until midnight last night to name a new government.

But Slovenia is still some way from having normally functioning institutions, which it has not had since November's general election.

Andorra Liberal Union party re-elected

By Andrew Jack in Paris

The tiny Pyrenean mountain state of Andorra is likely to be opened to more foreign investment following the overwhelming re-election of the ruling UL Liberal Union party on Sunday.

The party, headed by Mr Marc Forné Molné, the outgoing prime minister, won 18 of the 28 seats in the national assembly, in a turnout of nearly 92 per cent of the 10,837 voters.

The clear win will put an end to the series of fragmented coalition governments since the country

adopted a new electoral system with its first constitution, approved in 1993.

In an interview before the vote, Mr Forné indicated his support for policies which would remove the restriction limiting foreign investors to holding a maximum of one third of the capital of any Andorran company.

He also said he planned to re-open discussions over relations with the European Union, and wanted to develop a series of double taxation treaties to avoid Andorrans being taxed elsewhere.

In exchange, he said he

was considering introducing a limited form of tax on profits - of up to 15 per cent - for foreign companies, which he wanted to encourage, partly to provide more skilled employment for young, university-trained Andorrans.

He ruled out the introduction of income tax, which he said would prove controversial and costly to collect in proportion to the money raised, but said he was considering other taxes such as a charge on property transactions.

Mr Forné also hinted that the country's current low

duties on imported tobacco - which serve to protect domestic tobacco cultivation and processing - could be increased to help increase government revenues.

He said other revenues - to reduce the accumulated state deficit of Pta22bn (\$163m) - could come from the Spanish lottery, which operates in the country, and from the creation of a casino or local lottery.

The prime minister said he was less reluctant than before to open up the banking sector to new financial institutions, and suggested he did not want Andorra to

be seen as a tax haven. "We do not want to be a Post Office box," he said.

He likened his UL party to France's centre-right ruling parties, combining some free market policies and the need for controls on "excessive" state intervention with progressive social policies such as the possibility of legalising abortion and pornography - illegal because of the influence of the bishop of the nearby Spanish town of Urgell, who remains under the constitution one of Andorra's "co-princes" alongside the French president.

NEWS: WORLD TRADE

Congress may try to trip up telecom deal

By Guy de Jonquieres

The weekend agreement to liberalise world telecommunications may face obstacles in the US Congress, though a "vast majority" of congress members are expected to support it, a senior US trade official said yesterday.

Mr Jeffrey Lang, deputy US trade representative, said the main challenge was likely to come from a vocal minority of legislators who claimed the agreement required Congressional approval.

He said the Clinton administration was preparing a big push to persuade Congress that the deal was covered by its existing trade negotiating mandate, and that it genuinely met US economic and industrial interests.

"I think it will be difficult. But it can be done once Congress is apprised of the commercial opportunities which the agreement opens up and, in particular, of the pro-competitive regulatory principles it contains," Mr Lang said.

"I would say a vast majority of senators and congressmen think the deal is a good one for the US, and a smaller majority think no legislation is needed to approve it," he said.

Senator Ernest Hollings recently tabled an amendment which would require the telecoms deal, and all future international trade agreements, to be approved by Congress.

Though the amendment is thought unlikely to pass, it reflects concern on Capitol Hill about delegating too much negotiating authority to the administration.

Some senior administration officials believe this issue could become a focus of controversy later this year, when President Bill Clinton asks Congress for renewed "fast-track" authority to negotiate trade agreements.

Before then, committees in both houses of Congress plan hearings on US trade policy. Mr Lang expected these to focus on the tele-

coms agreement, the operation of the World Trade Organisation and agriculture.

He said the hearings would be difficult because they had to "take account of a new international trading regime which nobody knows much about... Congress will want to know how we get agreements, what our leverage is and what our basic objectives are."

He said Congress was exercised about agriculture, because the US believed other countries were not living up to their Uruguay Round obligations. He cited problems with the European Union over imports of rice and genetically modified food.

Mr Lang doubted that renewed fast-track authority could be secured without strong support from agricultural interests, because so many representatives from farm states sat on influential congressional committees. Telecom winners and losers, Page 19

IBM builds global software team

By Paul Taylor in Stuttgart

International Business Machines will unveil plans today to establish an innovative round-the-clock development cycle using programmers in China, India, Belarus and Latvia to build state-of-the-art Internet software "components" using the Java programming language.

These software components - called "JavaBeans" - are expected to form the building blocks for sophisticated Internet business applications in the future covering areas such as human resources management, training and sales and marketing. IBM is planning to spend several hundred millions of dollars over the next few years to incorporate Java technology into its business software products.

The project, believed to be the first of its type, will link teams of programmers from Tsinghua University in Beijing, IBM's joint venture with India's Tata group in Bangalore, the Institute of Computer Science in Minsk, Belarus and the privately owned SWH Group in Riga, Latvia. Each team will consist of 31 software programmers co-ordinated by a 24-strong IBM team in Seattle.

Mr Mark Bilger, IBM's director of software development for emerging markets, who has put the project together said: "What we were originally trying to do was to lower our costs but we discovered as a side effect that it reduces the time to market as well."

The software development markets in such countries as India have grown rapidly in recent years fuelled by the need in the west for highly skilled programmers, who are in short supply in places such as California's Silicon Valley. By tapping into these offshore resources IBM hopes that it can cut both development cost and development time.

Patent medicine promises recovery for drugs sector

Liberalisation and plans for stricter patents laws have raised interest in India's home market and the export potential of its generic drugs sector

India has long been a tantalising prospect for the world's big drug companies. With 900m people spending an average of just \$3 a year each on medicines, it ought to be a growth market.

In practice, the subcontinent has proved a difficult market - with lax patent laws, intense competition from a plethora of domestic companies and price controls.

Now, however, liberalisation of the industry and the planned introduction of new patent laws in 2005 in the wake of the Uruguay Round of trade negotiations have renewed interest in India's domestic market and in the country's potential as an exporter of low-cost drugs.

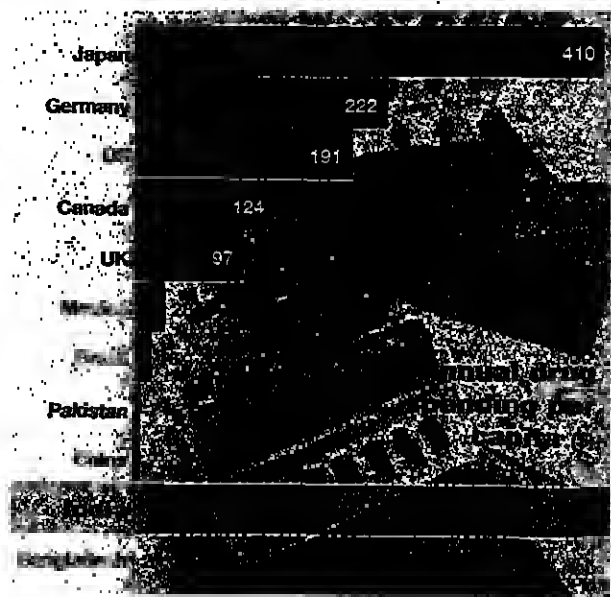
For multinationals, the changes have been long overdue. Since government controls on drug prices were introduced and patent laws relaxed in 1970, their market share has fallen from about 80 per cent to 30 per cent.

Under the 1970 laws, a patent was imposed on drug manufacturing processes but not on products. This triggered a proliferation of domestic pharmaceutical companies, mostly churning out cheap copies of patented drugs.

There are more than 24,000 pharmaceutical companies in India with annual aggregate sales of about Rs120bn (\$3.5bn), according to brokers InvestTrust. Only about 40 of these boast sales over Rs1bn a year.

The growth of the domestic industry has resulted in some of the world's lowest drug prices for consumers and has made medicines more widely available. But it depressed the profit margins of multinationals.

Mr T. Thomas, chairman of Glaxo India, believes there is strong, long-term potential in the Indian market. He says the industry's sales growth of about 11 per cent a year is much bigger than in more mature, developed



seven years from now, there will be a lesser number of larger, more robust companies that can sustain the onslaught of emerging competitive dynamics."

By contrast, Mr Thomas said the scope for multinationals to increase market share through acquisition was likely to be limited.

He pointed out multinationals were unlikely to want to acquire companies that had grown largely through breaking international patents. In addition, there were strong "cultural" differences between multinationals and domestic companies.

Perhaps one of the most significant future growth avenues for multinationals in India is not so much the domestic market but as the country to make drugs and carry out development work.

Mr Kothari said India's exports at present amounted to less than 0.3 per cent of world demand for drugs.

But he said patents for branded drugs valued at more than \$30bn in the US and \$15bn in Europe were likely to expire between 1995 and 2005. "With the opening up of the huge generic drug market, the search for low-cost, high-quality producers will intensify, forcing production bases to relocate to cheaper sites."

But Mr Ashit Kothari, analyst with InvestTrust, says the real impact of the patent laws would not be felt for many years after 2005. He says only 10 per cent of India's current drug consumption would be subjected to patent laws after 2005.

Mr Kothari adds that industry margins would remain under pressure as rising competition was expected to result in the rapid launch of new brands, increasing costs.

Dr Parvinder Singh, chairman of Ranbaxy Laboratories, says a consolidation of the Indian industry was inevitable ahead of the 2005 patent deadline. "In five to

The cost of setting up a drugs plant in India is a third that of Europe or the US

Under the recent changes, new product patents have been recognised since January 1995. After 2005, all product patents will be recognised.

The number of drugs under price control has dropped from 142 to 73 and the government has liberalised some of the earlier controls on multinationals' ownership of their Indian affiliates.

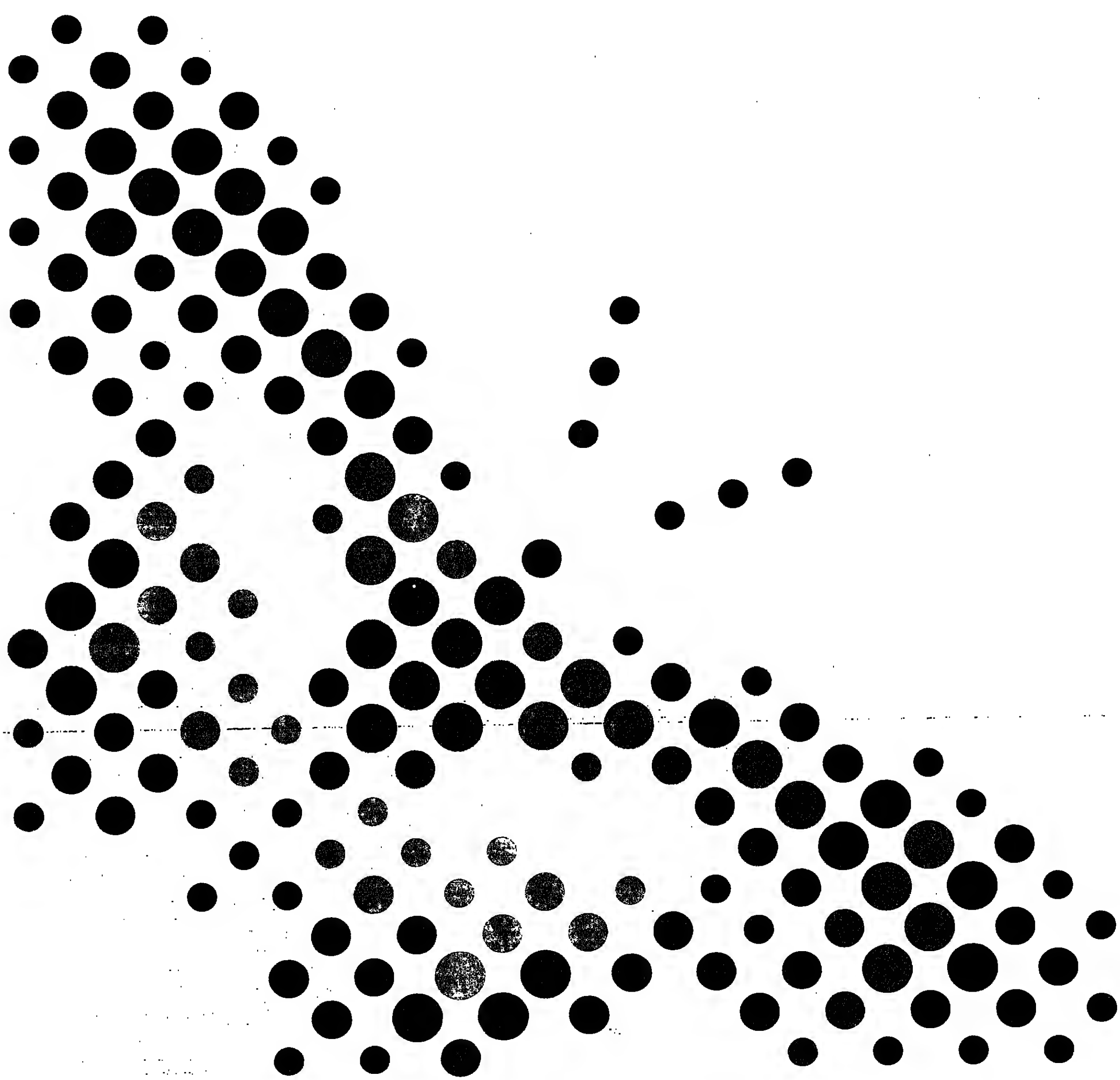
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Value beyond chemistry

NEWS: INTERNATIONAL

Palestinians' new stock exchange opens for business today

'This is part of the building process of a state.' Judy Dempsey examines a potent symbol of independence

It takes patience and skill for drivers to negotiate the hazy streets of Nablus, packed with new cars and new shops. But after a few sharp turns and a steep hill, one arrives at the Al Qsra Building, home to the Palestine Securities Exchange (PSE), which opens for business today.

It is hardly surprising to find the exchange in Nablus. This commercial city is home to many Palestinian entrepreneurs, some of whom stayed after Israel occupied the West Bank 30 years ago, while others went abroad, to the US, the Gulf states or neighbouring Jordan. Some are returning with the skills they have gained. One of them is Mr Safran Bataina.

Mr Bataina is the general man-

ager of the PSE. For him, the establishment of the exchange, three years ahead of schedule, is another step towards a Palestinian state.

"The stock exchange is associated with statehood. It is part of the building process of a state," he said.

For Mr Jiries Qassis, one of the PSE's four brokers, it will also "provide a vehicle for attracting and channelling savings from the Palestinian diaspora".

But when the PSE's doors open today, it will have none of the buzz and razzmatazz characteristic of the world's older exchanges. In fact, there will hardly be a need for a trading floor.

"One of the few advantages in

starting from scratch is that you can install one of the most modern computer networks to facilitate transactions," explained Mr Bataina. "Trading floors are sort of obsolete. We have also had the advantage of learning from the experiences of other emerging markets, such as Slovenia, or smaller exchanges, such as Canada's Alberta."

Mr Bataina, who is 43, gained his stock market experience in London and New York before becoming economic adviser to the Jordanian government in the late 1980s. He came to the West Bank in 1994 and was appointed manager of PSE a year later.

Since then, many Palestinian companies have gone public. They include utilities and tele-

communications, property, construction, chemicals and insurance groups. In the coming months, over 60 companies, with a total market capitalisation of JD700m (\$886m), will be traded.

Mr Bataina has no illusions about the first few months of PSE's operations. Initially, he expects the annual volume to total only JD30m but rising to JD120m next year. By the end of the decade, he is confident volume will account for 20 per cent of market capitalisation, which he hopes will rise to JD20m. But as ever, much hinges on the peace process.

The peace process has not been particularly kind to PSE. Despite a peace agreement between Jordan and Israel in October 1994,

the Israelis only issue two-week visas to Jordanians of Palestinian origin who wish to work in the West Bank.

Mr Suleiman Shihadah's parents fled Jerusalem in 1948 and settled in Jordan, where he set up a successful computer software business. Like many other Palestinians living in Jordan, he is transferring these skills to the PSE where he manages the systems and technology department.

"My family and I have to return to Jordan every two weeks so that we can reapply for another visa," he explains. "It is very tiring. But I feel it is a national duty to transfer the experience one gained from working abroad to here. There is a

real need of such experience and skills."

The Israeli banking system, says Mr Bataina, has also excelled in bureaucracy, particularly clearing procedures. The PSE has initially introduced a five-day clearing system through the Amman-based Arab Bank, the largest in the region.

And because it takes "ages" for Israeli banks to clear transactions and "is very expensive," Mr Bataina says the PSE will trade in the Jordanian currency and US dollar — revealing, perhaps unwittingly, the ever closer relations being forged between the economies of Jordan and the West Bank and between the Palestinian diaspora in Jordan and Palestinians in the West Bank.

But there is even a more fundamental problem facing the PSE. Investors wanting to visit companies in which they have bought or thinking about investing still face daily obstacles. "Palestinians are not allowed to travel freely between the West Bank and Gaza or even between West Bank towns. Israeli road blocks still exist. I could not even make a presentation in Gaza," said Mr Bataina.

Still, against all the odds, PSE will be launched today. And as if to emphasise Mr Bataina's point that it will be one of the planks that will be one of the PSE's of the Palestinian state, the PSE's postal address will not mention the West Bank or the Palestinian Authority.

It will simply be Palestine.

Russians dying earlier, says WHO

By Frances Williams in Geneva

Diseases of the circulatory system, including heart disease and strokes, are by far the biggest killers in much of the world, followed by cancer and respiratory diseases such as pneumonia, according to the latest statistics compiled by the World Health Organisation.

Its 1995 World Health Statistics Annual also highlights the dramatic fall in male life expectancy in the former Soviet Union, especially Russia, since its collapse in 1991.

The WHO statistics show that diseases of the circulatory system account for up to 60 per cent of all male deaths and up to 70 per cent of female deaths in

the 60 or so countries supplying figures.

The highest death rates from circulatory diseases for both men and women are found in the former Soviet Union — Russia, Turkmenistan, Latvia (men) and Uzbekistan (women) — while the lowest rates are found in Japan, France, Mexico (men) and Canada (women).

By contrast, cancer is responsible for 30 per cent or more male deaths in France, Italy, Japan and the Netherlands but for fewer than 10 per cent in central Asia. For women, the highest mortality rates from cancer are found in Britain, Canada, Netherlands, New Zealand and Switzerland.

In a special analysis, the WHO report notes that in

	Life expectancy in developed regions		
	women	men	difference
Eastern Europe	74.1	68.8	10.3
Northern Europe	76.7	72.7	6.0
Southern Europe	78.3	73.0	6.3
Western Europe	79.7	73.0	6.7
Northern America	79.4	72.7	6.7
Australia/New Zealand	80.3	74.3	6.0

Source: United Nations

almost all the 15 former Soviet republics male life expectancy at birth has fallen below 1981 levels. For Russian men it plunged to only 57.7 years in 1994 from 64 years in 1990, which compares with the 1994 average for eastern Europe of 63.8 years and 73 years for western Europe and North America.

Russian men are dying earlier not only from heart disease and other illnesses

often linked to stress and excessive drinking and smoking, but also from what the WHO calls "external causes" including accidents, murder and suicide.

In many of the former Soviet republics "external causes" are the third most important cause of death after circulatory system disease and cancer. Thus Russia, Lithuania and Latvia have the worst male

suicide rates among the WHO reporting countries, the highest rates for women being found in Hungary, Estonia and Latvia.

However, Latin countries confirm their reputation as having the world's most dangerous drivers. More than 3 per cent of men in Italy, Mexico, Portugal and Spain die in traffic accidents, compared with fewer than 1 per cent in Finland, the Netherlands, Ukraine and the United Kingdom.

1995 World Health Statistics Annual, WHO Sales Division, CH-1211 Geneva 27, fax +41 22 791 4857, e-mail: brodierc@who.ch, SPF150 (SPF105 in developing countries).



Young men in Kalemie, Zaire, queue to join the rebel army fighting the Mobutu regime

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Egypt to put Israeli on trial for spying

An Israeli man must stand trial in Egypt with three other people on charges of spying for Israel and damaging Egypt's interests, Reuters reports from Cairo.

The case of Azam Azam, 35, chief mechanic at an Israeli-owned factory in Egypt who was arrested in November, has caused friction in Egyptian-Israeli relations. Israel said he was innocent and appealed for his release but President Hosni Mubarak said that he could not interfere with the legal system.

The other defendants are a 34-year-old Egyptian, Emad Abdelhamid Ismail, and two Israeli women who are not in Egypt — Zahra Youssef Greiss and Mona Ahmed Shawahna.

Egypt's prosecutor general on Monday referred the four to trial and issued the charge sheet, which says Ismail agreed to help the two women spy for Israel's intelligence service Mossad. The

prosecution alleged that Ismail worked with Mossad from March to last October.

Greiss, with whom he was having an affair, according to the prosecution, gave Ismail \$650 when he was recruited and Shawahna offered to pay him \$1,000 per month if he helped Mossad, the charge sheet said.

Azam's alleged role in the espionage case was to deliver to Ismail women's underwear inscribed with invisible ink. The prosecution has not said what kind of information Israel was seeking.

The charge sheet said Azam and Ismail had both confessed to the charges. But Azam denied the espionage charges when he first appeared in court in December.

The charge sheet said that Ismail told investigators he was recruited when he went to Israel last February to train at a women's garments factory.

Defiant Zaire leader bombs rebel-held town

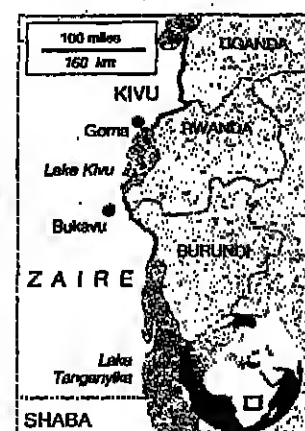
By Michela Wrong

The Zaire government, under increasing pressure to negotiate terms with Tutsi-led rebels who hold a 900-mile swathe of land in the east, yesterday signalled its continuing defiance by bombing the guerrilla-held city of Bukavu.

The raid by two government jets, the first aerial attack since the Alliance of Democratic Forces launched its campaign last October, sent explosions echoing across the lakeside city and residents fleeing into the hush. An aid worker in the town said at least six people were killed.

It was apparently aimed at doing serious psychological and physical damage to the rebel movement before its leader, Mr Laurent Kabila, launches an expected onslaught on Kisangani, Zaire's third largest city.

Mr Kabila has given President Mobutu Sese Seko until February 21 to begin talks on stopping down and he is widely expected to attack Kisangani, headquarters for



the army's operations, once that deadline expires. Despite recruiting foreign mercenaries, importing new jets and helicopters and flying in thousands of fresh troops, Mr Mobutu has so far failed to dent the rebel advance. But the government nevertheless yesterday ruled out a ceasefire with "unidentified helligerents", reiterating its long-stated claim that the rebels were being propped up by the regular armies of Uganda, Rwanda and Burundi.

With each passing day, the likelihood grows that the fighting will encompass the Tingi-Tingi camp to the south-east of Kisangani, where around 150,000 Rwandan refugees pushed west by the fighting are trapped. With food deliveries held up by Zairean red tape and transport problems, up to 30 people a day are already dying of hunger and disease.

Mr Kabila has twice threatened to attack the camp, which the UN says is being used as a recruitment centre for the government.

Mr Mohamed Sahnoun, the UN special envoy, flew at the weekend to Gbadolite, the isolated equatorial village which is home to Mr Mobutu, to urge the president to stem the flow of arms into Tingi-Tingi. But the tone of yesterday's government statement made it clear that the talks had been fruitless. Mr Kamanda wa Kamanda, the foreign minister, accused the UN of ignoring Zaireans displaced by the fighting and preferring to dwell on the problems of refugees.

Clive Cookson reports from the American Association for the Advancement of Science in Seattle

Eureka — there might be life on Europa Testing time for tasters

Forget Mars. The place to look for extraterrestrial life in the solar system is Europa, the second moon of the giant planet Jupiter.

That was the view of planetary scientists, geologists and biologists speaking to the American Association for the Advancement of Science in Seattle yesterday.

As Mr Eugene Shoemaker of the US Geological Survey put it: "Europa looks like the only other place in the solar system with an ocean. If you're looking for life, that's where I put my chips."

Developments in two fields that had nothing in common until very recently — space science and oceanography — are focusing scientific attention on Europa.

Space scientists have concluded, on the basis both of theory and of observations by the Voyager and Galileo spacecraft, that Europa has an ocean of liquid water 100km to 200km deep, beneath an ice crust 10km to 20km thick. And, most significantly, they believe that Europa has volcanic activity on its ocean floor.

At the same time, exploration of the sea floor on Earth has shown that active submarine volcanoes support

"chemosynthetic life" — organisms that derive all their energy and nutrients from within the planet, without needing anything from the sun. These range from giant tube worms down to microbes that live on volcanic hydrogen sulphide.

Ocean explorers such as Mr Robert Ballard, director of the Institute for Exploration in Connecticut, expressed enthusiasm for the new interplay between their work and planetary science.

Mr Ballard told the meeting: "We are moving away from manned submersibles and are now seeing a tremendous advance in robotic systems, which might eventually be transportable to Europa."

Professor John Delaney of the University of Washington, Seattle, described plans to establish an unmanned sea-floor observatory off the Pacific north-west coast, with networks of instruments to collect information about hydrothermal biology. It would test hypotheses about how life might start and develop on the ocean floor of other planets.

More immediately, the scientists are expecting Galileo, which is still in orbit around Jupiter, to send back further

observations of Europa over the next month. They are particularly keen to confirm tantalising signs of slushy patches on the moon's icy crust, which would suggest that water exists close to the surface in places.

NASA, the US space agency, is already planning a series of missions to Europa early in the next century. Mr Steven Squyres, who chairs the planning committee, said the first would be an orbiter to map Europa and determine the thickness of the ice crust and the ocean beneath; the second would land on the ice and the third would drill through the ice to take a sample of the water beneath.

Meanwhile the scientists plan to develop new ice drilling techniques on Earth. Their target is a body of water called Lake Vostok, 4km beneath the Antarctic ice cap. Conventional drilling is not suitable because it would contaminate the pristine water.

"The first discovery of life on another planet is going to be a profound event in the history of human culture," Prof Delaney concluded. "It is likely to happen within the lifetime of some of the younger folk in this room."

Dr Linda Bartoshuk gave everyone in her audience an identical paper disc to taste. Some people spluttered in horror at the intense bitterness, most were moderately disgusted, and some tasted nothing as they chomped on the paper.

Their reactions had divided them into "super-tasters, tasters and non-tasters," said Dr Bartoshuk, a taste researcher at Yale University, told the American Association for the Advancement of Science.

Super-tasters have a special genetic sensitivity to the bitter chemical on the paper, called PROP. Non-tasters cannot detect it at all.

New research shows that the PROP reaction is an extreme case of an inherited variation in the sense of taste as a whole. Dr Bartoshuk and colleagues told the meeting.

Although super-tasters are especially sensitive to bitterness, they also react more strongly than non-tasters to other tastes — sweet, sour and salty — and to hot and spicy foods.

It is easy to divide people into genetic taste categories by examining their tongues, said Dr Valerie Duffy of the University of Connecticut. Super-tasters have many more taste buds than non-tasters, while normal tasters have an intermediate number.

Dr Bartoshuk believes that a single gene determines taste sensitivity, though it has not yet been identified.

However sex also plays a role, perhaps because the female hormone oestrogen interacts with taste receptors and makes women more sensitive. Among white Americans, 85 per cent of women and 10 per cent of men are super-tasters.

Scientists are beginning to relate taste sensitivity to diet and health. Dr Adam Drewnowski of the University of Michigan found that women super-tasters tend to avoid fruit and vegetables that are important for preventing cancer — including broccoli and Brussels sprouts, grapefruit and various berries and root vegetables — because they find them too sharp or bitter.

Deal supply

Bahamas p

Colombian s

Rebels set for

Republicans gain bigger share from abroad

US parties see 'soft funds' soar

By Patti Waldmeir
in Washington

The Democratic and Republican parties precipitated an explosion in political fundraising in the 1996 US election campaign, raising nearly three times as much in largely unregulated "soft money" contributions as in the 1992 campaign, according to a research report released yesterday.

The new figures will fuel the growing controversy over the role of money in US politics. Committees of both the House and Senate are investigating campaign fund-raising in the last election. The chairman of the House investigative committee said at the weekend that his probe would be much broader than originally planned.

The report, from the Washington-based Center for Responsive Politics, a non-partisan research group, uses official figures from the Federal Electoral Commission to show that the two parties raised an unprecedented \$263.5m in "soft money" donations for the 1996 poll. These funds are not subject to the federal ceilings imposed on donations to candidates, because they are meant to be used for so-called "issues advocacy" and for party-building activities.

But these restrictions proved largely a fiction during the campaign, with tele-

vision "issues advertisements" focusing blatantly on candidates and even using the same footage for advertising both candidates and issues.

The bold pursuit of cash by the two parties has prompted a public backlash, with citizens' groups saying political fundraising has got out of hand. The most virulent public commentary has focused on donations by foreign companies, with the Democratic party bearing the brunt of the criticism.

But the new report shows that Republicans collected a larger share of "soft money" foreign contributions than Democrats. These contributions are not illegal - the law permits donations by permanent residents or US affiliates or subsidiaries of foreign companies - but they have come to be considered improper.

Some \$644m in what the report calls "apparently legal" contributions were made by US affiliates of foreign companies, with \$407m going to Republicans and \$238m to Democrats. The Democratic National Committee has stopped accepting money from such companies.

The top soft-money donors to the Republican party came from the tobacco industry, which is fighting the Clinton administration's plan for greater tobacco regulation. Philip Morris and RJR Nabisco were the biggest donors.

PRI is no longer the only party in town

As Mexico's ruling party cannot satisfy members' ambitions, disappointed candidates join the opposition, Leslie Crawford writes

The two brothers were destined for brilliant political careers. Born into a wealthy provincial family, José and Fernando Ortiz Arana read law at university, the only acceptable profession for aspiring Mexican politicians, and, 30 years ago, joined the all-embracing Institutional Revolutionary party (PRI), which has ruled Mexico since 1929.

José, the elder, became a congressman, led his party in Querétaro, his home state, and was appointed the PRI's trouble-shooter when the party began losing state elections, for the first time ever, in 1989.

Fernando, the younger sibling, was even more successful. He was named speaker of Congress in 1991, enjoyed a brief spell as national leader of the PRI in 1993, and became leader of the Senate following the 1994 general elections.

Earlier this month, however, the two brothers had a falling out which many Mexicans have come to regard as a metaphor for the growing discord within the

heart of the PRI family.

On February 8, Fernando, the senator, accepted the party's "unanimous" nomination to be the PRI's candidate for state governor in elections to be held in Querétaro in July.

A few blocks away, José was angrily tearing up his party membership card. He had campaigned ardently for the nomination, and had lost to his brother in the back-room deals that decide every nomination at the PRI's headquarters in Mexico City.

"Numerous groups within the PRI had offered me their support," Mr José Ortiz Arana protested to Mr Humberto Roque Villanueva, PRI president. "Nevertheless, you chose to ignore the wish of the party rank-and-file to impose a decision that was totally out of keeping with democratic practices."

Mr José Ortiz Arana is only one of several PRI luminaries who have resigned in recent months. The disgruntled leaders have taken thousands of lower-ranking party activists in a wave of defections not seen since 1987,



Zedillo: unpopular



Cárdenas: PRD founder

when Mr Cuauhtémoc Cárdenas, a frustrated presidential hopeful, took his followers into a new left-wing opposition party, called the Party of the Democratic Revolution (PRD).

Election years have always caused tension within the PRI, but the selection of candidates this year has been more acrimonious than usual.

At stake are six state governorships, the entire 500-seat Congress and one third of the Senate, as well as the mayors of Mexico City,

which will be put to a popular vote for the first time in July.

Almost every defection has been triggered by the PRI machine's inability to accommodate personal political ambitions.

Privatisation has done away with most of Mexico's state sinecures, while the electoral triumphs of the opposition in a growing number of states and municipalities have also diminished the PRI's powers of patronage.

Ms Layda Sansores, the PRI senator for Campeche, triggered the wave of defections before Christmas when it became clear she would not be chosen to contest the governorship in her oil-rich state.

She joined the PRD, which was more than willing to let her stand as its candidate in the July elections.

In Nuevo León, the industrial bastion of northern Mexico, the PRI ran roughshod over the wishes of the local party by imposing a candidate for governor. Mr Luis Eugenio Todd, a former ambassador, university rector and leading PRI elder in the state capital, Monterrey, resigned from the PRI to contest the governorship for the small Workers' party.

More resignations have followed, including those of retired army generals, national congressmen and two former state governors.

Every defector, without exception, describes himself or herself as a true democrat who fought tirelessly to reform the inner workings of the PRI before giving up the struggle as a lost cause.

"When I realised that the PRI would not change, I decided to look for a political party committed to democracy, honesty and real political change," says Mr José Ortiz Arana, who joined the

PRD this month and hopes to be its candidate in the Querétaro elections in July. "People are fed up with corruption, with enrichment taken to the extremes of cynicism," he added. "If the PRI does not realise this, it will lose the presidency and the country."

The PRI has responded to the defections by hardening its political discourse, but also by opening the selection process in Mexico City, where three candidates are competing for the PRI nomination for the mayorship race: Mr Alfredo del Mazo, a former state governor; Mr José Antonio González Fernández, the state attorney for Mexico City; and Mr Manuel Jiménez Guzmán, a local politician.

The internal contest, to be decided tomorrow by a 200-member electoral college of PRI notables, is being depicted as a democratic concession to the reformists within the party. Others see it as an empty gesture.

Opinion polls show an opposition candidate will almost certainly win the mayorship, given the depth of popular discontent with President Ernesto Zedillo's government. The prospect of defeat may explain why no high-ranking PRI politician has volunteered to fight for the capital.

AMERICAN NEWS DIGEST

Deal with GM supplier's union

The United Auto Workers reached a tentative contract with American Axle & Manufacturing, a key supplier to General Motors, shortly before a 7am strike deadline yesterday, a union spokeswoman said yesterday.

The last-minute agreement covering 7,200 UAW members at five plants in the US averts a strike that would have shut down GM's 11 North American light truck plants.

Terms of the deal were not immediately available, but members were likely to vote on the deal later this week, the union said. The company makes rear axles for GM's pickup trucks and sport utility vehicles, axles for rear-drive sedans, and parts for other passenger cars. It also makes axle shafts for Ford and a small number of parts for Chrysler.

Reuters, Detroit

Bahamas poll date named

Mr Hubert Ingraham, prime minister of the Bahamas, has called a general election for March 14, six months before the vote is due. Mr Ingraham said that if he was returned to office, it would be his last in politics.

The incumbent Free National Movement will be challenged by the Progressive Liberal party led by Sir Lynden Pindling, who was the prime minister for 25 years until the PLP lost the 1992 election to the FNM.

The election will follow a year of economic expansion, estimated at 3 per cent. In the archipelago of 250,000 people, the growth was in tourism and financial services, the main pillars of the economy.

Hours after Mr Ingraham announced the election, the police reported the murder of Mr Chuck Virgil, the junior housing minister. No political motive is suspected and three men are being questioned. *Cemute James, Kingston*

Colombian strike talks

Colombian union leaders and government officials were close to a deal yesterday to end a seven-day public sector strike after all-night negotiations.

Talks, which began just before midnight on Sunday, were due to resume yesterday, as representatives said that both sides were now very close.

The government has already agreed that employees who took part in the strike will not be penalised when they return to work, union leaders said. The main sticking point was the scope of planned privatisations of regional and national industries.

State workers initially called the strike to press for a 21.5 per cent wage rise, compared to the government's below-inflation offer of a weighted 13.5 per cent.

A deal, however, would not necessarily lift the threat made on Sunday by the main oil workers' union, the USO, to shut down the state-run oil industry. The USO, besides backing the national, public-sector strike, is involved in parallel talks with the state-run Ecopetrol over a new collective contract.

Reuters, Bogotá

Rebels set for demobilisation

Preparations for the demobilisation of Guatemala's 3,000-strong left-wing rebel forces are nearing completion in fulfilment of the treaty signed on December 29 formally ending 36 years of armed conflict.

UNRG guerrilla columns are congregating in six special camps ready for March 3, when the 60-day disarmament process overseen by the UN is due to begin.

The last contingent of the 155-member UN military observer mission drawn from 17 countries and under the command of Spanish General José Rodríguez is due to arrive in Guatemala early this week.

As well as receiving the weapons the rebels accumulated during their years in the mountains, the unarmed Blue Berets will be charged with verifying that the guerrillas remain in the camps and that the local army respects a 6km exclusion zone around these areas.

Most local analysts expect the disarmament process to run smoothly as guerrilla leaders are impatient to enter the legal political arena and most ex-combatants have given up their dreams of revolutionary change through military victory.

Johanna Tuckman, Guatemala City

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Deutschland wird der Ukraine helfen
 Kanzler Kohl: Es geht um die Freiheit der Ukraine
 Der Kanzler lobt die Reformpolitik Kiew / Tschernobyl

Schriftkundigen helfen
 leiten inständig und
 Neukunde-Tagebuch
 Des-Verfahren
 hat - verändert
 Mithras

Frankfurter Allgemeine

Zaire leader
rebel-held town

Testing time
for tasters

NEWS: ASIA-PACIFIC

Sharif urges Indian peace talks revival

By Farhan Bokhari
in Islamabad

Mr Nawaz Sharif, Pakistan's newly elected prime minister, yesterday called on India to revive stalled peace talks between the two countries.

In a conciliatory gesture in his maiden speech after being sworn in, he said: "We will take one step forward, and I am sure India will do the same; then we can sit down to settle our issues."

Mr H.D. Deve Gowda,

India's prime minister, said he had noted "positive statements" by the new Pakistani leader, adding that New Delhi believed co-operation would benefit the people of both nations. "To this end, we seek an early resumption of dialogue between our two countries, at appropriate level."

Mr Sharif's electoral victory earlier this month has raised expectations the two sides may soon resume peace talks disrupted in 1994,

largely because of differences over Kashmir. The two countries have fought three wars against each other since partition in 1947, two over Kashmir.

In his speech, Mr Sharif urged India to "stop atrocities" in Kashmir, and to "withdraw 500,000-600,000 troops from Kashmir that have been shedding the blood of unarmed Kashmiris".

While India considers Kashmir an internal affair,

Pakistan wants the people of the territory to choose between aligning with either of the two countries.

Diplomats say Mr Sharif's offer may be the result of growing economic difficulties in Pakistan, which have forced the new government to try to hold down military spending, already swallowing 26 per cent of this year's budget.

After administering the oath of office to Mr Sharif, President Farooq Leghari,

advised the new government to cut spending and improve revenue collection and foreign exchange reserves "to get Pakistan out of a crisis-like situation". Pakistanis had to be prepared for another year of belt tightening.

Pakistan is being pressed by the IMF to cut its budget deficit to 4 per cent of gross domestic product this year from 6.3 per cent last year. Some of the unpopular measures in the past six

ASIA-PACIFIC NEWS DIGEST

Thailand plans \$500m bond

Thai financial authorities, struggling to calm jittery financial markets and control speculative attacks on the baht, said yesterday they would proceed with a planned \$500m Yankee bond issue that will see finance minister Amnuy Vitavan embark on a crucial international road show.

Mr Amnuy will visit Hong Kong next week, and trips to London and New York are also possible, ministry officials said. While abroad he will seek to counter the latest bad news to hit Thailand - last week's announcement by Moody's, the credit-rating agency, that may downgrade Thailand's A2 long-term foreign currency debt rating.

Mr Amnuy is to argue that there is a difference between the Thai government and the private sector with respect to foreign debt, indicating that the private sector was under some strain, but government finances were healthy.

Spreads on Thai government-backed paper traded on international markets have widened only slightly since Moody's announcement, while last week a Thai-led consortium of power producers received 15-year dollar-denominated finance to build a power plant.

On the Thai stock exchange the finance sector fell 4.95 per cent yesterday, while the overall market dipped just 5.28 points to close at 708.20.

Ted Bardache, Bangkok

HK to expand rail network

The Mass Transit Railway Corporation (MTRC), Hong Kong's underground train system, is to spend up to HK\$55bn (US\$4.5bn) building two new lines to accommodate increased passenger projections. One of the lines will serve heavily populated residential areas on the Kowloon peninsula and the other will link the northernmost point of Hong Kong island with the new airport link station in the prime central district.

Work on the lines must start by 2002 to meet the completion date of 2006 when the Hong Kong island line reaches saturation point.

Louise Lucas, Hong Kong

Manila sell-offs total \$6.6bn

The Philippine government has raised 174bn pesos (\$6.6bn) in privatisation proceeds over the past decade, according to the government. The figures offer some consolation to the Ramos government, which has faced problems in its efforts to press ahead with privatisation of Subic Bay, the Manila water system and the Manila Hotel.

The government's privatisation programme was drawn up in late 1986 with the establishment of the committee on privatisation following the removal from power of President Ferdinand Marcos. The Ramos government is now starting on the second wave of privatisation covering the water and power sectors.

The committee on privatisation said that 445 government assets and companies had been privatised since 1986, of which the 214 hectare Fort Bonifacio military estate, at 39bn pesos, was by far the largest. Petron, the oil group, was the second largest at 25bn pesos.

Justin Marozzi, Manila

Japan to shut big coal mine

Mitsui Coal and Mining, Japan's largest coal producer, yesterday confirmed it planned to proceed with the closure of the country's largest remaining mine at the end of March.

The group announced the move after obtaining its three labour unions' agreement to the closure of the Miike mine in the southern prefecture of Fukuoka, in return for fresh jobs plus a retirement allowance for all 1,170 miners there.

Union leaders said they agreed in principle but would continue to negotiate on terms. Mr Shinji Sato, minister for international trade and industry, said the government would offer a regional subsidy to "back up the company to facilitate a smooth closure".

The closure of the 124-year-old pit will leave Japan with only two working mines. The shutdown was triggered partly by the mine's growing losses - an accumulated total of ¥73bn (\$57m) - and power companies' growing unhappiness at having to pay government-set prices for domestic coal, three times as much as for imported fuel.

William Dawkins, Tokyo

Stand-off in Beijing could last months

By Tony Walker in Beijing
and John Burton in Seoul

The diplomatic stand-off in Beijing over the defection of a top North Korean official could last for months and fray relations between China and South Korea, a western official said yesterday.

"This could go on for perhaps three to four months while they work something out," the official said.

Mr Hwang Jang-yop, a senior adviser to Mr Kim Jong-il, North Korea's leader, marked his 74th birthday yesterday sheltering in South Korea's consular office, where he sought asylum last Wednesday.

North Korea has demanded his return and accused South Korea of kidnapping. China has been embarrassed by the episode, fearing it may destabilise the Korean peninsula further.

Beijing is also concerned that Mr Hwang's defection may herald other attempts by senior Pyongyang officials to seek asylum in China, adding to tensions with North Korea.

Mr Hwang was reported by Seoul state radio yesterday as having told a US Central Intelligence Agency official that up to seven officials of North Korea's ruling Work-

ers' party wanted asylum.

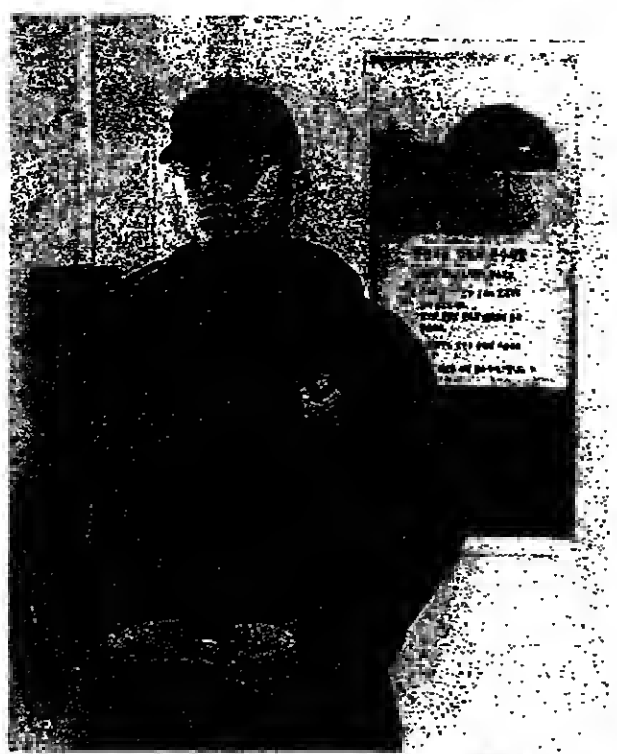
Chinese security around South Korea's mission in Beijing is tight, to prevent North Koreans retrieving Mr Hwang. North Korean officials have mounted a vigil near South Korea's visa office and have said they will not allow the defector to be spirited away.

China's state-controlled media has kept silent about the defection and the ensuing diplomatic stalemate. Newspapers have reported meetings between Chinese and South Korean officials, but have ignored the main topic of those conversations.

Beijing is caught between North Korea, long a communist ally, and South Korea, which is becoming an important trading partner and source of investment.

South Korea said yesterday it would support international food aid relief for North Korea and continue co-operation on a joint nuclear project despite the shooting of a North Korean defector in Seoul that has put the nation on a terrorist alert against Pyongyang.

The weekend shooting of Mr Li Han-young, a leader of the North Korean leader Kim Jong-il, is seen in Seoul as a revenge attack by Pyongyang for the apparent



A policeman yesterday guards the room of wounded defector Li Han-young in a hospital near Seoul.

defection of Mr Hwang. Despite the rise in inter-Korean tensions, Seoul plans to contribute \$3m to a UN appeal for food aid to North Korea, said Mr Ban Ki-moon, Seoul's senior presidential security secretary. But it would not provide direct food aid, as it has previously.

South Koreans will be included in a 30-member survey team scheduled to arrive in North Korea on Saturday to prepare the construction of light-water nuclear reactors.

The team from the Korean Peninsula Energy Development Organisation, led by

South Korea, Japan and the US, is building the reactors in return for North Korea's freezing of its weapons-grade nuclear programme.

Mr Yoo Chong-ha, South Korean foreign minister, said Seoul would step up efforts to hold peace talks with North Korea as the best means to "control the volatile situation" on the Korean peninsula.

The proposed talks would include the US and China, both of which have urged renewed contacts between Seoul and Pyongyang to solve the dispute over the fate of Mr Hwang in Beijing.

Seoul warns on first-quarter dip in growth

By John Burton

South Korea's finance and economy ministry yesterday warned that growth in the first quarter could dip below 4 per cent, making it hard to achieve a goal of 6 per cent growth for 1997.

The sluggish growth in gross domestic product, representing almost a recession by South Korean standards, was blamed on labour unrest and the collapse of the Hanbo steel and construction group last month.

The government fears the economic slowdown could result in increased corporate bankruptcies, a rise in unemployment, a wider trade gap after a record current account deficit in 1996, and increased capital costs abroad.

If labour strife flares again before the end of March, GDP growth in the first quarter could be below 3 per cent, the ministry estimated. Last month, South Korea was hit by widespread strikes, which cost \$3.8bn in lost production, in protest at a new labour law that made it easier for employers to sack workers.

Industrial action subsided by the end of January when the government agreed to resubmit the bill to parliament for possible amendment. But strike activity

could resume if no progress is made on the issue.

South Korea's biggest dissonant trade union group has agreed to postpone a general strike scheduled for today, but has warned that further walk-outs could occur at the end of the month.

Analysts fear recent tensions in labour-management relations could lead to a new round of strikes affecting key companies next month, when annual wage negotiations begin.

The ministry estimated recent strikes had knocked 0.68 percentage points off GDP growth in the first quarter, or 0.15 percentage points from the annual rate.

Renewed labour unrest of the same intensity as that in January would reduce first-quarter growth by 1.8 percentage points to below 3 per cent, or about 0.4 percentage points on an annual basis.

Private economic institutes in Seoul have already revised downward their economic forecasts to growth rates of between 5 and 6 per cent for 1997.

They are blaming several factors for the slowdown, including investment cuts among leading manufacturers in response to sluggish growth in exports, which contributed to a record current account deficit last year of nearly \$24bn.

Malaysia appeal court clears way for dam project

By James Kynga in Kuala Lumpur

A Malaysian court yesterday upheld an appeal by the developers of south-east Asia's biggest dam, clearing the last legal obstacle for the controversial US\$5.4bn project.

Mr Ting Pek Khing, executive chairman of Ekran, the dam's developer and controlling shareholder, said the dam would be finished on schedule in 2003,

"or maybe a year earlier".

Asea Brown Boveri, Swiss-based engineering group, is main contractor for the 2,400MW hydro-electric dam in Sarawak on Borneo Island. Malaysia's high court ruled last year that environmental studies for the dam were invalid, mainly because they were approved by Sarawak authorities when they should have been passed by the environment ministry in Kuala Lumpur. Sarawak's

state government is to be a large shareholder in Bakun Hydro-electric Corp, the company which will operate the dam.

But in the Malaysian Court of Appeal, a judge found the high court decision misguided and that the Sarawak authorities did have the right to approve the project.

He said the misconception had arisen because people thought the Environmental Quality Act in the federal constitution, which regu-

lates environmental studies, applied to the whole country.

But it did not apply in Sarawak, which is regulated by laws which sometimes differ from those in mainland Malaysia.

The dam will require clearing 69,000 hectares of rainforest, flooding an area the size of Singapore and displacing 9,500 tribal residents. This has made it the object of many protests. But the support the project has received from Dr

Mahathir Mohamad, the prime minister, has helped overcome such obstacles.

Ekran's share price rose 15 cents to M\$9.40 (US\$3.80) yesterday. The court ruling is expected to boost confidence in the listing of Bakun Hydro-electric Corp's shares, scheduled for June. The company plans to raise M\$500m from a first tranche of 1.5bn shares at M\$2 each, followed by another of 1.5bn shares for issue 12 months later.

Macao looks to a smoother transition than Hong Kong

It takes just one hour from Hong Kong to Macao by jetfoil across the green and brown waters of the Pearl River Delta. But when it comes to the issue of their handover to China, the British colony and the Portuguese enclave are far apart.

Mr Jorge Sampaio, Portugal's president, arrives in Macao today on his way to Beijing for further talks on what have been smooth and generally gentlemanly arrangements concerning the territory's return to China in December 1999.

There have been few of the rows which have shaken Sino-British relations over Hong Kong, most recently in exchanges over China's plans to curb laws protecting civil rights there.

"We are going to transit more smoothly than Hong Kong, because we have better relations between Portugal and China," says Mr Victor Ng, a businessman and member of Macao's legislature. "We do not have problems with democrats or Mr Patten," he adds, referring to the Hong Kong governor whose political reforms have drawn Beijing's wrath.

The contrast has many causes. Lisbon has taken a relatively conciliatory stance, negotiating each step with the Chinese and not moving before agreement. This partly reflects a concern for a quiet departure.

It also points to a desire to erase the memory of Portugal's colonial misfortunes in Africa, also because successful handling of Macao might help resolve the thorny issue of East Timor, where Portugal is locked in dispute with Indonesia over Lisbon's

Macao and Hong Kong: a tale of two cities

Population Gross Domestic Product

Thousands MACAO HONG KONG

1994 1995 1994 1995

Source: Government figures

1994 1995 1994 1995

10,000 10,000

100 100

1000 1000

10000 10000

1994 1995 1994 1995

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after 1999," says Mr Nuno Calado, director of the law translation department.

But for all this co-operation, it is far from plain sailing for Macao on its voyage back to China. Problems remain over issues such as travel rights for 80,000 ethnic Chinese who hold Portuguese passports and the future of a private foundation, partly funded by gambling revenues, through which business groups hope to retain influence.

Above all looms the question of whether Macao will be equipped to look after itself once its Portuguese administrators have gone.

One important problem is the lack of localisation in the civil service. "Hong Kong has done much better," says Mr Stanley Ho, head of Macao's casino industry and the territory's dominant businessman. "Even today, there is not one under-secretary in Macao who is Chinese."

The lack of political rows, some Macanese claim, betrays a lack of political defences. "There is nothing to protect us after 1999," says Mr Ng Kuok Cheong, a social worker and legislator. Others claim China is already running the enclave.

In a much broader sense, the fortunes of the two territories are tied. Macao remains dependent on the influx of Hong Kong tourists and funds. So despite the different diplomatic paths of London and Lisbon, what happens in Hong Kong under its new ruler will shape Macao's destiny.

John Ridding and Peter Wise

INTERNATIONAL ECONOMIC INDICATORS: PRODUCTION AND EMPLOYMENT

Yearly data for retail sales volume and industrial production plus all data for the vacancy rate indicator are in index form with 1985=100. Quarterly and monthly data for retail sales and industrial production show the percentage change over the corresponding period in the previous year, and are positive unless otherwise stated. The unemployment rate is shown as a percentage of the total labour force. Figures for the composite leading indicator are end-period values.

UNITED STATES						JAPAN						GERMANY						
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	
1986	105.6	100.1	6.9	98.4	95.8	105.6	99.7	2.8	94.3	83.1	103.3	102.2	6.4	136.9	89.9	8.0	100.0	
1987	108.5	106.8	6.1	104.2	98.7	113.8	103.1	2.8	106.3	90.9	107.4	102.8	6.2	148.5	98.9	8.0	100.0	
1988	110.8	110.5	5.4	104.9	101.2	122.6	113.7	2.5	135.8	95.5	116.8	108.3	6.2	163.1	95.9	8.0	100.0	
1989	115.5	112.5	5.2	87.8	98.9	132.8	118.7	2.2	147.0	96.4	114.2	111.4	5.6	181.5	98.9	8.0	100.0	
1990	116.2	112.3	5.5	82.7	94.5	141.6	124.5	2.1	149.8	85.1	123.4	117.2	4.6	261.8	98.9	8.0	100.0	
1991	113.3	110.1	6.8	61.7	89.5	144.5	126.8	2.1	144.2	91.9	130.7	118.0	4.2	297.5	95.9	8.0	100.0	
1992	117.0	113.6	7.4	61.8	100.0	136.8	118.0	2.1	124.2	90.8	127.8	116.3	7.7	297.8	98.9	8.0	100.0	
1993	122.2	117.5	6.8	67.7	109.5	131.7	118.9	2.5	125.9	85.6	129.1	118.0	6.3	301.3	100.0	8.0	100.0	
1994	128.8	123.4	6.0	79.0	111.3	129.5	114.5	2.8	102.2	103.8	120.4	113.5	9.6	241.2	103.0	8.0	100.0	
1995	135.8	127.4	6.5	78.3	111.3	128.5	118.5	3.1	106.5	106.1	120.9	115.7	8.4	268.1	103.0	8.0	100.0	
1996	139.9	130.9	5.4	77.1	117.1	132.8	121.6	3.3	120.0	106.7	118.1	114.5	10.4	273.7	104.0	8.0	100.0	
1st qtr.1996	4.0	1.2	5.8	79.1	113.3	5.8	1.1	3.3	110.7	106.2	-1.9	-4.1	10.8	272.4	100.0	8.0	100.0	
2nd qtr.1996	4.2	2.8	5.4	76.3	113.7	3.2	0.9	3.1	115.9	106.9	-0.2	-1.9	10.2	281.9	100.0	8.0	100.0	
3rd qtr.1996	3.6	3.0	5.2	73.3	118.5	1.4	3.9	3.3	122.4	109.7	-0.9	-0.3	8.3	281.0	100.0	8.0	100.0	
4th qtr.1996	3.8	3.8	5.3	77.8	117.1	3.1	4.9	3.3	128.9	109.7	-2.0	-1.7	10.7	270.2	104.0	8.0	100.0	
February 1996	5.3	1.8	5.5	79.5	112.3	5.5	3.2	3.3	114.8	108.1	-3.6	-7.5	10.3	288.8	100.0	8.0	100.0	
March	4.7	1.4	5.5	78.1	113.9	5.8	-2.9	3.1	110.4	109.2	-0.8	-3.4	10.4	283.6	100.0	8.0	100.0	
April	4.7	2.6	5.4	76.2	113.6	2.8	0.2	3.4	117.7	109.5	-1.8	-2.1	10.2	289.3	100.0	8.0	100.0	
May	4.8	2.9	5.4	74.2	114.2	2.3	2.7	3.3	122.9	108.7	-0.8	-0.8	10.3	291.0	100.0	8.0	100.0	
June	3.2	3.3	5.3	78.7	115.4	-4.1	-1.1	3.5	119.3	108.9	-0.6	-0.8	10.3	289.3	100.0	8.0	100.0	
July	3.7	3.4	5.4	76.7	115.6	-1.7	8.0	3.4	129.2	109.9	-0.3	-0.6	10.3	272.9	101.0	8.0	100.0	
August	3.2	2.9	5.1	74.1	116.1	2.1	1.8	3.3	117.2	109.0	0.3	1.2	10.3	268.7	102.0	8.0	100.0	
September	3.9	2.7	5.2	77.4	118.6	3.6	0.9	3.3	120.3	109.3	-0.4	-0.3	10.3	299.6	103.0	8.0	100.0	
October	4.8	3.3	5.2	75.3	117.0	4.3	6.5	3.4	133.4	109.3	-2.1	-0.9	10.3	294.5	103.0	8.0	100.0	
November	3.2	3.9	5.3	79.9	117.2	4.0	4.5	3.2	126.4	109.4	0.4	0.7	10.7	270.4	104.0	8.0	100.0	
December	4.4	4.4	5.3	77.8	117.1	1.0	3.7	3.3	126.7	109.7	-4.2	3.5	10.9	270.4	104.0	8.0	100.0	
January 1987	4.8													265.4				
■ FRANCE						■ ITALY						■ UNITED KINGDOM						
	Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator		Retail sales volume	Industrial production	Unemployment rate	Vacancy rate	Composite leading indicator	
1986	106.4	101.1	10.4	107.0	95.5	106.8	104.1	10.4	94.5	105.3	102.5	11.6	116.1	92.2	11.6	100.0	106.4	
1987	109.5	102.1	10.5	117.2	95.9	112.3	106.8	9.8	98.6	110.8	106.5	10.3	141.1	96.8	10.3	100.0	106.4	
1988	109.8	107.3	10.0	135.5	100.0	107.8	114.2	10.9	100.6	111.8	107.7	8.6	141.1	96.8	10.3	100.0	106.4	
1989	107.5	111.3	8.4	160.8	99.7	118.9	118.7	10.9	98.7	120.1	114.0	7.2	124.3	94.8	9.7	100.0	106.4	
1990	104.4	112.8	8.9	130.6	99.0	118.4	118.0	10.3	86.4	121.1	113.7	6.9	97.7	97.7	9.7	100.0	106.4	
1991	110.3	114.0	8.4	128.2	98.2	118.9	116.9	9.8	87.8	118.6	108.5	8.6	86.5	96.5	9.7	100.0	106.4	
1992	110.5	110.0	10.4	109.5	94.8	118.8	115.8	11.4	94.7	120.4	110.1	8.9	89.4	94.7	10.0	100.0	106.4	
1993	110.7	105.8	11.7	90.0	89.3	114.1	113.0	10.2	101.5	123.9	111.6	10.4	76.5	104.5	10.4	100.0	106.4	
1994	110.7	110.7	11.2	100.1	89.7	107.4	116.9	11.1	103.5	128.5	117.4	8.5	83.8	106.8	10.4	100.0	106.4	
1995	110.5	116.8	11.6	87.3	87.3	102.1	120.9	12.0	102.0	129.9	120.4	8.7	107.5	105.2	10.4	100.0	106.4	
1996	110.0	120.0	12.4		99.1	-0.2	-0.2	12.0	100.4									106.4
1st qtr.1996	0.7	-0.7	12.1		99.7			12.0	100.4									106.4
2nd qtr.1996	-1.3	-0.3	12.4		99.7			12.0	100.7									106.4
3rd qtr.1996	-2.3	1.4	12.1		99.3		-4.8	12.1	102.4									106.4
4th qtr.1996	0.8		12.7		99.7													106.4
February 1996	2.9	-1.0	12.1		98.5		-0.8		101.0									106.4
March	1.0	-0.1	12.3		99.0		0.0		100.4									106.4
April	0.2	0.0	12.3		99.0		1.8		100.2									106.4
May	-2.3	0.0	12.4		99.1		-3.8		100.3									106.4
June	-0.8	-1.0	12.4		99.7		0.0		100.7									106.4
July	-2.1	1.5	12.4		100.6		0.8		101.2									106.4
August	1.9	1.5	12.5		101.8		-8.6		101.5									106.4
September	-6.7	1.1	12.8		101.3		-2.9		102.4									106.4
October	1.8	4.2	12.7		101.2		-2.7		102.9									106.4
November	0.0	2.2	12.7		100.4		-2.0		103.4									106.4
December	-1.7	12.7			100.3		-15.0											106.4
January 1987					100.7													106.4

A high-contrast, black and white photograph of Earth from space. The image shows a large, dark, swirling storm system, likely a hurricane or cyclone, dominating the lower left and center. The storm's eye is visible as a dark, circular center. To the right and slightly above the storm, there are bright, cloud-covered landmasses, possibly parts of North and South America. The background is the deep black of space. The overall image has a grainy, high-contrast quality, typical of older satellite photography.



Port operator and Swedish engineers face limitless fines after walkway collapse kills six

Companies found guilty of safety breach

By John Mason,
Law Courts Correspondent

Two Swedish engineering companies and the operators of the port of Ramsgate in south-east England were found guilty in a London court yesterday of failing to ensure the safety of passengers after an accident in which six people were killed when a walkway collapsed.

Port Ramsgate now faces an unlimited fine. Lloyd's Register of Shipping, which gave the walkway a safety certificate, also faces an

unlimited fine, having pleaded guilty to a similar offence before the trial.

Fartygsentreprenör AB and Fartygskonstruktör AB, the Swedish companies which designed and built the walkway, also face the possibility of unlimited fines, but these could only be enforced if the companies attempted to do business in the UK again. They chose not to defend themselves at the trial.

The highest penalty imposed after a conviction under the Health and Safety at Work Act was

£750,000, imposed on BP in 1988 following the deaths of three men in explosions at the company's Grangemouth refineries in Scotland.

Both the design and construction of the walkway were to blame in the accident at Ramsgate, the court heard. The walkway was held in position by a single steel pin welded to one of four sliding feet at the end of the ramp connecting ferries to the port building.

The Swedish designers had not allowed for the possibility that wind, tides and traffic would rock the walkway causing its weight to

shift on to just two of the feet, the prosecution said. Inferior welding of the pin to the feet and the rigid structure of the walkway caused the pin to snap as the passengers walked across.

Commercial pressures to install the equipment as quickly as possible in the face of competition from the Channel tunnel had also played a part, said a lawyer prosecuting for the Health and Safety Executive.

"The design was inherently unsafe and it has to be said that this was a design that was both

inept and incompetent. It was an accident waiting to happen and it happened earlier rather than later because of poor welding," he said.

After the verdicts, Mr Stephen Banfield, principal HSE inspector said: "The companies involved have clearly failed in their duty to ensure public safety. The sad fact is that the accident could and should have been prevented if all or indeed any one of them had taken reasonable care."

Sentencing of Port Ramsgate and Lloyd's Register of Shipping will take place on February 28.

UK NEWS DIGEST

EDS wins BBC systems deal

EDS, the big US IT operator, and accountancy firm Coopers & Lybrand yesterday agreed a 10-year contract to run the finance and business systems of the BBC, the public service broadcaster.

About 90 BBC staff will switch over to the new joint venture - Media Accounting Services. The project will be monitored and, if successful, up to 800 staff could eventually move to the new company.

The contract is worth between \$40m (\$64.8m) and \$50m in the first year. The BBC said that "substantial savings" were expected and would be invested in programmes and services.

Jim Kelly, London

POULTRY DISEASE

Vaccination for 12m chickens

Northern Ireland's entire poultry population of 12m is to be vaccinated in the next few days in the wake of the worst case of bird disease for more than 20 years.

The Department of Agriculture in Northern Ireland yesterday outlined plans for the voluntary vaccination of an estimated 10m chickens and other poultry following separate incidents of Newcastle Disease, a respiratory virus which is usually fatal for domestic fowl.

On Wednesday, Mr Ron Martin, Northern Ireland's chief veterinary officer, is due to answer questions on the issue at the European Commission's Standing Veterinary Council meeting in Brussels.

John Murray Brown, Dublin

ALTERNATIVE INVESTMENT MARKET

Advisers face criticism in review

Up to five advisers face criticism when the London stock exchange this week announces its long-awaited review of the Alternative Investment Market.

The review was set in motion last summer and coincided with a series of incidents on the junior market, including the censuring of one adviser and the delisting of two companies, amid concerns over a lack of due diligence by a few nominated advisers.

The London Stock Exchange refused to comment on whether any so-called "nomads" would be publicly censured or expelled. It had previously indicated that all criticism would be made privately. Nomads form a vital part of AIM, acting as scrutineers of a prospective company's prospectus and continuing to steward the group once it floats.

Christopher Price, London

PRIVATISATION

Fifth rail franchise for group

The National Express coach group yesterday became the largest holder of rail franchises when it was awarded Central Trains operating in the English Midlands and Wales. The award gives the group its fifth franchise and a dominant position in public transport in the West Midlands.

National Express is already the largest bus operator in the west Midlands and will also operate the region's new metro system which is under construction. It also owns and operates East Midlands Airport, the smaller of the region's two airports. The Central Trains franchise, which runs for seven years, gives the group an annual subsidy of £187.5m (\$303.75m) in the first year, declining to £132.6m in 2004.

Richard Wolfe, Birmingham

Global prize in the arms of Eurofighter

Defence deal is focus of contest between the US and Europe to dominate missile industry

The battle to supply the British defence ministry with the main missile system for the Eurofighter is a bitter contest between Europe and the US for the technological high ground in the global guided weapons industry.

The outcome is also critical to the prospect for exports of the \$40bn (\$65bn) Eurofighter programme, and is likely to set the tone for the transatlantic arms trade over the coming decade.

Small wonder then that the ministry is treading carefully, and in the run-up to the UK general election is now considering postponing the contentious decision.

Ostensibly, the \$900m competition is a simple matter of who will provide the long-range missile which will act as the principal weapon of the Eurofighter, the next-generation combat jet being developed by Britain, Germany, Italy and Spain.

In fact, it is a fight for primacy between Hughes of the US, which has just been bought by its rival Raytheon, and a European team led by British Aerospace, backed by companies such

as Matra of France and Daimler-Benz Aerospace of Germany, in the sector of the market which is considered to be the blue ribbon of guided weapon technology.

Eurofighter was originally designed to use the Advanced Medium Range Air-to-Air Missile (Amraam), the world-standard long-range missile developed by Hughes of the US in the 1980s which aims to engage aircraft well beyond visual range. Now, however, the British ministry has changed its mind, and wants a more sophisticated weapon it has christened the Future Medium Range Air-to-Air Missile (Fmrasm).

One reason for this is that Russian missiles have been developed which are thought to be as good as Amraam, lessening the western lead. A second reason is concern about the control of US technology. When the Royal Navy bought Amraam for its Sea Harrier aircraft, it found extreme difficulty in discovering how the missile worked.

The US also tightly controls the re-export of its technology, and in a competition to supply Finland with fight-

ers, the US blocked Sweden's re-export of its Gripen fighters with Amraam to Finland, but allowed US F/A 18 jets with the missile to be sold there.

The UK is keen to avoid both problems with Eurofighter. It particularly wants to avoid the programme being subject to a US veto on export sales when US companies will be competing for the same orders. As a result, there has been a strong presumption in the Fmrasm competition that the European team will win.

This would give Europeans the most capable air combat missile on the market, which would have the added advantage that it is compatible with Amraam, and so could be fitted to all aircraft in the world using the US missile - an outcome the US is clearly keen to avoid.

However, the difficulty for the Europeans is that the US has a huge technological lead in the sector, and it would cost most of the \$900m set aside for the Fmrasm simply to catch up. This makes a European missile hopelessly expensive



Eurofighter - due to enter service in 2002 - will replace European Tornado fighters and US-made Phantoms and Starfighters in the air forces of Britain, Germany, Italy and Spain

unless another Eurofighter nation joins in the development programme.

In practice, this boils down to roping Germany into the Fmrasm programme, since it will face the same problems as the UK with its Eurofighters. However, finding German funding for the basic aircraft has proved hard enough, and it has begun to look impossible to pull Germany into a joint Fmrasm programme by the British ministry's May deadline decision.

At first blush, delay would seem to favour the Europeans, who would have more time to stitch together joint funding. If the British ministry is also prepared to fund research by both teams into

the more difficult technical challenges posed by the missile, the US technical lead would also be reduced.

However, the £5m funding offered by the ministry would not reduce the US lead by much, and delay means that the European team would also lose the imperative of the British general election, which would tend to favour the home manufacturer.

Waiting also blunts ministry irritation at the US refusal to buy a British short-range air-to-air missile last autumn. UK ministers lobbied hard for the BAE missile to act as the short-range back-up to Amraam for the US Navy, and a swap where the UK

bought the US long-range missile in exchange for a US purchase of the British short-range weapon was suggested. Eventually, however, the contract went to Hughes.

Annoyance at that will fade over time, improving Hughes's chances. And while delay may offer more time to bring other Eurofighter countries into the programme, it will not change the fundamental issues: is Europe prepared to pay for the technology to make Eurofighter completely independent, and how far is the US prepared to go to keep its monopoly of the western long-range missile market?

Bernard Gray

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TECHNOLOGY

There is plenty of state-of-the-art electronic technology packed into the Chicago Board of Trade's new \$182m (£112m) building. But the real test of the exchange's latest trading arena will be whether, when the opening bell rings this morning, the 3,000-plus traders in its pits can decipher each other's shouts well enough to conduct business.

The CBO's is the busiest futures exchange in the world, and it has built the world's largest trading floor, an enormous space that could challenge the physical limits to open-outcry trading.

While the derivatives business is futuristic in many ways, futures trading in Chicago, New York and London still boils down to the power of the human voice. Computerised trading aids are developing quickly, but do not yet beat the three-to-four seconds it takes to convey and complete a voice trade.

Trading US Treasury bond futures has always been an athletic undertaking, in which brawn and vocal power are as important for success as trading strategy.

Charles Kinsey, an industrial designer who has made a science out of trading floor engineering, says that in the CBO's bond futures pit, traders have about 1.7 sq ft of space each, which leaves them packed 17 ins apart, shoulder-to-shoulder, a working space far narrower than the average theatre seat. The din from that crowd can be loud enough to damage the hearing over time.

Kinsey's company, Chicago-based Space Management Programs, has participated in the design of nearly every public trading space in the world, from London to Singapore, over the past 20 years.

The CBO has called on the company five times for floor design and renovation. Acoustics, says Kinsey, were a primary consideration from the outset for this trading floor.

At 65,000 sq ft the new trading arena is big enough to park a Boeing 747. The ceiling soars 60ft above the floor, and each pit has been expanded to give traders more room and better views to the hoots where customer orders enter the floor and are flashed by hand signals to the pits.

A specially designed sub-floor can accommodate enough computer and telephone cable to stretch around the world. That space also holds an auxiliary cooling system designed to pump chilled air up through the floor of each pit, where temperatures can be stifling.



Voice projection: traders try out the Chicago Board of Trade's vast new trading floor, which opens this morning

Loud and clear

Laurie Morse on the wizardry aimed at perfecting acoustics in the world's biggest futures trading floor

Most importantly, the new floor has been designed to be quiet, or at least as quiet as possible given that about a third of its 8,000 inhabitants make - or lose - fortunes by shouting all day.

Every inch of wall space, the surfaces of all 876 trading booths that are tiered around the pits, and the deep recesses of a ceiling formed like a honeycomb are covered with fibreglass cushion designed to soak up sound like a sponge.

"We didn't want to create a totally dead room, but we wanted to make sure the traders only heard direct sounds, without reflections from other areas," says Allen Shiner, president of Shiner and Associates, Chicago-based acoustical engineers which were part of the trading floor design team.

When the CBO opened a new grain trading floor 15 years ago, the then state-of-the-art facility had the acoustical ambience of a tin can.

Shouts echoed off the plate-glass windows of the visitor's galleries that lined the upper walls on three sides of the floor, and left horrified traders unable to discern what was being said just a few feet away.

Shiner's company was brought in to fix the problem, installing the giant sound-absorbing fabric "wing" that hangs from that trading floor's ceiling.

On the new floor, the acousticians are taking no chances. They measured noise levels on the old bond trading floor and decided to strive for an acoustical

sound away from the floor. Acoustical fabric has even been packed between the characters of the electronic price boards that line the room's walls.

The designers were so militant about avoiding reflected noise that tests were even done on the lenses of the overhead lights - it turned out that the lights are so deep in ceiling coffers that their reflective effect was minimal.

Kinsey says the challenge this floor poses is its large scale - the new bond pit is deeper, and about 5ft wider than the old one. He explains that while traders may have to project their voices further, they should not have to shout louder, thanks to acoustical enhancements.

Traders were invited to try out the new floor in four mock trading sessions during the past month. The verdict: booth and working areas outside the pits are far quieter than the old floor. However, noise levels in the middle of the pit are still about as loud as an industrial steel mill.

The architects muse that the only thing left to do is tone down the traders. They say they expect to be fine-tuning the new facility right up to the opening bell, and probably for several months after.

There is a visitor's gallery above the trading floor, but its window is positioned to reflect

standard that would allow sound to dissipate in one second - about half the time allowed for a conventional office.

Then they set about blotting out the noise. They built 612 coffers in the ceiling that are 11ft deep and 6ft square, lined with 5in thick acoustical panels. They articulated the trading room's walls to create more area for acoustical fabric.

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Researchers are genetically boosting the oyster's resistance to disease, says Bruce Dorminey

Raise a glass to the shellfish gene

Considering the recent outcry over genetically-altered soybeans, it may be hard to believe that the French will soon be raising champagne flutes to tribute to transgenically-engineered oysters.

But according to some aquaculture researchers, that is an inevitability. "Right now if you put a box labelled 'natural oysters' next to one labelled 'genetically-transformed oysters' you can be sure that no one would take the latter," says Philippe Roch, "but it's just a problem of sensitivity and nothing reasonable."

Roch, an immunologist, is director of Drim (Defence and Resistance for Marine Invertebrates), a research group based at the University of Montpellier. The group is conducting a FFIRIM (€108,000) research program with the help of IREMER (the French Marine Research Institute), France's CNRS (National Centre for Scientific Research) and the university. Their goal remains to stabilise France's oyster production by genetically bolstering the mollusc's immunity to disease.

The research is commercially driven. France produced almost 150,000 tonnes of oysters in 1995, mostly of the so-called Japanese variety (*Cassostrea Gigas*). Yet their populations have steadily declined over the past two decades - partly because of increased levels of toxins and pollutants in the breeding areas, and partly because of monoculture (over-intensive farming of one species).

Whatever the cause, disease routinely wipes out half and sometimes as much as 80 per cent of the harvest. Even so, oysters have the ability to defend themselves with anti-bacterial free-floating peptides (or proteins) within the oyster's DNA (deoxyribonucleic acid).

Why they don't produce more

such peptides is a problem Roch is trying to address by either bolstering their production within the oyster itself or importing similar peptides into the genetic sequence from mussels, for instance. Insects such as fruit flies and mosquitoes also have very efficient anti-microbial peptides, which help them to survive bacterial infections quite easily. So they could be a good source, for foreign genes.

"What is important," says Wil van der Knaap of Amsterdam's Free University, who is Drim's visiting immunologist, "is that [the source] is an animal that produces a peptide that is more efficient in its anti-microbial activities than are the molecules that are naturally present in the oyster."

An oyster's normal genetic

action sequence starts with the DNA code and progresses downstream to messenger RNA (ribonucleic acid). From there the messenger RNA delivers the message to the peptide which in turn triggers the anti-microbial activity.

But to identify the trigger, Roch and colleagues need to find the way back up the genetic stream until they reach the oyster's DNA sequence. They have successfully isolated the messenger RNA, but identifying the exact regulation mechanism could take as long as five years.

Meanwhile, Roch and colleagues are almost capable of importing anti-microbial genes for insertion into the DNA sequence. A favoured method would be lipofection, or the building with lipids (proteins) of artificial vesicles, small fluid-filled membranes within

cells. From there genetic technicians would insert into the lipid the gene to be transferred, and then fuse the genetic molecules to the oyster culture's cell membranes.

While these genes are easily detectable through testing, using a staining reaction, the researchers still need some assurance that the gene is really integrated into the DNA sequence and not just floating around in the cell's cytoplasm. And when Drim does perfect the technology, the genetically-altered oysters will remain in a confined breeding area, perhaps even several miles inland in artificial tanks.

But before such oysters could be produced commercially, the European Union would have to rewrite current statutes on the subject. While commercial genetic engineering on tomatoes and tobacco is permitted within the EU, it is not allowed in animals.

But Roch is betting that by the time Drim's technology is ready for commercial use, the EU will have bowed to aquaculture interests.

"No one knows exactly if there is a danger from genetically-altered oysters and, if there is one, where it is," he says. "So we plan to control them in a limited, confined environment and to make them sterile. But anyway, after four or five generations they will return to their original, unaltered state."

In the US Bob Grossfeld, an animal physiologist at North Carolina State University, is conducting similar immunological research on the American Oyster (*Cassostrea virginica*).

It should be possible to genetically engineer oysters or other shellfish with increased expression of their own anti-microbial genes," says Grossfeld. "That might make the consumption of such genetically transformed shellfish more palatable to consumers."

Before such oysters could be produced commercially, the EU would have to rewrite its laws

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LAW

Bondholding not an activity



EUROPEAN COURT

The mere acquisition and holding of bonds are not economic activities for the purposes of the Sixth Value Added Tax Directive, the European Court of Justice ruled recently.

The case arose out of proceedings between Harnas & Helm, a Dutch limited partnership, and the Dutch state secretary for finance. Harnas held shares and bonds issued by bodies and undertakings in the US and Canada. Under the directive, member states were required to grant taxable persons the right to a deduction or refund of VAT insofar as the goods or services concerned were used for certain specified activities outside the European Union.

During the relevant period Harnas had received dividends or interest on its US and Canadian shares and bonds and it therefore filed a tax return with the Dutch authorities in which it deducted that amount of VAT.

However, the Dutch tax inspector issued a reassessment notice to recover the amount of VAT deducted and the Amsterdam Regional Court of Appeal dismissed Harnas' appeal against the notice on the ground that it had not carried out any economic activity within the meaning of the directive. It could not therefore be classed as a taxable person qualifying for the deduction.

Harnas appealed to the Dutch Supreme Court which referred the case to the European Court of Justice.

The Dutch court asked whether article 4(2) of the directive was to be interpreted as meaning that the acquisition and holding of bonds and the receipt of income from those bonds were not to be regarded as economic activities conferring on the person the status of a taxable person.

The European Court noted that economic activity included the exploitation of

tangible or intangible property for the purpose of obtaining income from that property. Furthermore, it held that article 4(2) conferred a wide scope on VAT, comprising production, distribution and the provision of services.

In accordance with the principle that the common system of VAT should be neutral, the concept of "exploitation" within the meaning of article 4(2) referred to all transactions by which it was sought to obtain income from the property in question on a continuing basis.

However, the Court had specified that the acquisition and holding of shares in a company was not an economic activity such as to confer on the holder the status of a taxable person.

The Court had also held that the acquisition of financial holdings in other undertakings did not amount to the exploitation of property for the purpose of obtaining income because any dividend yielded by that holding was merely the result of ownership of the property.

The Court therefore agreed with the Dutch government that the activity of a bondholder might be defined as a form of investment which did not extend further than asset management, and that the income derived from bonds could not be regarded as a return on an economic activity or transaction carried out by the bondholder.

There was no reason to treat bondholding differently from shareholding. The Court concluded that the mere acquisition and holding of bonds, and the receipt of income from those bonds, were not to be regarded as economic activities conferring on the person concerned the status of a taxable person within the meaning of the directive.

C-80/95: Harnas & Helm v Staatssecretaris van Financiën, ECJ 6CH, February 6 1997.

BRICK COURT CHAMBERS, BRUSSELS

Philips' new financial officer

Jan Hommen, chief financial officer at Alcoa of the US, is joining Philips in the same role, after the elevation in March of Dudley Eustace to vice chairman of the Dutch electronics group. Eustace has held the finance reins since 1992, during which Philips moved from loss to record profits, before sinking back into the red last year.

Philips' regional divisions worldwide will report to Eustace, for whom the post has been created by Cor Boonstra, president since last October. An Englishman aged 60, Eustace was formerly with British Aerospace. Hommen, a 53-year-old Dutchman, has been in the aluminium industry all his working life, starting in 1970 with Lips in the Netherlands and moving to Alcoa's local subsidiary five years later.

Boonstra, describing the returning expatriate as having an excellent record, said Hommen's task was "further to strengthen the financial and budgeting processes that Eustace has established within our company and to build on the relationship of trust which Eustace has developed with the

financial community at large."

Philips' annual sales are about three times those of Alcoa, but both companies have recently encountered an earnings downturn and are cutting jobs. Hommen will be a vice president, filling a slot on the board being vacated by Frank Caruba, an American who is himself going home. Gordon Crumb, Amsterdam

Baby Bells merger spawns job moves

Bell Atlantic and Nynex Corporation, the US 'Baby Bell' local operators which are merging to form a telecommunications giant, are continuing to integrate their processes and their people.

Laurence Babbio, vice-chairman of Bell Atlantic since 1995, has been appointed to lead two of the five operational units in the new company.

He has been named president and chief executive of the network group and chairman of the global wireless group.

Ivan Seidenberg, Nynex chairman, said: "Larry Babbio's extensive telecommunications experience and ability make him the

right person to lead the network group at the new Bell Atlantic."

The proposed merger between the two Bell companies was announced in April last year. It will have 39m telephone access lines in 13 states and more than 4m cellular customers.

The other operating groups in the merged company are telecommunications, led by Jim Cullen; Information Services led by Mat Stover; and the International Telecommunications Group, for whom a president has yet to be announced. Business development as well as finance will be consolidated under Fred Salerno, the merged group's chief financial officer. Alan Cane, London

Shell unveils two senior promotions

Phil Watts has been appointed managing director of Shell Transport and Trading, the UK-based arm of the giant Anglo-Dutch oil group. Watts will succeed Mark Moody-Stuart, who moves up to the chairmanship upon the retirement later this year of John Jennings.

Watts joined Shell in 1989 as a geologist. He served in Indonesia,

INTERNATIONAL PEOPLE

the Hague, Norway and London before becoming chairman and managing director in 1991 of Shell's Nigerian subsidiary. He most recently held the post of director of planning, environment and external affairs in London.

Shell has also announced the appointment of Jeroen van der Veer as managing director of Royal Dutch Petroleum Company. He joined the group in 1971, and held various posts in Shell Nederland and in Curaçao before being moving to the UK. He later returned to the Netherlands before moving to Houston in 1995 to assume the presidency of Shell Chemical Company. Robert Corne, London

Manila appoints port operator boss

International Container Terminal Services (ICTSI), the Philippine port operator at the heart of the controversial Subic Bay privatisation, has appointed a new president to replace Carlos Soriano, who resigned earlier this month.

Rogelio Salazar, an ICTSI board director from 1987-92, assumes the new role of full time president. Soriano will remain on the board,

concentrating on international business development, as well as pursuing other interests outside the group.

"We're putting in a new full-time president so we can pursue our expansion into management of port operations outside the country," said Salazar. "The globalisation of our operations is the biggest challenge."

ICTSI has three port operations in Argentina, Mexico and Pakistan and is looking at further opportunities in south America and the Middle East.

The group is set to re-bid in April for the privatisation of Subic Bay, following an intervention by President Ramos which overturned a decision to award the contract to Hong Kong's Hutchison Whampoa. Critics have accused the government of succumbing to pressure from losing local bidders and favouring them above foreign groups.

Salazar, a 61-year-old chemical and metallurgical engineer, graduated from the University of the Philippines. He then did postgraduate research in the US at the University of Wisconsin and the University of Hawaii. Justin Marozzi, Manila

Milan-based president for Europe, the Middle East and Africa and Sergio Giacinto the Geneva-based president of AT&T's international business unit are leaving. Merrill Tutton head of AT&T's UK operation will temporarily fill Bonzano's role.

David Lingelbach has been appointed by BANK OF AMERICA as country manager for Russia and the former Soviet Union. He is a specialist in emerging markets finance with extensive experience in the region. Bank of America is seeking regulatory approvals to establish a banking subsidiary in Moscow.

Peter Yngwe, chief financial officer and treasurer of SWEDISH EXPORT CREDIT CORPORATION succeeds Bo Marking, 60, as president on April 1.

International appointments

Please see information on new appointments and retirements in the FT 17th 30th March in International People. Set for 1997

chairman of Ansett Australia, joins the board of NEWS LTD, the Australian offshoot of global media group News Corp. Eddington recently joined Ansett - half-owned by News Corp and Air New Zealand - from Hong Kong-based Cathay Pacific Airways, where he was managing director.

Robert Growney, who became president and chief operating officer of MOTOROLA on January 1, joins the board.

Eddy Geysen becomes vice-president, European Union affairs, at GENERAL MOTORS EUROPE, from March 1. Bo Anderson succeeds him as vice-president, GM Europe supply.

Brian Girvan has been appointed to the new position of chief financial officer and senior vice-president of AFFILIATED MANAGERS GROUP. He was most recently chief financial officer of Fidelity Investments.

Rudy Rolles has been appointed Hong Kong-based global head of sales trading at SOGGEN-CROSBY SECURITIES. He joins from Fraser Securities.

Mario Bonzano, the AT&T

Canadian beverages and entertainment group. He will report to Robert Matschullat, vice-chairman and chief financial officer.

AMERICAN RE, which was acquired by Munich Reinsurance Company in November 1996, has promoted four new executive vice-presidents at American Re Corporation. They are Mahmoud Abdallah, Robert Burgess, Kenneth LeStrange and Edward Noonan.

Tim Toser, the former chairman of Incheque France (Mazda) becomes sales director of CHRYSLER EUROPE and managing director of Chrysler France. He replaces Christian Dubus, who is retiring after 35 years in the motor industry.

Juergen Geisiger has succeeded Klaus Lederer - now with Deutsche Babcock - as chairman of FIT AUTOMOTIVE EUROPE.

Gillian Hodson becomes director of product management and development, Asia/Pacific, at MASTERCARD INTERNATIONAL.

Sean Hughes has joined CASPIAN GROUP to set up and develop its investment banking business in Indonesia.

John Preston has been appointed vice-president, finance, at SEAGRAM, the

Spanish state holding company SEPI, succeeding Javier Alvarez Vara.

Fernando Gutierrez joins ARGENTARIA from Bank of Spain, as head of research. He replaces Jose Juan Ruiz, one of several departures since Francisco Gonzalez succeeded Francisco Luzon at the head of the institution.

Robert Hazelwood, a long-time motor industry veteran, becomes managing director of FRANCE MOTORS, the Mazda importer.

Claude Geronimi, most recently in charge of an ERM development in the North Sea, becomes managing director of BRITANNY FERRIES. He succeeds Christian Micheli, who has held the post almost since the company was set up in 1972.

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Fernando Gut

FINANCIAL TIMES SURVEY

Tuesday February 18 1997

Trinidad and Tobago

Stephen Fidler examines the profound changes which have led to the Caribbean's most open economy

Prospects for growth are good

Trinidad and Tobago is emerging from a period of profound economic change with strong prospects for future growth.

The road to this point has not been easy. When oil prices were high, government - bloated, corrupt and inefficient - dominated the economy. When prices dropped in the 1980s, the government tried to stave off the day of reckoning. But in 1988, it was forced to seek International Monetary Fund medicine.

From 1986 to 1993, the economy contracted every year save one - 1991, when the Iraqi invasion of Kuwait pushed up oil prices. Income per head of the population has halved from US\$7,000 a year in 1983, and the public sector has shrunk from about a third of GDP to 15 per cent. Wages of government employees - teachers, doctors, police - have been frozen since 1983.

As a result, the two island republic has become more like Latin America. According to Mr Ronald Harford, managing director of Republic Bank, the country's largest: "The bottom part of the population has dropped down, the middle has thinned, and the moneyed class is better off."

Despite this, since 1988, successive governments of three political parties have

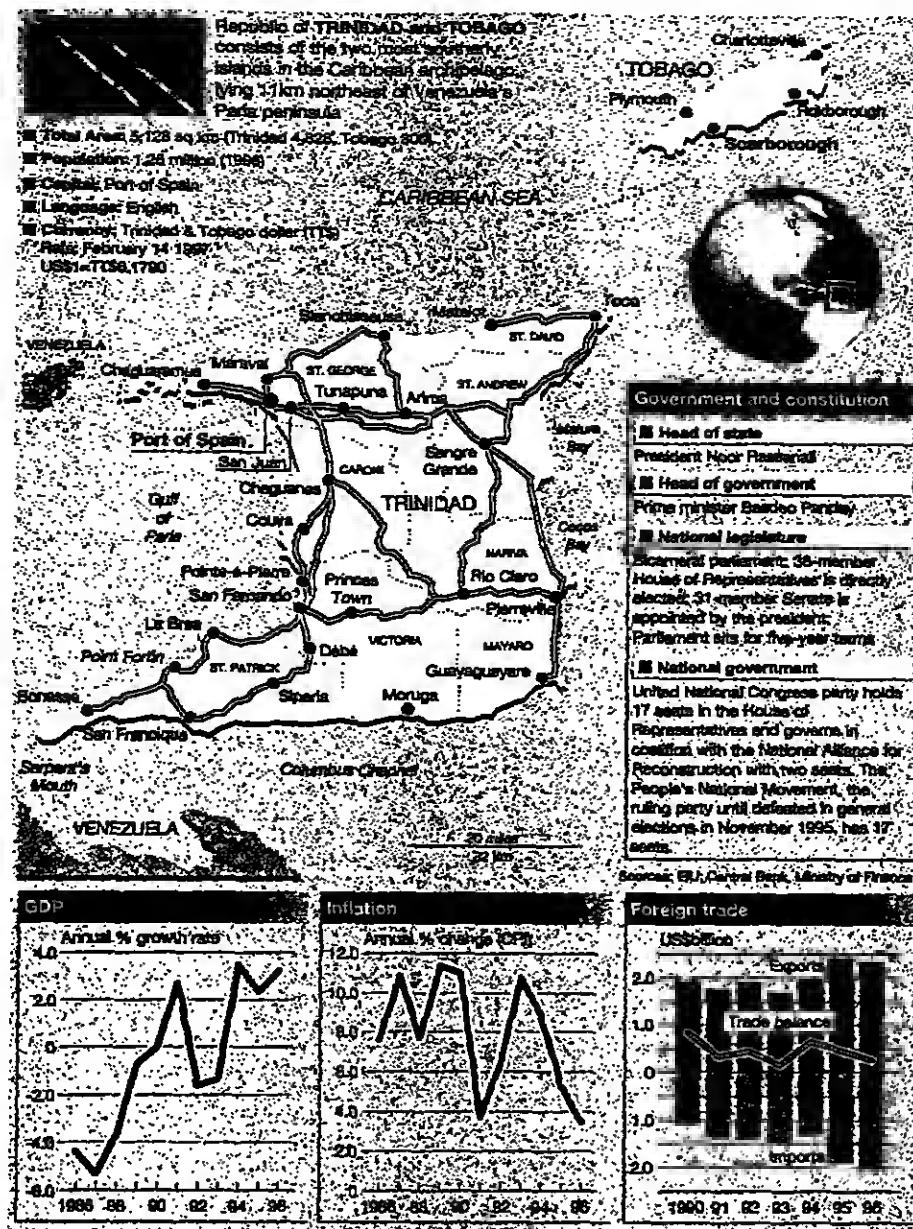
pursued broadly similar orthodox economic policies. According to Mr Anthony Bryan of the University of Miami's North-South Centre, Trinidad and Tobago "has moved from being one of the Caribbean's most centralised state-owned economies to its most open economy".

At long last, some benefits are showing. This year should be the fourth straight year of economic expansion: the central bank forecasts 4 per cent growth after 3.7 per cent last year, with inflation around 4 per cent. Unemployment, though still high at 16 per cent, is down from its late 1980s' peak of more than 22 per cent.

Successive governments have paid off debt, in part by using privatisation revenues. Public sector foreign debt fell to below US\$1.8bn last year from US\$2.5bn in 1990. Government debt servicing costs dropped to 14 per cent of exports in 1996 from 33 per cent in 1993, though will rise temporarily this year towards 19 per cent.

As a consequence, the country's risk rating has improved. The main US credit rating agencies Moody's and Standard and Poor's assess government foreign currency debt just one notch below investment grade.

Paying off debt has also provided an opportunity for



the government to resume capital spending, needed not least to repair weakening economic infrastructure. This should still leave central government in overall budget surplus this year.

This more stable environment, changes to the tax regime and successive amenable governments have all encouraged foreign direct investment, which could

exceed US\$5bn over the next few years. Investors say attitudes to work in the country have also changed, and once powerful trade unions are now largely quiescent.

Most new investment is aimed at exploiting the country's natural gas reserves. According to energy minister Mr Fimbar Gangar, gas should overtake oil in terms of the contribution to the

economy by 2000.

Yet, to encourage the investment, the government has made concessions that keep the economy in thrall to price cycles in energy and petrochemicals, switching from royalty arrangements to production sharing contracts for upstream development and linking gas prices to final product prices for buyers. The reason is in part

starting construction, skill shortages are already apparent and wages of skilled workers such as welders are already being bid higher. Furthermore, the 14-year public sector wage freeze represents an unresolved predicament for this or a future government.

Another concern is the stability of the exchange rate, floated in January 1993. However, apart from a sharp slide immediately after the flotation, depreciation has been less than 10 per cent, despite an historic change of government in November 1995. A snap general election resulted in victory for the first Indian-led government in Trinidad's history, and the appointment as prime minister of Mr Basdeo Pandey, of the United National Congress Party.

Although people of Indian and African extraction each account for about 40 per cent of the population, Afro-Trinidadians have run the government since independence from Britain in 1962. The takeover by the UNC gave rise to fears that Trinidad's unwritten racial compact - in which Afro-Trinidadians ran government and Indo-Trinidadians dominated business - would be broken.

The man whose decision brought the new government to power was a former prime minister, Mr A.N.R. Robinson. The election gave the UNC and the then-governing People's National Movement of Mr Patrick Manning 17



Port of Spain is the headquarters of the Association of Caribbean States

that Venezuela, 11km across the water, is opening its giant energy sector to foreign investment, too.

The government retains hopes of weaning the economy away from energy by developing tourism, particularly on the island of Tobago, and agriculture. The good news has been that the shrinkage of the manufacturing base of Trinidad, the most industrialised of the Caribbean islands after Puerto Rico, has been less than many expected after the opening of the economy. Though competition is fiercer than it was, it will get more intense as trading concessions from Europe, the US and Canada disappear.

This means enterprises must seek markets outside the Caribbean Community, or Caricom, that their products already dominate. Port of Spain is the headquarters of the Association of Caribbean States that groups together more than two dozen nations, but its value as a trade grouping is as yet untested. Some Trinidadians see the country's trading future with Latin America and Mercosur, the customs union centred on Brazil.

Meanwhile, the economy remains prey to an oil price collapse. The other main risks, according to Mr Ainsworth Harewood, governor of the central bank, are the possibility of the economy overheating and an inflationary public sector pay round.

With many investors

seats each in the 36-seat lower house. Mr Robinson's National Alliance for Reconstruction agreed to join a coalition with the UNC. It was of "fundamental importance" after 33 years, said Mr Robinson. "To give the opposition the sense that power was open to it".

Although there has been no interruption to the rule of elected governments since independence, an attempted coup in 1990 by Moslem extremists against Mr Robinson's government left vestiges of political tension. Politics is still subject to periodic shivers, such as when Mr Pandey accused the opposition of planning violence to overthrow the government.

Nonetheless, Mr Pandey is praised by many business leaders for the way he has handled the transition, though some are less complimentary about the way some government contracts have been awarded to business people close to the UNC.

One of the most serious threats comes from drug trafficking: the country is a first step to Europe and the US for drugs from South America. Mr Pandey's response has been to offer the closest co-operation with the US in the region. "Drugs have brought us increased crime. Seventy per cent of all crime in Trinidad and Tobago is drug-related. If I can deal with the narcotics problem, I will be able to deal with crime."

A thoroughly healthy development.



Nothing's more important for a growing economy than a healthy infrastructure.

So Severn Trent Water International is delighted to be working with the Water and Sewerage Authority of Trinidad and Tobago to improve water services for both islands - and the future for the 1.3 million people who live there.

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II TRINIDAD AND TOBAGO

ECONOMY • by Canute James

A country on the mend

After a series of reforms, the economy has now been stabilised and is growing

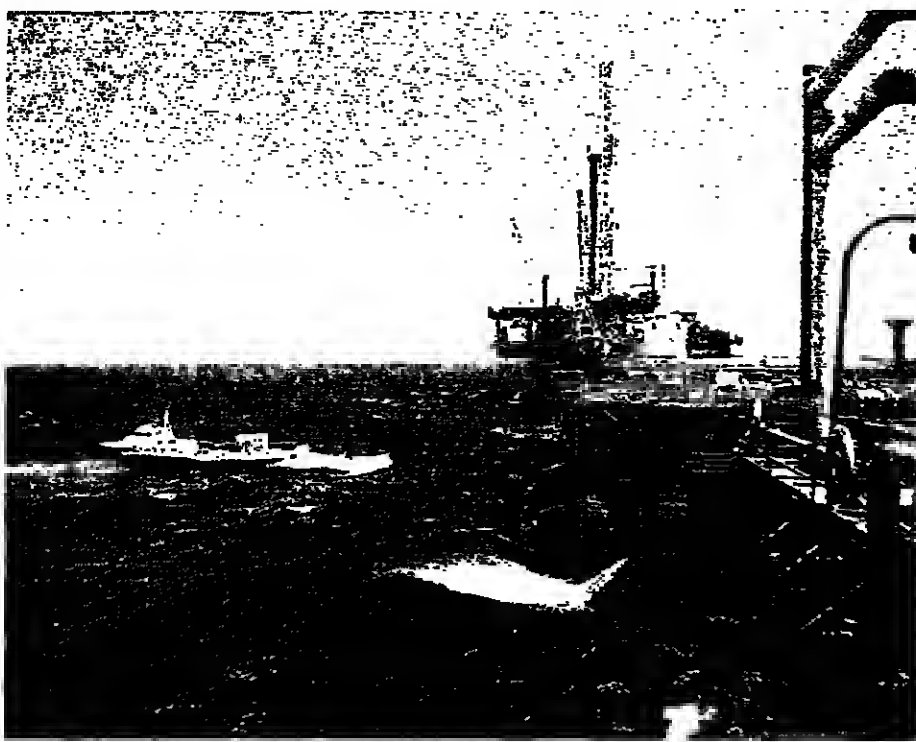
Two concerns gnaw at the minds of the planners of Trinidad and Tobago's buoyant economy. One is that an old bogey, a fall in the price of oil, could strike again. The other, that what is now happening could be too much of a good thing and could cause overheating.

The economy has been trying to escape from its heavy dependence on oil. The government has encouraged investments in gas and gas-based industries, and is trying to diversify by developing other sectors such as agriculture and tourism.

"There is a concern that the economy could be affected by a fall in the price of oil," said Mr T. Ainsworth Harewood, governor of the central bank. "Oil has contributed as much as 30 per cent of gross domestic product, but this is now about 24 per cent. It is still the largest sector in the economy, although the non-oil sector has been growing."

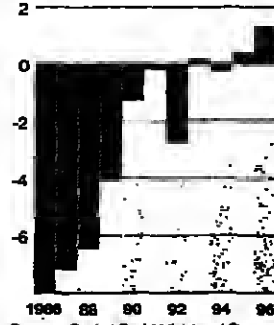
The economy faced collapse in the 1980s when the international oil market went soft. After a period of painful adjustment, Trinidad and Tobago now faces another challenge from the opposite direction. More than US\$4bn in investments in the next three years, mainly in hydrocarbons, has raised the spectre of overheating. "We are concerned that it could overheat, as it did in the 1970s," said Mr Harewood. This worry is shared by Mr Basdeo Pandey, the prime minister, who said a team of technocrats is looking at the dangers of overheating.

Other reasons for disquiet are not so easily explained. With foreign reserves of \$800m, representing five months' import cover, the Trinidad dollar depreciated late last year by 4 per cent to a rate of TT\$6.25 to the US dollar. The leading operators in the foreign exchange mar-

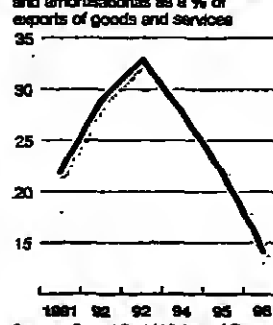


The economy has been trying to escape from its heavy dependence on oil

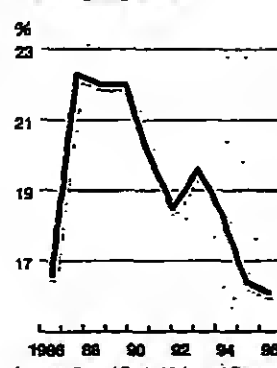
Government deficit



Debt service ratio



Unemployment



ket, mainly large companies, were converting less of their foreign currency. Mr Brian Kuei Tung, the finance minister, is expecting an appreciation this year to a rate of about TT\$6.00 to the US dollar which "would not affect exporters' competitiveness".

The government implemented a series of reforms in 1992 aimed at promoting exports. It changed tax regimes to encourage investments in the energy sector, and liberalised the trade regime and the foreign exchange market. The currency was floated in 1993. "The programmes have been successful, the econ-

omy has been stabilised and has grown," said Mr Harewood. The economy grew last year by 3.2 per cent, the third consecutive year of growth, driven mainly by expansion in the non-oil sectors. The forecast is for continued expansion with growth of 4 per cent expected this year. Inflation of 3.6 per cent last year is projected at 4 per cent this year. "The economy is growing and the indicators are positive, but this is the result only of the positive developments with hydrocarbons," said Mr Dennis Pantin, head

of the department of economics at the University of the West Indies. "Oil prices have been good and investments are being made. But all this has been at a price for much of the population."

An attempt at fiscal prudence in the difficult years led to the imposition of a wage freeze for public sector workers. In satisfying the demands of its employees, the government will face some difficult choices. The country's teachers have taken the government to court seeking a wage increase. A large pay-out could harm fiscal projections and inflation targets.

The parliamentary opposition is taking some credit for the performance of the economy. "The economic policies being implemented by the government are those fashioned by our administration," said Mr Patrick Manning, who was prime minister for four years until 15 months ago. "The government has no alternative but to do this. The economy is still sound but it could have been better managed."

Mr Pandey agrees that the economy could have been better managed, but he blames Mr Manning's government for this. "It was a mistake by the previous administration to liberalise to the extent that economic development is in the hands of the private sector alone," said the prime minister. "I agree about freeing the economy, but the government has a duty and a role to play in dealing with problems such as unemployment. What we have is economic growth and not really economic development."

Efforts to deal with unemployment, now officially at 16 per cent, have concentrated on the development of sectors such as agriculture and tourism. The ventures in hydrocarbons are all capital intensive, creating a few high-paying jobs but they are unable to significantly reduce joblessness.

There are clear signs, however, that international investors have been impressed by developments. A \$100m international bond issue late last year - priced at a significantly lower interest rate spread than a 1994 issue was oversubscribed by 150 per cent.

In contemplating its economic future, the country is seeking wider trade connections. Mr Pandey recently returned from leading a private and public sector mission to India where he found "significant" business interest, said the prime minister. "We told investors in India that Trinidad and Tobago is their entrepôt for the US and for the Americas."

The administration wants to be listed as a potential member of the North American Free Trade Agreement (Nafta), and will seek association with Mercosur, the free trade zone formed between Brazil, Argentina, Uruguay and Paraguay. The desire for Nafta membership has more than economic significance for the country, according to the chief executive of one of the larger companies. "It is unlikely that Trinidad and Tobago will be made a Nafta member, and I do not think it should because I cannot see any real benefit. But if ever there is a statement of national confidence about where we think we are, then that is it."

ENERGY • by Canute James

Gas takes some of the shine off oil

Developments in the hydrocarbons sector have been encouraged by tax reforms

Despite efforts to diversify the economy, the energy sector remains the engine of Trinidad and Tobago's economy. Oil has been the traditional earner, but now the emphasis has switched to gas. This has spawned a growing petrochemical industry which has been making use of the country's natural gas. New fields are being exploited to keep abreast of demand.

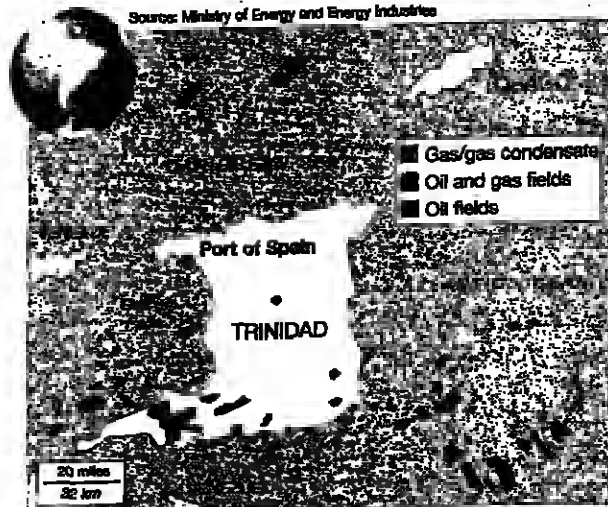
Gas will not overtake oil in importance to the economy until 2000, said Mr Patrick Manning, the energy industries minister. Consequently, there is still significant investor interest in oil. Amoco Corporation of the US is investing \$1.2bn in the oil and gas industry over the next three years, starting with \$435m this year. It is clearly good business for Trinidad and Tobago, but also for Amoco. Trinidad and Tobago contributed 5 per cent of Amoco Corporation's global earnings of \$2.8bn last year.

The investment by Amoco, which has been in Trinidad and Tobago for 36 years, is the latest in several important ventures by foreign companies in the country's energy sector. Committed investments to 2000 are valued at \$4bn, said Mr Gangar.

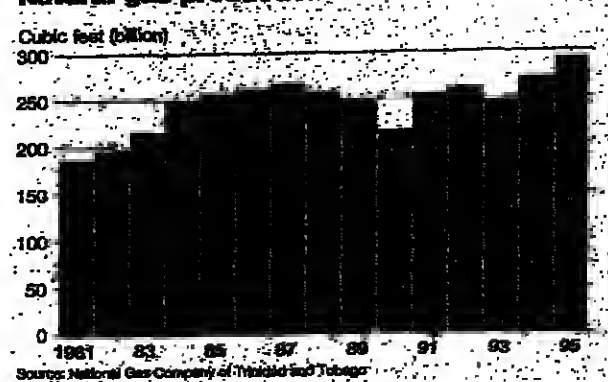
The highest project is a \$1bn investment in a liquefied natural gas plant by foreign and local companies. Atlantic LNG, which will manage the LNG plant, is owned by Amoco Trinidad, with a 34 per cent stake, with British Gas Trinidad having a stake of 26 per cent. Repsol of Spain has 20 per cent, with Cabot Trinidad, a subsidiary of the US company and the state-owned National Gas Company of Trinidad and Tobago, having 10 per cent each.

Atlantic LNG, which government officials contend is the single largest investment in the Caribbean, will be supplied with 450m cubic feet of gas per day by Amoco Trinidad, under a 20-year contract. The output of 3m tonnes per year of LNG has been sold under a 20-year take-or-pay contract, with Cabot LNG taking 60 per cent and Enagas of Spain taking the remainder.

Current gas production of 750m cubic feet per day will rise to 1bn cubic feet per day by 2000. Known gas reserves are 18,000bn cubic feet, which should last about 25 years, said Mr Frank Look Kin, president of the



Natural gas production



National Gas Company. British Gas is developing new fields off the north and the east coasts of Trinidad. Such is the confidence of investors that plans have been made to double the output of the LNG plant to 6m tonnes per year.

"Investors are looking for long-term stability, they are looking for an administration which understands our business," said Mr Simon Bontin, general manager of British Gas Trinidad. "An indication of the seriousness of past and present Trinidadian administrations was evident in the approach to the LNG project. From concept to realisation this project is the fastest in many years."

Trinidad's natural gas has also stimulated a range of petrochemical industries, including ammonia, urea and methanol. Investors have bought into existing facilities, some of which have been divested by the government, while others are building plants. Trinidad and Tobago's fertiliser pro-

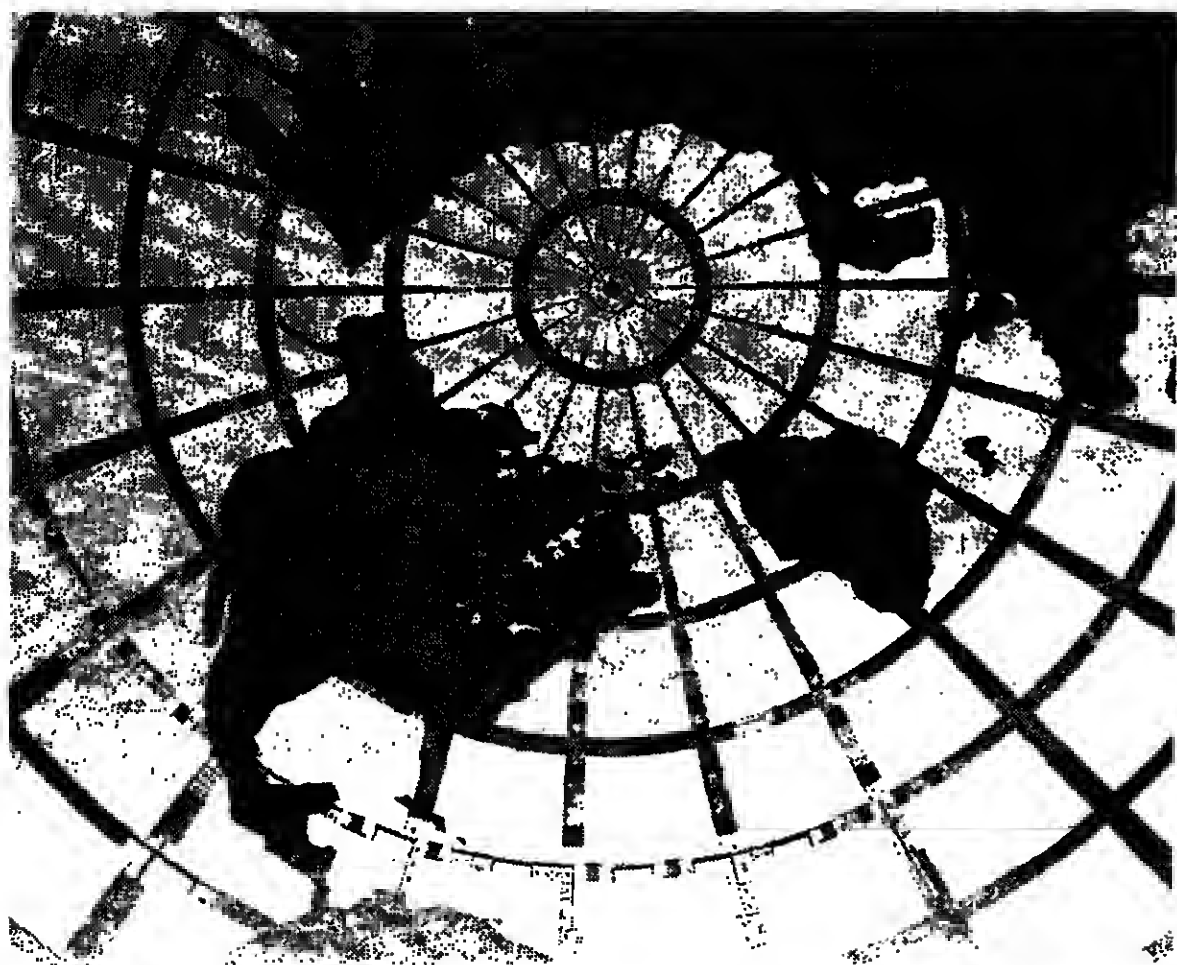
duction is expected to double by 2000 to just under 5m tonnes per year.

Among the companies investing in fertilisers and methanol are Norsk Hydro of Norway, Ferrostaal and Helm of Germany, Methanex of Canada, Farmland, Arcadian and Mississippi Chemical of the US, Ispat of India, which owns the country's main steel mill, is investing about \$300m in expanding the plant. The government is discussing with investors the prospects for two aluminium smelters.

Trinidad and Tobago faces competition for investments in gas-based industries. Neighbouring Venezuela offers gas at cheaper rates than those offered by Trinidad and Tobago. "We give investors an advantage by linking gas prices to product prices," said Mr Look Kin. "There is a threshold which guarantees us a return, so while our gas will not be as cheap as Venezuela's, we make use of our strategic location and an attractive climate."

Investors agree that it is a good place to do business. "We have been operating in Trinidad and Tobago for 36 years, and we have developed a satisfactory business relationship with the government and the business community," said Mr David Wright, Amoco Trinidad's president. "Our investments have been encouraged by Trinidad and Tobago's substantial hydrocarbon resources, and by the country's location which allows it to compete for markets in Europe, North and South America."

The developments in the hydrocarbons sector have been encouraged by reforms of the tax regime. Taxes, described as high by companies in the sector, have been changed in the main to production-sharing contracts. "Governments have changed but the policies towards the hydrocarbons sector remain unchanged," said Mr Bontin.



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POLITICS • by Canute James

Race factor is taking a back seat

The country is better placed for a radical approach to ethnicity in government

As often happens with successful calypsonians, Winston "Gypsy" Peters has scored with a contemporary theme. In taking the "Calypso Monarch" title in the carnival a fortnight ago, Gypsy won points for "Little Black Boy", a plea to young black Trinidadians to eschew drugs and crime, and to get educated and become successful like young men of other races. Race is a theme never far below the surface in Trinidad, where people of Indian and African stock each make up about 40 per cent of the population. For a long time, race has been the main element in the country's politics.

"Politics has indeed been based on race, but this situation is changing," said Mr Basdeo Pandey, the prime minister. "Political parties now know that in order to win an election they must have support from the other racial groups and not just the one from which they have traditionally drawn support."

The People's National Movement has traditionally received its support from Afro-Trinidadians, and the United National Congress has been regarded as representing mainly Indo-Trinidadian interests. Consequently, the win in 1986 by the National Alliance for Reconstruction, led by Mr A.N.R. Robinson from his base in Tobago, was particularly significant. It ended 30 years of government by the PNM, and was, in effect, a successful attempt to cut across the traditional divisions of race.

The victory in 1995 of Mr Pandey's UNC was also significant because it brought to office the first Indian-led government. The campaign was accompanied by rumours that, having been so long in the political wilderness, a victorious UNC would exact "revenge" on

Afro-Trinidadians.

"Over a year has passed and these groundless fears have not been realised," said Mr Pandey. "Instead there is an attempt now to fuse the cultures, with people looking beyond racial lines."

Whatever the concerns of one group, said Mr Robinson, it was important for the country's political development that Indo-Trinidadians were given a high profile in politics. This explains his decision to form a coalition with Mr Pandey, contributing the two NAR seats to break the 17-17 tie between the UNC and the PNM.

"When an ethnic group which has not before been in government comes to power, there is initial concern. But power has a sobering effect. It instils responsibility for the welfare of a country. The country is now much better placed for a rational and constructive approach to ethnicity in government," said Mr Robinson, who since an election on Friday is the country's president-elect.

Mr Patrick Manning, leader of the PNM, however has ignored Mr Pandey's invitation to create a government of national unity, being more concerned, in the wake of the PNM's defeat 15 months ago, to fight off a rebellion against his leadership.

Faced in 1995 with a reduced majority in parliament, caused by the deaths and resignations of government members, Mr Manning surprised even some of his colleagues by calling a general election a year before it was due. Although having won 21 of the 36 seats in the December 1991 election, the government had found itself with only 17 seats and with no indication that it would be supported by any of the splintered opposition. Its popularity was also dented by a burlesque political episode, in which the Speaker of parliament was placed under house arrest and a state of emergency declared in her neighbourhood.

Mr Manning's lieutenants were not pleased at his election timing, and even less so by the result. The party was



A.N.R. Robinson formed a coalition with the ruling UNC



Patrick Manning fought off a rebellion against his leadership

split by the challenge to his leadership which Mr Manning said is now part of the PNM's history.

"There was a contest for the leadership of the party and that was resolved," he said. "We are making efforts to ensure that there is no lingering residual animosity."

He said he did not regret calling the election early. "Had we left it later, the result would have been worse for the PNM."

Mr Manning however has received a further blow in the last week with the defection by a PNM member of parliament to the UNC. With

Mr Robinson's election to president, that leaves the governing coalition with a 19-16 majority, and a by-election in Tobago pending.

Mr Manning said he has plans to rejuvenate the party, making it more "people and service oriented". He also wants changes to the way in which political parties are financed. He maintains the present system may force a winning party to compromise its policies to favour those who gave it financial support.

"I agree that governments should not be compromised because of the financial support to political parties," said Mr Pandey. "But campaigns are expensive, and this problem could be solved by limiting contributions and having accounts open for scrutiny."

An attempted coup in 1990 by members of the Jamaat al Muslimeen, an Islamic

group, paralysed the country for several days when the prime minister and several cabinet ministers were held hostage. This was not generally accepted as a national desire for a radical change in political direction.

In other circumstances, this attempted coup, and three changes of government in 10 years might have contributed to instability. Business leaders have taken comfort, however, from the fact that the transitions have been mostly seamless, and that economic policies have been little changed. There is no conscious pact among the political parties on economic policy, said Mr Pandey. It is common sense.

He does, however, have wider concerns. "There is a problem with the Westminster system which, in its pure sense, is not suited to deal with racial, tribal and ethnic cleavages. It has not



Basdeo Pandey: there is an attempt to fuse the cultures

worked in Africa, for example. That is why I have proposed, and will continue to propose, a government of national unity, involving the other parties."

A perennial concern for governments has been suggestions that Tobago should have greater autonomy. The calls have not seriously suggested secession, and do not yet threaten the integrity of the state.

However, as the effective leader of Tobago, Mr Robin-

son is well aware of the potential danger. "The situation with Tobago so far has been difficult, but well managed. There should be no separation of the islands, there are important mutual benefits. Most of the territorial sea and the spread of the exclusive economic zone is because of the location of Tobago. Tobago benefits from the proximity of Trinidad's markets and resources. These are important synergies."

FINANCIAL SERVICES • by Stephen Fidler

Exchange rate raises questions for banks

A lack of rules has helped to give rise to a very aggressive business culture

Few gatherings of Trinidad's business community conclude these days without a discussion of the exchange rate question. The local dollar has been floating since 1993, but people do not seem to have become accustomed to it. Why they constantly ask, with investment pouring into a country with a long-standing trade and current account surplus, has the TT dollar been so weak?

The answer may lie in the increased dollarisation of the economy since the currency's flotation, the small numbers of dollar sellers compared to buyers, and the fact that only a small proportion of the inward investment - most of it in the energy industry - is made in local currency. However,

when discussion turns to the exchange rate, before long, somebody is accusing the banks of manipulation.

Central bank and commercial banks admit they consult on the foreign exchange market. "We have found it necessary to maintain a dialogue," said Mr Ainsworth Harewood, the governor of the central bank, "because the stability of the market depends on consistency of behaviour."

But the accusation of manipulation makes commercial bankers see red. "There is no behind-the-scenes manipulation of the foreign exchange market. Commercial banks are the most regulated institutions in the economy, and we have to submit reports on a daily basis to the central bank," said Mr Ronald Harford, managing director of Republic Bank, the largest bank.

Bankers claim that, far from being on easy street, their business is getting tougher and there will have

to be less cross subsidy of some services by others. "Competition has driven down the comfort zone... We haven't moved our prices to the level that looks like the cost. Services are going to have to stand on their own," said Mr Harford.

Republic dominates the market with two other commercial banks - Royal Bank and Bank of Nova Scotia. Citibank has a strong presence in wholesale banking - particularly in providing finance for the oil and gas sector. A long-awaited clean-up of the government-owned First Citizens Bank - which may prove expensive - is awaited before privatisation.

The financial system has recovered significantly from the stresses of the late-1980s, when seven non-bank financial institutions closed and one bank fell into difficulty. There remain some concerns, however, about the concentration of some banks' assets with one or

two large customers.

Furthermore, a high reserve requirement of 22 per cent - down from 23 per cent last month - adds significantly to the cost of bank credit. The central bank conducted its first open-market operation last September in an attempt to move away from reserve requirements as the chief instrument of monetary management.

However, there is wide agreement that the rest of Trinidad's financial sector needs better regulation - both for prudential reasons and to equip it better to serve the economy. A lack of rules has helped to give rise to a very aggressive business culture. "Regulation is a big issue," said Mr Adam Hodgkins, managing director of Fleming Ansa Merchant Bank.

Changes are being proposed to securities, companies, insurance and other legislation. Insider trading, for example, is not illegal and not uncommon. Insur-

ance companies have been allowed to concentrate investments in a manner unacceptable in most regulatory regimes. The country's companies legislation dates back to 1929.

Corporate disclosure rules are minimal. Company accounts jump from the gross sales line to the profit line, without intermediate explanations, and companies report only half yearly.

The 1981 securities law - soon to be replaced - has been ruled unconstitutional, which gives the stock exchange almost no legal control over the activities of traded companies.

A new securities law will give responsibility for the secondary market to the stock exchange, and primary market activity to a new securities and exchange commission. This should reduce opportunities for insider trading. "The new law is quite clear, I think the problem should be remedied to a certain extent," said Mr

Hugh Edwards, general manager of the stock exchange.

The stock exchange last year joined the International Finance Corporation's Frontier Index - the World Bank affiliate's index for the newest "emerging" markets. It ended 1996 with a capitalisation of US\$1.4bn.

Equity capital is required by some important companies, including banks needing to boost their capital base. Royal and Republic banks are said to be in need of capital, while Caribbean Ispat, the Indian-owned steel plant may also make an initial public offering.

One important potential development is the integration of Caribbean stock markets. Under a project funded by the InterAmerican Development Bank, the exchanges of Trinidad and Tobago, Barbados, the Bahamas, Jamaica and the Dominican Republic are discussing harmonisation. By July, a common securities depositary will be established.

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IV TRINIDAD AND TOBAGO

TOURISM • by Stephen Fidler

Caribbean holiday with a difference

While Trinidad lacks a tourism tradition, Tobago has an unhurried charm

Some 20 years ago, at the height of Trinidad's oil boom, a British businessman and his wife arrived at the Hilton Hotel in Port of Spain. The doorman refused to pick up their suitcases from the hotel drive, where the taxi driver had left them. He indicated that his responsibility for luggage ended at the curb, and explained: "I don't pick bags up from the road." Only after the couple had moved the bags the few feet to the footpath did the doorman collect them.

Service at the Hilton has improved considerably since then, but the story illustrates an enduring obstacle to attempts to diversify the economy by developing tourism. "Trinidad's biggest challenge may be the psyche of the community," says Cliff Hamilton, a Bahamian brought in as director of tourism at the government's Tourism and Industrial Development Company.

"There was a great disdain for tourism in some cases," Trinidad and Tobago's share of the Caribbean tourism market has always been small. Travel and tourism is estimated to have added \$27bn to the gross output of Caribbean economies, 24.5 per cent of the region's gross domestic product, and 1m jobs - 18.1 per cent of

employment. Of this, the country's share has been static at less than 2 per cent, and of the Caribbean cruise market less than 1 per cent. There were 112 ship calls at the two islands last year bringing 48,145 passengers, a figure which may increase further now that the head tax for passengers has been cut from US\$10 to \$5.

Tourist arrivals rose modestly to 260,000 in 1995. US visitors accounted for 38 per cent of arrivals, Canada almost 14 per cent, Europe 20 per cent of which the UK made up nearly half, and 21 per cent from other members of the Caribbean Community.

According to a study by the Caribbean Tourism Organisation, the sector contributes 1.4 per cent of gross domestic product and 1.9 per cent of jobs.

Apart from the lack of a tourism tradition, another challenge is how to position Trinidad in the market, says Mr Hamilton. A large part of the island is industrialised, and Port of Spain is a working port city. There are beaches, rain forest and attractions such as the famous pitch lake on the island, but not enough to satisfy seekers after the traditional "sun, sea and sand" Caribbean holiday, he says. The answer has been to advertise the capital city itself to visitors, in particular its varied cultural life which includes the exotic pre-Lent carnival.

The smaller island of Tobago, however, has all the

attributes of the traditional Caribbean destination and has an underdeveloped, unhurried charm. The government has already had some success in attracting direct flights to the island, and British Airways may well add a weekly stop in Tobago this year.

"It has the advantage of being a late entrant and can learn from the mistakes of other Caribbean economies, particularly to develop the idea of sustainable tourism that would prolong its benefits," said Dennis Pantin, a senior economics lecturer at the University of West Indies.

Tobago needs the industry to soak up unemployment on the island, which is running at some 16 per cent of the workforce, and to stop migration, said Paul Woodley, manager of Tidco's Tobago office. But the island's ecosystem - including its coral reefs and rain forest - is delicate and Tobago could never become a mass destination without destroying its attractions. Others say that it will be a long time before Tobago's laid-back workforce develops the necessary skills.

Mr Pantin says he is not convinced that all the lessons from other parts of the Caribbean are being taken on board. However, developers such as John Jeffers, the Bermudian who owns the 135-room Coco Reef Resorts, which is developed from a derelict hotel, insist developers have gone to great lengths to minimise environ-



There were 112 ship calls at the two islands in 1995

mental damage. No sewage from his hotel is discharged into the ocean.

Mr Jeffers said tourism would benefit if US visitors were allowed to enter the country, as they can most other Caribbean destinations, without a passport.

At least nine large potential Tobago hotel sites are in development or for sale in connection with hotel projects. Many are seeking joint venture partners for all or part of the development.

The most advanced is the Lowlands Estate project of the Angostura Holdings and Guardian Life companies on a 750-acre plot on the island's windward side.

This includes a 27-hole golf course - there is only one on

the island - the first marina on Tobago, and a Hilton hotel, the first on the island by a large chain connected to an international reservations system.

The project has had its share of difficulties. Angostura bought the land in 1981, and the development has been subject to delays. Now, says Mr Ian McLachlan, chief executive officer of Angostura, "it is coming together very well".

The government has proposed a legislation of casino gambling, but this has proved controversial. Critics say this is wrong for the islands and threatens to worsen an already serious drugs problem by facilitating money laundering.

CORPORATIONS • by Canute James and Stephen Fidler

Reforms on the way

End of boardroom row signals start of a review of corporate affairs

With the dust settling in the wake of an amicable resolution of the country's largest corporate battle, the Trinidad and Tobago government is planning a reform of the regulations governing corporate affairs.

"We are reviewing all the laws which affect financial institutions," said Mr Brian Kneelung, the finance minister. "By the end of the year we will have a new policy in place. We did not want to appear to be pressured into action while the two large companies were involved in a row. The atmosphere is now more friendly." The Companies Act, legislation creating a Securities Exchange Commission, and the controversial issue of capping shareholding in banks are now under review.

The row was an eight-year battle between Republic Bank, the largest bank, and Colonial Life, an insurer which with a stake of 38 per cent is Republic's largest shareholder. Colonial contended that it was not being adequately represented on the board. Republic claimed that the insurer, which has been expanding throughout the Caribbean, was bent on a hostile takeover.

Colonial's parent company, said it was happy with the 10-year pact which has given it proportionate representation on Republic's board. Republic Bank spokesmen said they were relieved that their concerns about the bank's inde-

pendence and integrity had been satisfied.

The prolonged fight between two of the country's largest companies had caused concern, but the government refused to give in to pressure to intervene. "We wanted them to sort it out themselves," said Mr Basdeo Pandey, the prime minister.

The boardroom row also raised questions about the concentration of economic power in a few companies. CL Financial is one of the Caribbean's better known conglomerates. In addition to being Trinidad and Tobago's leading insurer, it is involved in commercial banking, construction, supermarkets, sugar and methanol production and logging in several countries in the region. A private company, CL Financial, has been "very profitable", reporting assets of TT\$4bn, said Mr Peter Salvary, group executive director.

As the largest commercial bank in Trinidad and Tobago, Republic has a deposit base representing 40 per cent of the country's commercial banking assets. In the year to September 1996, Republic reported total assets of TT\$10.7bn. It had an after-tax profit of TT\$136.8m, an increase of 25 per cent.

However, the most competitive relationship in the country may be that between Colonial and Ansa Mical, which has been turned into one of the region's most dynamic trading groups by Mr Anthony Sabga, a 74-year-old immigrant from the Middle East who took over the troubled McEneaney Alstons in 1986. With interests as diverse as beer, car distribution, building materi-

als and bleach, Ansa Mical also teamed up with the UK merchant bank Flemings to form the country's only merchant bank.

Mr Sabga and Mr Lawrence Duprey, chairman of CL Financial, may be the wealthiest men in the English-speaking Caribbean.

Angostura, internationally known for its aromatic bitters, but also one of the Caribbean's leading rum producers, owns 20 per cent of Neal & Massey, a traditional conglomerate that has fallen on harder times. Neal & Massey has just announced a TT\$100m write-down of assets, close to 20 per cent of its net worth, and has suffered in part from a poorly managed takeover of the Jamaican company, Geddes Grant.

Having taken the write-downs, and with Mr Jesus Paez stepping in to replace Mr Sidney Knox as head of the company, shareholders are hoping the worst is over. CL Financial's recent purchase of Bacardi Grand Cayman has given it a 65 per cent stake in Angostura, intensifying the intertwining networks of ownership which have encouraged very aggressive corporate culture with almost no effective legislative controls.

This is reflected in the operations of the stock exchange, whose rules are too often not taken seriously. "There is a debate about the manner in which the legislation was passed," said Mr Hugh Edwards, general manager of the Stock Exchange.

The concentration of economic power in a few hands "does put the government in an awkward position," said Mr Kneelung.

NON-PETROLEUM SECTOR • by Canute James

Accent on diversification

The sectors attracting attention are light industry, tourism and agriculture

Among the many statistics produced by Trinidadian officials to demonstrate the continuing recovery of the economy after a decade in a parlous condition, one of the more telling is last year's 3.6 per cent growth in the non-petroleum sector.

"This is twice the rate of the expansion in the petroleum sector, and is of particular significance since it is the non-oil sector which is the main source of the growth in employment," explained Mr Brian Kneelung, the finance minister.

The rate of unemployment at 15.1 per cent is a serious problem for the government. Significant investments in the energy sector are capital intensive and do not create many jobs. Although the economy will remain heavily dependent on hydrocarbons for the next few decades, successive governments have been encouraging investments in other sectors, such as light industry, tourism and agriculture.

"Over the past four years there has been a 27 per cent growth in non-oil exports," said Mr Andre-Vincent Henry, vice-president of Tourism and Industrial Development Company (Tidco). "Some specific targets for further expansion are garments, food processing, fish and floriculture. They provide quick employment. There are also good prospects for offshore financial services and the information industry and the development of marine services."

Ironically, the first effort at diversifying the economy almost backfired. A steel plant at the Point Lisas Industrial Estate was intended to show the way forward for the oil-based economy. It struggled for nine years, with accumulated losses of \$500m, until it was taken over by Caribbean Ispat, a subsidiary of Ispat International of India.

"After leasing the plant for five years we bought it in 1994 for US\$610m," said Mr Ram Misra, managing director of Caribbean Ispat. "When we came here the plant was half dead. We injected \$50m to rejuvenate it and lift production to 700,000 tonnes per year. Ispat is now the largest export earner in the non-oil sector. We plan to invest \$250m to produce 1.5m tonnes a year."

Other efforts at diversifying from the hydrocarbons sector have been more modest, and led mainly by younger businessmen using new technology and creating alliances with foreign com-

panies, reported Ms Ria de Gannes, industrial manager of the Trinidad and Tobago Manufacturers' Association.

In the wake of the structural adjustment of the economy which followed the difficult years of the 1980s when oil prices collapsed, Trinidadian manufacturers were able to make the most of the deregulated environment. This helped to cushion the pain that was experienced in neighbouring countries which also implemented adjustment programmes.

Extensive retooling, and a search for foreign connections and markets left light industry in a fortuitous position to take advantage of the more liberalised economy. Trinidad and Tobago exporters made the most of the market of 6m offered by the 14-nation Caribbean Community (Caricom). The country enjoys a healthy trade surplus with its neighbours.

"Trinidad and Tobago has the most competitive and aggressive manufacturing sector in the region," said Ms Carmena Baird, general manager of the Trinidad and Tobago Chamber of Industry and Commerce. "We have bitten the bullet and we have started to climb again."

Business people still have some concerns, however. These include bureaucratic delays, although the situa-

tion has improved in the past few years. The cost of money, with prime rate at 15 per cent, is comparatively high, but it is less than the rates in some neighbouring countries, said Ms Baird. "We still have some hiccups in electricity, but it is much better than it used to be."

Tourism, traditionally confined to Tobago, and ignored in the years of plenty, is being encouraged.

However, it is in agriculture that the government sees the best chances of speeding up the diversification of the economy and increasing employment. "The government has to take the lead in the development of agriculture," said Mr Basdeo Pandey, the prime minister. "We have to be crop specific. We are a small country and farmers do not have the resources to achieve economies of scale, guarantee regularity of supplies and meet quality demands. The government has to identify markets and encourage farmers into production groups which are large enough."

There are early indications of a change. Output in agriculture, which declined by 4.7 per cent in 1995, increased by 7 per cent last year, said Mr Rezaa Mohammed, the minister of agriculture.

A Developing Perspective

- 1 INFRASTRUCTURAL DEVELOPMENT
- 2 CORPORATE DEVELOPMENT
- 3 INDUSTRIAL DEVELOPMENT

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20/02/97

ARTS

Grandmother of Europe

Frederick Stüdemann on Queen Victoria's family paintings in Berlin

Anyone wanting a quick demonstration of why Queen Victoria was dubbed the Grandmother of Europe need only look at Lauritz Tuxen's painting "The Family of Queen Victoria." Painted in 1887 to mark the queen's diamond jubilee, the family scene shows a monarch-as-matriarch surrounded by representatives of most of Europe's royal houses.

Tuxen's picture is currently in Berlin where it marks the opening to an exhibition at the Deutsches Historisches Museum (DHM) called *Victoria & Albert*. The organisers see the exhibition as "a study of a chapter of Anglo-German family relations."

At the centre of the exhibition, which has borrowed heavily from English collections, are four people: Victoria, herself of German descent, who married to a German prince and their daughter, Vicky, who married Frederick, Crown Prince of Prussia.

From this starting point the exhibition builds a series of links between Britain and Germany, from London's influence as a centre of industrial power and liberalism to Prince Albert's good works and committed patronage of education and the arts.

With numerous portraits by Winterhalter, a smattering of royal jewels and costumes, the exhibition is probably nothing special for British people used to school trips traipsing around museums and palaces. For Germans, however, such displays are a rarity. For those from former

east Germany, where the DHM is located, it is probably a first. Beyond the costumes and pretty pictures, the exhibition also successfully addresses the geo-political element of this family tale. The marriage of Vicky and Frederick in 1858 could be seen as a highly astute move on Britain's behalf which almost paid off. At the time Prussia was still viewed as a second-rate continental power and many in London wondered if Queen Victoria was not allowing her daughter to marry below rank. But 13 years later the Prussian royal family had, thanks to the skilful machinations of Bismarck, placed itself at the centre of the newly created German empire.

The possibility of using family connections to influence developments in this parvenu power were certainly explored. Frederick was influenced by his wife's liberalism and harboured ambitions to reform the Prussian and German monarchies. Together with his brother-in-law Edward and the Austrian Crown Prince Rudolf, Frederick made up a trio of young heirs to whom many looked as agents of change.

Such hopes were never realised as all three suffered from the longevity of their parents. Edward turned his pleasure into an art form. The high-spirited and unhappily married Rudolf killed himself. By the time Frederick, whose reforming instincts were effectively opposed by Bismarck, succeeded his father as German emperor in 1888, he was already terminally ill.

Ninety-nine days later he was



Political marriage: Crown Princess Victoria in 1875

dead and the crown passed to his son Wilhelm who took Germany down a path of increasing chauvinism and antagonism towards Britain. Kaiser Wilhelm, who first acquired a taste for maritime matters from playing with toy ships on childhood visits to his grandmother, made naval power one of the main focal points for the increasing rivalry between Germany and Britain.

The terminus of that policy was the first world war which drew a battle line between many of those portrayed in Tuxen's family scene.

The organisers were keen that the exhibition go to London. But apparently this was not possible for reasons of time and space. Privately, some at the DHM wonder whether British reluctance to host the exhibition has other,

more political, reasons. Given the present state of Anglo-German relations, on and off the football field, it seems that now might not be the best time to highlight the very Germanic roots of the House of Windsor.

Exhibition at Deutsches Historisches Museum, Zeughaus, Unter den Linden, until March 25.

Concert/Andrew Clark

Stravinsky kicks off the century

The BBC's giant 20th-century retrospective got off to a stupendous start on Sunday at the Royal Festival Hall with a Stravinsky programme conducted by Pierre Boulez. *Sounding the Century* will run till the end of 1999, embracing a vast spectrum of events throughout the UK - most of them broadcast live. It is a project of evangelical ambition, because it aims to waken as many people as possible to the extraordinary richness of musical creation in our dying age.

Whether the all-Stravinsky, all-Debussy or all-Ravel strategy is the right way to go about it is a moot point. London's concert planners seem obsessed by the dead composer blockbuster - no doubt because, for some strange reason, concerts are easier to sell that way. Simon Rattle's mixed approach in Birmingham, *Towards the Millennium*, makes more artistic sense.

But the opening Stravinsky programme, the first of 10 (!) devoted to this composer over the next six weeks, had a logic of its own. It included a work to which influence so much of this century's music can be traced: *The Rite of Spring*. And by preceding it with two less familiar pieces from the same period, it showed where Stravinsky's roots lay and what an explosive impact *The Rite* had on his style.

Boulez stressed the point in *The Nightingale*, Stravinsky's early operatic miniature, by moving from the first act to the second with barely a moment's pause. There, exasperated in a sudden, shrill blast from the whole orchestra, lay the transition from Russian impressionism,

with its subtly blended sonorities à la Rimsky and Debussy, to the trail-blazing objectivity of *The Rite* and its successors.

For the rest of the performance, the work's broken-backed style - Act 1 was completed before Stravinsky's early Parisian successes, Acts 2 and 3 immediately after *The Rite* - seemed less significant than the unifying force of his pictorial imagination. There is enough of the old world - the exotic woodwinds, the soprano coloratura, the Fisherman's song - to carry forward to the new. This is an inner landscape, a landscape of the soul, which has no need of the stage, a point underscored by the subtly animated solo contributions of Ewa Malas Godlewska, Wolfgang Iwan and Jean-Luc Chaignaud.

After the interval came *The King of the Stars* for men's voices and large orchestra, a six-minute curiosity whose Musorgskyan idiom and harmonic adventurousness make it a halfway-house between *The Nightingale* and all that was to follow. The BBC Symphony Chorus made light of its horrendous pitch problems.

And so to *The Rite*: Boulez's approach may have become less clinical over the years, but the deadly effectiveness of his technocratic podium style has not changed. What counted in this exhausting, exhilarating performance by the BBC Symphony Orchestra was his ability to clarify the manifold layers and colours of the music, to underline its incredible modernity, and to reassert its power to shock.

Musical/Ian Shuttleworth

Semi-dramatic 'Cliff'

To begin by unveiling a dark personal secret: I was in fact born on the birthday of, and at my sister's impromptu named after, former Shadows bassist Terry "Jet" Harris. I might therefore be assumed to be almost genetically predisposed towards Cliff Richard, and indeed - having read the savage press reception given to *Heathcliff* on its Birmingham opening last autumn - I turned up at the Hammersmith Apollo with a certain determination not to bay for blood.

For *Heathcliff* is not a disaster in the league of *Bernadette* or *The Fields of Ambrosia*. Nor is it in their league in any sense: it was never intended to be a stand-alone stage musical, but was conceived by Sir Cliff as a dramatic vehicle for himself... well, semi-dramatic, then. Cliff, for all his stage and screen forays, is not an actor: what he does possess, after 40 years of experience, is a consummate skill at taking attitudinal cues from musical or lyrical moments and striking great shapes.

His performance is entirely rooted in the songs, and in his own songs at that; when forced to lower from the side of the stage during other numbers he is frankly a little lost, and when reduced to the spoken word he is hamstrung by an erratic accent and an

implausibly smouldering manner - not that he cannot smoulder, simply that no one suspends disbelief for an instant in his gruff bearded persona. The gasps of shock previously reported at the moment when Cliff, or rather, 'Cliff', strikes his pregnant wife were entirely inaudible last Thursday evening.

So were many of Tim Rice's lyrics. The Apollo is more intimate than the Indoor Arena in Birmingham, but even a dozen rows from the stage, most performers' lower registers were drowned by the band. Those words which could be caught included a fair crop of prime Riceisms, I particularly liked "Don't think this match is suitable - Though you may be inscrutable" - and this before the gratuitous sequence depicting Heathcliff's globetrotting, which amounts to no more than an excuse to wack in some African tribal masks and a Chinese lion dance.

Director (and co-author) Frank Dunlop seems to have given up at an early stage on any notions of theatre. Performers are consistently arranged in tableaux rather than dynamic scenes; now and again these images consist merely of a few people standing bolt upright against Joe Vanek's high-tech atmospheric moor, com-

plete with revolving crag and over-projections of selected sentences from Emily Brontë's novel. Longtime associate John Farrar knows precisely how to write Cliff-friendly music, but not much of it is memorable on a solitary hearing - the hit single "A Misunderstood Man" lodges in the memory largely by dint of having been reprised a few times. The only other real musical highlight is some fine guitar playing by 1970s one-hit wonder Gordoo Giltrap (for no very good dramatic reason) "the Troubadour".

Among the rest of the cast, Helen Hobson stands out not only by reason of playing Cathy but because her excellent singing voice combines with the only perceptible acting which goes on in two and half hours. Otherwise, for all its glittering spectacle, this is scarcely more than a stage musical of *Wuthering Heights* than David Bowie's "Diamond Dogs" tour a couple of decades ago was of *Nineteen Eighty Four*. It has all the brooding menace of the millennium dome; after the incongruous clap-along curtain-call, the audience files out past a merchandising stall selling *Heathcliff* fridge magnets and, yes, *Heathcliff* teddy bears.

At Labatt's Apollo Hammersmith, London W6 (0171 416 6050).

Carmen without fake Spanishry

No one will be taking home snapshots of Seville from Welsh National Opera's new *Carmen*, which opened in Cardiff at the weekend. There is no street colour in Act 1, no fiesta in Act 2, nothing but a dim spotlight in Act 3 and ne'er a glimpse of toreadors in Act 4. The same raw set, the same abstract wash of flame-and-earthen paint, suffice for the entire evening, and Carmen dies alone, spreadeagled beneath the same giant passion-flower which has served as drop-curtain all evening.

Despite its low-budget appearance, this *Carmen* is a lot more authentic than the fake Spanishry under which Bizet's opera usually masquerades. The principals are believably young, baring emotions with which we can identify. There may not be a Gallic tongue among them, but their French is more than passable, and the spoken dialogues have the freedom of conversation. Decor and costumes tell us everything we need to know about the heat and colour of southern Spain, and let's be honest: when an orchestra plays the music as well as this, we can do without scenic snapshots, because everyone takes the tunes home with them instead.

So WNO's *Carmen* - conducted by Robert Spano and staged by Patrice Chaurier and Moshe Leiser - has its heart in the right place. Unfortunately, that is not quite enough. The French production duo, and their designers Christian Fenouillet, Agostino Cavalca and Christophe Forey, may have sifted out everyone else's clichés, but they haven't come up

with strong enough ideas of their own. The result is dark, austere and curiously inhibited - the very qualities *Carmen* is supposed to deny. The *habanera*, for example, is a motionless, emotionless act of self-communion, the Toreador Song more a sermon than a swaggering serenade. The veil of stiffness lifts for the Act 4 crowd scene, but the final dénouement is an anti-climax.

This is not a world in which blatant sexuality can assert itself. Sara Fulgoni's Carmen may take the initiative in her intimate Act 2 rendez-vous with José, but she never convinces us that Bizet's heroine is anything more than an attractive working girl who wants to keep her options open. Fulgoni's dark-edged timbre suits the part; with more experience and the right director, she may grow into it. John Daszak's José and Bruno Caproni's Escamillo are both unvarnished sketches, honestly sung; Alwyn Mellor is the promising Micaëla.

On opening night, Spano and the WNO orchestra alone seemed to have the measure of *Carmen*. There were countless details to savour, notably in the inner woodwind voices, but most impressive of all was Spano's sense of dramatic pace and colour, subtly tailored to the stage performance. This *Carmen* may not tell the whole story, but it has enough going for it to be worth catching on tour at Bristol, Birmingham, Southampton, Liverpool or Swansea over the next two months.

A.C. Dark-edged timbre: Sara Fulgoni in the title role



Heathcliff

INTERNATIONAL ARTS GUIDE

AMSTERDAM

EXHIBITION
Tropenmuseum Tel: 31-20-5688215
● Irian Jaya: exhibition of photographs and objects from the museum's collection focusing on the changes and developments in Irian Jaya, (which forms the western part of New Guinea), since the first encounters in 1903 between the Dutch and Papua tribes living there; to Oct 19

BERLIN

CONCERT
Konzerthaus Tel: 49-30-203090
● Berliner Sinfonie-Orchester: with conductor Walter Weller perform works by Mozart, Haydn and Bruckner; 8pm; Feb 20, 21, 22
OPERA
Staatsoper Unter den Linden Tel: 49-30-20354438
● Tancredi: by Rossini. Conducted by Fabio Luisi, performed by the Staatsoper

Unter den Linden. Soloists include Jeffrey Francis, Gloria Scalchi and Kwangchul Youn; 6.30pm; Feb 19

DRESDEN

DANCE
Sächsische Staatsoper Dresden Tel: 49-351-49110
● Rot und Schwarz: choreographed by Uwe Scholz to music by Berioz, performed by the Ballett Dresden; 7pm; Feb 21

DUBLIN

EXHIBITION
Albertinum Tel: 49-351-49140
● 4x1 in Albertinum: exhibition featuring works by four contemporary artists: Raffael Rheinberg (Germany), Nan Hoover (US), Maria Lessing (Austria) and Luo Tuymans (Belgium); to Apr 6

CONCERT

National Concert Hall Tel: 353-1-6711888
● London Mozart Players: with conductor/pianist Howard Shelley perform works by Greg, Mozart, Elgar and Schubert; 8pm; Feb 21

HUMLEBAEK

EXHIBITION
National Gallery of Ireland Tel: 353-1-6615133
● Frederick William Burton: exhibition drawn from the gallery's collection and placing Burton's most popular piece, "The Meeting on the Turret Stairs", in the context of his work; to Apr 6

Louisiana Museum of Modern Art Tel: 45-49 19 07 19
● Man and Gods: exhibition featuring 200 objects of religious and mythological significance found by architects in China over the last two decades. The collection includes bronze heads from the period 1200-1000BC, a jade suit belonging to Prince Liu Sheng (from 200BC), burial offerings from the Shang period and ceramics from the time of the Han dynasty; from Feb 21 to May 25

LIVERPOOL

EXHIBITION
Walker Art Gallery Tel: 44-151-2070001
● Sir Charles Reilly and the Liverpool School of Architecture: exhibition examining the work of Sir Charles Reilly, architect and professor at the Liverpool School of Architecture from 1904-1944, and influential figure in the history of 20th century British architecture. The exhibition looks at his own buildings, those of his students and his wider influence in Britain and overseas; to Feb 28

LONDON

CONCERT
Queen Elizabeth Hall Tel: 44-171-9210800
● London Sinfonietta: with conductor George Benjamin and flutists Sophie Cherrier, Sebastian Bell and Helen Keen perform works by Varèse and Boulez; 7.45pm; Feb 21
Royal Festival Hall Tel:

44-171-9804242
● London Philharmonic Orchestra: with conductor Paavo Berglund and pianist Stephen Kovacevich perform works by Mozart and Dvorák; 7.30pm; Feb 19
Wigmore Hall Tel: 44-171-9352141
● Pieter Wispelwey: the cellist performs works by Bach; 6pm; Feb 19

LOS ANGELES

EXHIBITION
The J. Paul Getty Museum Tel: 1-310-459-7611
● Manuscript Illumination of the Thirteenth Century: exhibition of 19 works from the museum's collection of European illuminated manuscripts exploring the art of painting in books in the 13th century. Many artists from this period achieved dramatic new effects with a combination of reflective gold and saturated, jewel-like colour. A recently acquired set of canon tables by the Armenian artist Toros Roslin illustrates the richness of this technique; to Apr 6

NAPLES

EXHIBITION
Museo di Capodimonte Tel: 39-81-7441307
● Continuità: an exhibition featuring a large group of 20th century artists from the collection of the Stedelijk Museum, Amsterdam. On display are works by Van Gogh, Matisse, Picasso, Chagall, Mondrian, De Kooning, Nauman and Warhol; to

Apr 6

NEW YORK

AUCTION
Sotheby's Tel: 1-212-606-7000
● Contemporary Art/Impressionist Art: this sale includes Alex Calder's "Untitled", Andy Warhol's "Janet (A Double Portrait of Janet Villola)" and Joel Shapiro's "Untitled (J.S. 1012)"; 10.15am & 2pm; Feb 19

PARIS

EXHIBITION
The Metropolitan Museum of Art Tel: 1-212-879-5500
● Christian Dior: exhibition presenting the achievements of Christian Dior, who in the years from 1947 to 1957 laid the foundations of postwar fashion. Beginning with the 1947 New Look, Dior gave the period its most important fashion icon of renewal and optimism. The exhibition is drawn primarily from the collection of The Costume Institute and includes more than 80 pieces; to Mar 23

VIENNA

EXHIBITION
Kunsthof der Bank Austria Tel: 43-1-5320644
● Art of the Mentally Ill: exhibition focusing on 20th century art created by the mentally ill through 200 paintings, graphics and sculptures. The exhibits include works by Paul Klee, Max Ernst, Wölfli, Dubuffet and Amul Rainer; to Feb 23
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contemporary artists such as Christian Boltanski, Alain Fleischer, Annette Messager and Helmut Newton; to Mar 31
Musée d'Orsay Tel: 33-1 40 49 48 14
● Le paysage américain: photographie (1861-1890): photography exhibition documenting both the early years of the art and the adventures of American explorers, captured in wild landscapes such as Niagara Falls; to Mar 2

OPERA
Théâtre National de l'Opéra - Opéra Garnier Tel: 33-1 42 66 50 22
● Pelléas et Mélisande: by Debussy. Conducted by James Conlon, performed by the Orchestre de Chœurs de l'Opéra National de Paris. Soloists include Russell Braun, José van Dam, Victor von Haem and Cassandra Berthoin; 7.30pm; Feb 19, 21

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European Money Wheel

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Financial Times Business Tonight

COMMENT & ANALYSIS



Philip Stephens

Curious crusade

John Major will win few votes by rejecting constitutional change, but reform will be harder than Labour believes

Last summer Robert Cranborne was asked by the prime minister to write a speech on the subject of the British constitution. A son of the house of Cecil and heir to the Marquess of Salisbury, Lord Cranborne is as High Tory as they come. He knows his constitutional history.

By all accounts, the draft combined intelligence with elegance. There was nothing sensational. His thoughts on the elusive body of principles, institutions and statutes which make for the nation's unwritten constitution were imbued with characteristic Tory pragmatism. The continuation of past tradition demanded a certain flexibility in the present.

Yet John Major rejected it. Lord Cranborne's musings on reform of the two houses of parliament were too radical for his master's taste. Mr Major was more comfortable with a call to arms in defence of the constitutional status quo. His mission, as he said more recently, was to uphold 1,000 years of history.

It is a curious crusade. The immutability of the British constitution is a myth. It has been brilliantly exploded by Ferdinand Mount, the foremost Conservative commentator on the subject. Over the centuries, there have been huge upheavals in the balance of power between monarch and parliament, church and state, Lords and Commons. The United Kingdom was not born of some neat blueprint. Wales and Ireland were conquered. The Act of Union of 1707 left Scotland with distinct judicial, ecclesiastical and education systems.

The net result is a constitution full of jagged edges, of anomalies and asymmetries. It is constantly changing. As Lord Cranborne has said: "Politics is about illusion and continuity: sometimes about the illusion of continuity." For politics,

read the constitution.

It is hard to imagine the voters are much moved by any of this. The niceties of the constitution do not slip easily into the discourse of the saloon bar. Mr Major, though, thinks otherwise. During the dying days of the 1992 election campaign he warned that Labour's agenda imperilled the Union of England, Scotland, Wales and Northern Ireland. Colleagues considered the strategy cranksy. But Mr Major wooed. The voters, he concluded, had listened.

So perhaps we should not be surprised that he has raised the spectre again. Tony Blair's New Labour has closed the gap on almost every other issue. It has bought the market economy. On crime and social policy, it sounds every bit as depressingly illiberal as the government.

Only on the constitution can Mr Major see clear blue water. New Labour would set up a parliament in Scotland and an assembly in Wales. It would strip Lord Cranborne and his chums of their hereditary ticket to the House of Lords. More sovereignty would be ceded to Brussels. This apocalypse would see power beaming from Westminster to regional governments at home and to a superstate across the channel.

A Scottish parliament may prove useful in the strategy of playing on the voters' fear of change. But this is small beer against taxes

There is more than a coincidence in the link between Europe and devolution. The Tories embraced constitutional reform in the 1990s, not long after their conversion to the European cause. Edward Heath promised Scotland a parliament in 1968.

Margaret Thatcher, the principal author of the party's subsequent retreat from Europe, dropped first the commitment to devolution. Labour, meanwhile, has turned full circle in the opposite direction, espousing greater self-rule in Scotland and Wales before coming to terms with Europe.

I still doubt Mr Major's message will have much resonance in the country. In the present mood of sullen nationalism, bashing Brussels is worth a few votes. A Scottish parliament may also prove a useful metaphor in the wider strategy of playing on the voters' fear of change. But this is small beer against taxes, education and the rest.

Yet in raising the profile of the issue before the election, the prime minister has signposted the way the debate will change if Mr Blair wins. Herein lies the real danger for Labour. The English have so far seemed apathetic about devolution. They may feel differently if prospect turns to reality.

Hitherto, a Scottish parliament has seemed a distant prospect (a Welsh assembly even more so). As such, it has been treated by Labour and the Liberal Democrats as an issue to be left entirely to the Scots.

The powers and procedures of the new parliament have been decided by the Scottish branches of those two parties. Mr Blair's only intervention has been to insist on a two-part referendum, on the principle of the parliament and on whether it could vary taxes.

The reality of devolution, though, would bring a much wider engagement of the

English political classes. Opponents would dust off the arguments of the 1970s when they defeated Labour's last attempt. In the terms of the so-called West Lothian question, a new parliament would be said to confer an unfair advantage on Scotland. Why should Scottish MPs have the right to vote on England's affairs while English MPs were denied the same right in Scotland?

Part of the answer to that perennial question lies in the anomalies mentioned above. The constitution has always been rooted in contemporary realities rather than in diagrams drawn by tidy minds. Thus, for 50 years after partition, Northern Ireland's affairs were run by its own parliament.

That said, and though he does not care to admit it, Mr Blair would have to concede that Scottish devolution required a new political bargain. It would probably mean an end to Scotland's over-representation in the House of Commons. Some would query the financial settlement it now receives from the Treasury.

It is absurd, though, to suggest that Scotland must choose between the status quo and independence. The real answer to the West Lothian question is found in the answer to a second question: do the English value the Union?

If the reply is yes, the two nations will reach an amicable accommodation. Within a generation, this deal will be seen as a pivotal joint in the constitution - as sacrosanct as the Act of Union itself. If the answer is no, the separatists will be proved right, and Scotland will seek its independence. I wonder which response those who oppose devolution would prefer the English to give?

"The British Constitution Now, Ferdinand Mount, published by Mandarin."

LETTERS TO THE EDITOR

Number One Southwark Bridge, London SE1 9HA

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Political objectives in Germany at odds with employment needs

From Dr Jörg Schimmelfennig

Sir, One should refrain from offering easy-looking solutions for Germany's record unemployment or, worse still, using it as a "proof" for the success - or failure - of any macro-economic school of thought ("Germany's jobless crisis deepens", and "Savage German shake-out as industrial jobs go abroad", February 7). In the present case, however, two distinctive features of the political-economic system which must not remain unmentioned should have us thinking about the interests of today's political players.

First, the cosy relationship between trade unions and employers - which has undoubtedly been instrumental to Germany's past economic success - stops being advantageous to all sides once economic growth slows down. Due to their monopolistic structure, German unions have since turned into a cartel promo-

ting only the interests of the insiders (i.e. those with a job), at the expense of the outsiders (the jobless), very much in contrast to their lip service. Like every other club, they maximise their members' per-capita utility. It should not be mistaken for overall economic benefit.

Second, there are similarities between the 1980s and today's economic situation other than the mere unemployment numbers. Factors are lying idle again, just as they were at the time of John Maynard Keynes' writings.

While there is an old dictum saying that no two historical situations can ever be exactly the same, it does not say that the same policy - increasing public expenditure - should not work twice.

Of course, this would not come for free. There should be safeguards against misuse. It should only be allowed in exceptional circumstances. The budget

should be required to be balanced over longer periods of time.

Anyway, all this does not matter. Unfortunately, such a policy would run foul of Germany's unqualified commitment to European monetary union and the Maastricht criteria and, thus, is ruled out by definition.

While trade unions can hardly be expected to change their behaviour - we know it is wrong but there is very little we can do about it - it is the second aspect that should give rise to a more serious concern.

By deliberately depriving themselves of a potentially rewarding policy instrument, politicians implicitly allow us to gain an insight into their prime objectives. Employment does not seem to rank among them.

Jörg Schimmelfennig, department of economics, Osnabrück University, D 49069 Osnabrück, Germany

Point trying to convey was missed

From Mr Ramon Ilarramendi

Sir, I am surprised a quality paper such as the Financial Times would choose to take completely out of context and distort off the cuff comments at a Canning House conference on UK-Latin American relations.

Unless there were a hidden agenda, I can only assume the person writing this unsigned piece (Observer: "Donkey work", February 14) never listened to the speech in which I expressed the high regard and admiration I have for the President of Venezuela, and this over several decades. I tried to convey to the audience two relevant aspects of the president's personality; his sterling honesty (which stands in marked contrast with the atmosphere pervading public life in many countries and mine in the recent past) and his vast and almost unsurpassed experience.

It is this latter aspect, his vast experience and statesmanship, which renders the task of an adviser, never an easy one, almost superfluous. My speech was therefore in appreciation of the president and in no way could it be interpreted as suggesting any unwillingness on his part to weigh advice received.

In January, President Clinton called President Caldera in a birthday congratulatory message "the most experienced democratic leader of the world". Would it not be presumptuous for me to put myself forward as an indispensable adviser to such a man? That was my point.

Ramon Ilarramendi, presidential external affairs adviser, Miraflores Palace, Caracas, Venezuela

Alitalia not seeking state aid sanction

From Mr Domenico Cempella

Sir, I was surprised to read the article "Alitalia loss likely to be \$800m" (February 13) and "Alitalia losses put \$1.5bn rescue plan in jeopardy" (February 14).

The information you refer to in the article has been public knowledge for a long time. In particular, the Official Gazette of the European Community of November 15 1996, which was widely reported at the time, gives full details of our restructuring plan, including the £1,300m of losses for 1996. Therefore, the amount of the 1996 losses is not something new.

Second, we are not, and have never been, seeking the approval of state aid. Rather,

we are seeking endorsement from the European Commission that the investment by the state-owned holding company does indeed constitute a market transaction, which will also allow Alitalia's privatisation in due course.

You may have read the recent declaration by the Italian minister of transport that the bill for the privatisation of Alitalia will be submitted to parliament by June 1997.

Third, it is true that the Commission has raised a number of queries regarding our plan, as has been widely reported in the press. We are in the process of discussing these points with the officials of the Commission to try to find the appropriate

solutions to reach a rapid conclusion.

Fourth, the agreement with the unions was the first of its kind in Italy - the employees will be taking 20 per cent of the ordinary shares. This has allowed us to reorganise the airline. Other companies in Italy and airlines in Europe are now following this example. Since the appointment of the new management team in March 1996, not a single flight has been cancelled due to strikes in Alitalia.

Domenico Cempella, managing director and chief executive officer, Alitalia, Viale Alessandro Marchetti, 111, 00148 Rome, Italy

Market forces could harm E. Europe's energy sources

From Dr D. Vorsatz

Sir, During the space of a week you reported the contrasting fate of two groups of nuclear power plants in Sweden ("All change in Swedish power sector", February 6, "Why has Sweden suddenly decided to shut down its nuclear power plants?", February 10) and Ukraine ("Chernobyl closure plan hits snag", February 8, "West's policies on eastern nuclear plants 'misguided'", February 10).

In Sweden there has been careful preparation, with provision made not only for

replacement but also for introduction of energy saving measures. No energy savings measures have been reported in the case of Ukraine, only the application of the market. It is only a matter of time before the final reactor of the Chernobyl power plant has an irreversible fault. This will open it up to modern power plants being induced with western capital. Under these circumstances, there will be a very sharp rise in electricity price.

This prediction follows from the experience of Hungary where most of the

power production is now in western hands with guaranteed return of 8 per cent and an increase of 24.5 per cent in electricity prices this January. It will probably rise further to 40 per cent, to provide the right return. We advocate great care should be taken by the west in promoting change in east Europe's primary energy sources by market forces alone, since this will result in damage to the politico-environmental entity of us all, now and in the future. Both Ukraine and Sweden will increase their share of the world output of green-

house gases and other air and waste pollutants as a result of the proposed changes. Only energy saving measures will mitigate these effects, helped and financed by G7 and the European Bank for Reconstruction and Development.

D. Vorsatz, professor of energy policy, Central European University, Budapest, Hungary; R.R. Orton, physics department, Brunel University, Uxbridge, Middlesex UB8 3PH, UK

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No communications in response to this advertisement will be accepted by KCRC except by facsimile at the above noted facsimile number.

Kowloon-Canton Railway Corporation

九廣鐵路公司

Personal View • Victor Ciorbea

Back in from the cold

Romania's new government is committed to economic reform and privatisation

It is less than three months since the general election in Romania brought to power the government I lead. Those elections showed the Romanian people had decisively rejected the past and chosen a democratic and market-oriented future for their country.

There had been a long period of poor leadership. Romania's reputation has been tarnished around the world by the failure of previous attempts to carry out much-needed reforms and the suppression of basic rights and freedoms. The result has been economic stagnation, inflation and continued isolation.

It is now my government's responsibility to live up to its mandate. Immediately after the election, we took steps to resolve ethnic and confessional problems and create a climate of social cohesion. Now we have prepared a comprehensive programme of economic reforms, with the goal of stabilising the economy and launching the structural reforms necessary for growth. Many of these measures require difficult and determined decisions.

We inherited a budget deficit - including implicit sub-

sides - of 13 per cent of gross domestic product from the previous government. Our programme for 1997 will be to eliminate hidden subsidies and cut the total deficit to roughly one-third last year's level, to 4.5 per cent of GDP.

To achieve this we will cut agricultural subsidies, and most price controls, eliminate tax breaks and substantially reduce the public sector. Our budget reforms will ensure that Romania has a small government, but at the same time we will put in place programmes of social support to see people through these difficult times.

During the next few days and weeks we will take many important measures aimed at structural change. To promote trade and integration with Europe, we have ended controls on foreign exchange needed for trade purposes, and we have allowed the lei to float freely in the exchange markets. We will also end the cumbersome system of export licensing and import quotas, and we will sharply reduce tariffs and other forms of protection.

Romania is still burdened with a large state sector which controls three-fifths of the economy and remains inefficient and unreformed. We intend to privatise rapidly as much of this sector as possible, by auctioning enterprises for cash and vouchers.

During 1997 we will auction about 50 enterprises a week, liquidate chronic loss-



Man with a mission: Romania's Victor Ciorbea

making enterprises and begin restructuring and privatisation of leading banks. We hope that foreign investors will play a critical role in providing investment and assistance in this process.

There is no doubt that these steps are difficult and will create both benefits and hardships. Some sceptics have already questioned whether rapid reform can be sustained, but these reforms are not being introduced without consultation. We have already received support from trade unions, coal miners and businessmen.

In the past, it was narrow vested interests that prevented reform, not broad public opinion. It was often for the sake of a small minority that costly controls were maintained, inflation was let loose and reforms were reversed - all of which caused great harm to our nation.

Our programme has also received widespread support

from the international community. We have successfully completed negotiations with the International Monetary Fund for a one-year standby arrangement, and we have reached agreement with the World Bank over a programme of structural reform in the financial, enterprise and agricultural sectors. The steps in these programmes reflect our promises to the people of Romania and we are fully committed to implementing them.

For many years, Romania has consumed more than it produced, and lived in isolation from its neighbours and the world. Those days are past. The chance to take advantage of our proximity to the European Union, of good education and our will to succeed has finally come.

There is no doubt we are a long way from our goal of sustained growth and integration. But with the reforms we have now started, with the growing confidence of the business community and with the goodwill of our European neighbours as well as our friends throughout the world, I am confident we will succeed.

My hope is that in the coming month and years we can all look back to this period as a decisive step in Romania's history, confident that we will have done our duty to the country and contributed to the stability of the region.

The author is Romania's prime minister

FINANCIAL TIMES

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Tuesday February 18 1997

A newcomer's neat work

Mrs Madeline Albright, the new US secretary of state, has already shown a certain dexterity in handling her European allies. By choosing Rome as the first stop on her maiden trip to the old world, she made a quiet show of solidarity with all those NATO countries which suspect France of bidding to put European security in the hands of a directorate consisting of London, Paris, Bonn and Moscow.

French officials would argue that their recent proposal for a five-nation summit grouping the US and four leading European powers is designed to pre-empt any US-Russian deal over the future of NATO from which western Europe is excluded. But smaller NATO members seem at least as nervous of French intentions as they are of the US, and this has not gone unnoticed in the State Department.

Today's meeting of NATO foreign ministers will no doubt hear fresh cries of alarm from countries like Norway, Belgium and Portugal about the prospect of deals being done behind their backs. As the representative of the only country which can go through all the motions of consulting partners without risk to its own, overwhelming power, the new secretary of state will hear out these complaints with understanding and sympathy.

Not that US foreign policy, under Mrs Albright or any other secretary of state, is entirely averse to deal-making in twos or threes. She and her German counterpart Mr Klaus Kinkel yesterday buried a bizarre US-German row over the status of Scientology with a haste that underlined the vital importance of their relationship.

In private at least, US and

German officials will acknowledge that NATO's enlargement has been driven forward by a discreet but rock-solid partnership between the military and political establishments of Washington and Bonn. It is based on a common understanding of the need to co-manage the economic and political development of central and eastern Europe, with Washington as ultimate guarantor of the region's security and Bonn as main provider of financial aid.

Last December, when US-French relations were at their nadir, US officials drew a pointed contrast between this sorry state of affairs and their exemplary ties with Germany. As Mrs Albright understands, this Washington-Bonn axis needs to remain in prime condition if she is to realise her dream of a "smooth passage" to the Madrid summit on European security in July.

So far at least, the US and Germany have managed to do business together without incurring the resentment or jealousy of smaller nations. Whatever bilateral understandings they reach, Washington and Bonn rarely forget to observe diplomatic niceties and work through the proper institutional channels, from NATO to the Organisation for Security and Co-operation in Europe.

With no recourse to the confrontational tactics which she sometimes used as ambassador to the UN, Mrs Albright has managed to cast the French summit proposal as a somewhat heavy-handed attempt to bypass the institutions and cut smaller countries out of the picture. That is neat work for a secretary of state in her first few weeks of office.

Sharif's new leaf

Mr Nawaz Sharif, who was sworn in yesterday as Pakistan's new prime minister, claims to have turned over a new leaf since his removal from office in 1993 on charges of corruption. And to judge by his maiden speech to parliament, he would like India to do the same.

He knows that he will not get far in his efforts to transform Pakistan's prospects without an easing of tensions with India. The two neighbours will scarcely resolve their differences overnight, if ever. But that he and the Indian prime minister should be talking about talking to each other is a signal improvement on three years' angry stalemate.

The new premier made equally encouraging noises about his main domestic challenge: averting economic crisis. With a current account deficit of more than 6 per cent of GDP and heavy burden of foreign debt the economy has spent the past year lurching from one near-collapse of payments crisis to another. Foreign reserves have now fallen to around \$600m, less than 3 weeks of imports.

Without extra help from the International Monetary Fund to bridge the hole in the external accounts a genuine crisis seems

all but inevitable. The outgoing caretaker government made a start on economic reforms to prepare the way for agreeing a new medium-term loan programme next month. But the IMF will not risk another failure without clear evidence that the new government will continue – and strengthen – those reform efforts.

Is Mr Sharif the man to do this? His past record is hardly encouraging. When he was last in office he was firmly in the "spend now, pay later" school of economic policy-making. Any reversion to his old habits now would spell disaster. But Sartaj Aziz, the incoming finance minister, and Mohammed Yaqub, the newly re-appointed central bank chief, are more credible proponents of reform.

Between them the two men have at least an outside chance of imposing the necessary shift in the country's political and economic culture. But to do this they will need to make enemies: cracking down on corruption and patronage in the debt-ridden banking sector, for example, and on the tax avoidance which robs the government of a large chunk of its revenues. And they can only do that if Mr Sharif has the courage to support them.

Consumer woes

Why is it that customer dissatisfaction continues to grow even in UK privatised industries such as gas, which were floated more than a decade ago? Clearly teething troubles are inevitable when far-reaching structural change is imposed on giant utilities. With gas, the big change – the demerger of the supply business, Centrica, whose shares began formal trading yesterday – simply came late. In rail, criticism of this week's service cancellations by South West Trains, owned by Stagecoach, have come sooner, but look similar.

Yet there is a wider unhappiness which is not just transitional. Poll evidence suggests that consumers believe prices have risen in industries where they have fallen significantly. And while a recent report by National Economic Research Associates (Nera) identified a sustained improvement in levels of service in the utilities including water, the notion that the bosses of the water industry are performing well would prompt ribaldry across the land.

Clearly a poor job has been done in publicising the benefits that privatisation and increased competition have brought to the consumer. There is, too, a wider problem of expectations, which arises from the general assumption

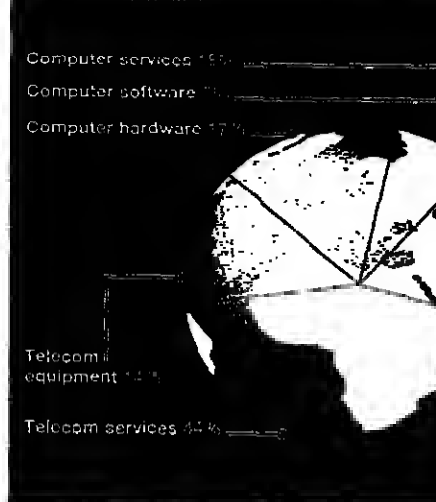
that access to services from monopolistic utilities is a basic social right of citizens. Where prices have risen, as in water, the problem becomes acute.

In gas, however, prices have fallen. Nera professes itself baffled that the volume of customer complaints has continued to increase. Yet gas, like water, has been attacked over hoard-room pay. Note, too, that the performance criteria attached to so many of the share incentive schemes that have enraged the public relate to maximising shareholder returns rather than customer satisfaction.

While there is a burgeoning literature on the need for more regulatory accountability, there is much less on corporate accountability. And this is where the real difficulty lies. Privatisation has entrenched the conflict of interest in the utilities between consumers and shareholders. The result is that the legitimacy of these businesses is suspect.

The Conservatives' answer is simply to offer more privatisation. Labour's chief response is an indiscriminate windfall tax that fails to address the real problem. Until the debate addresses the issue of legitimacy more directly, consumers will continue to complain.

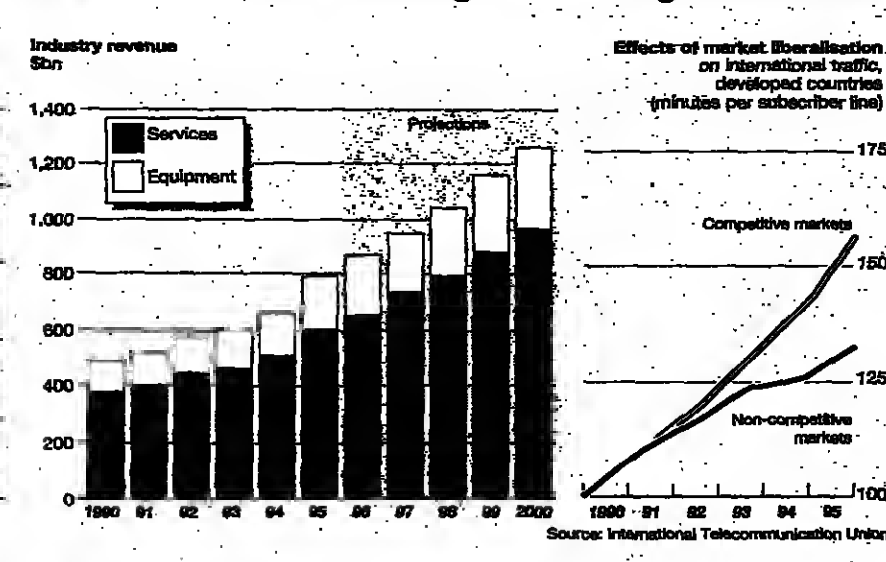
Information communication technology market
1990-1995 (\$ billion)



Telecommunications: the growth of a global market
1990-1995 (\$ billion)



Effects of market liberalisation on international traffic, developed countries (minutes per subscriber line)



A ringing endorsement

Big carriers with an international presence will be the first beneficiaries of telecoms liberalisation, says Alan Cane

The euphoria at the weekend among trade representatives and their delegations to the World Trade Organisation talks on telecommunications services in Geneva was understandable. After three years of often grueling negotiations, they had finally reached agreement on ushering in an era of free competition, low prices and cross-border investment.

But there was a strong element of chauvinism mixed in with the jubilation – perhaps surprising for talks designed to benefit all the participants rather than playing to the strengths of any one country or trading bloc.

For Ms Charlene Barshefsky, the US Trade Representative designate, the agreement was a triumph for the American way. "US companies are the most competitive telecommunications providers in the world; they are in the best position to compete and win under this agreement," she said.

Even Mr Ian Taylor, the UK science and technology minister, felt impelled to make the case for British contenders. "This is great news for worldwide telecoms users and manufacturers and particularly for the UK's industry and consumers," he said.

Such rhetoric reflected the politician's need to play to the gallery back home. But it is also based in fact: Ms Barshefsky and Mr Taylor know their countries have the advantage of the experience of more than a decade of competition – and are best placed to benefit from liberalisation.

"The developed countries will get the lion's share of this market," says Mr Neil McMillan, the British civil servant who chaired the negotiations.

It is an enormous market. Figures from the International Telecommunication Union suggest that world telecommunications was worth \$788bn in 1995, of which three-quarters came from the sale of telecoms-related services.

Sales of services are growing at 7 per cent a year and show no signs of slowing down. By next year, telecoms trade will be a thousand billion dollar business.

The talks, which had been in progress intermittently since 1994, failed last April because the US did not believe enough satisfactory offers had been put forward. Of 48 offers at that time, it judged only about a dozen as acceptable. This time, some 68

countries made acceptable offers – many improving their offering significantly.

Japan, for example, has agreed to remove limits on the stake a foreign company can hold in a Japanese carrier, with the exception of NTT, the national operator, and KDD where 20 per cent remains the limit. It has also agreed to eliminate restrictions on resale of spare capacity on international lines, a rapid and effective method for new competitors to enter its market.

The agreement is also significant in providing – for the first time in world trade negotiations – the basis for a regulatory structure to manage competition in an open way. This will include rules to ensure fair trading that will apply globally and should reassure

telecoms companies and private investors planning cross-border investments.

In the short term, the principal beneficiaries of the Geneva agreement will be the big carriers with a well-developed international presence. Operators from already liberalised environments – AT&T, MCI and Sprint in the US, British Telecommunications and Cable and Wireless in the UK – will have an advantage because of their experience of competition.

Many of these have formed global alliances to attack new markets – these include AT&T's WorldPartners, BT and MCI's Concert and Global One which brings together Deutsche Telekom, France Telecom and Sprint.

National operators facing com-

petition for the first time from the alliances will be forced to go it alone or attempt to dominate a national niche. NTT of Japan, the world's largest telecoms operator, has already said it will form partnerships abroad to distribute its services.

But if the countries with the most competitive operators expect to be winners, must there not also be losers? Not so, says Mr McMillan of the UK. "I cannot see that anybody can lose from this deal – apart from those countries which believe they can continue to make superprofits from telecoms behind trade barriers."

His conclusion is given weight by the fact that almost 90 per cent of the world's telecoms reve-

nues felt encouraged to sign the deal. The chief non-signatories are China and Russia, both of which have yet to become members of the WTO.

Improvements in offers apart, there are three principal reasons why a deal proved possible last weekend. First, the participants realised that failure would mean fresh negotiations could not be concluded much before 2006 – a disastrous delay given the speed of change in the telecoms industry. With a new round of negotiations under the General Agreement on Tariffs and Trade due to open in 2000, there was little chance of earlier agreement.

Second, the developing countries increasingly realised they had more to lose than gain by keeping their markets closed.

Traditionally, these countries have been concerned about the threat to their national operators from the large international carriers. They have worried that declining international call rates meant a loss of income – damaging their trade balances.

They are aware, however, that they need \$60bn a year simply to maintain their existing telecom services – and much more if they are to catch up with the more advanced countries. Foreign investment is the only way they can hope to find the capital, and investors would be more willing to put money into a third world operator if they felt their investment was protected from government interference by WTO-approved regulations.

"You cannot dig up your infrastructure and take it away if the government decides to nationalise it," one official noted.

Third, there was a growing understanding among operators that trade liberalisation was important for them and could provide them with benefits such as investment and access to foreign markets. Trade negotiators and telecoms operators come from different backgrounds with different ways of working. Collaborating on the talks has been a learning experience.

Telecoms markets will continue to open up, national operators will be privatised and call prices will continue to fall with or without the Geneva agreement. But the importance of the deal as catalyst cannot be over-emphasised. The US may have been right to hold out for better offers, but it took quite a risk.

Template for trade talks

As well as delivering a big boost to the telecoms industry and its customers, the WTO agreement has re-written the rules of global trade negotiations. Its achievement has raised hopes that the pioneering approach taken can now speed up the liberalisation of other industries, such as financial services.

This is the first multilateral accord to be clinched by focusing on trade in a single sector. Until now, progress has depended on constructing elaborate package deals, covering many types of trade, in marathon negotiating rounds which take years.

The success of the new approach promises to quicken the tempo of trade liberalisation.

"It appears we can now negotiate agreements more or less continuously, as long as countries are prepared to make the necessary commitments," Mr Jeffrey Lang, chief US WTO negotiator, said yesterday.

His optimism reflects a decisive change in mood. Until the weekend, the telecoms talks were widely viewed as the last chance for the single-sector approach, after their near-collapse last April and severe setbacks in separate WTO efforts to liberalise financial services and shipping.

Critics said the approach was faulty because it allowed no trade-offs between divergent

interests. Giving concessions in one sector in return for gains in another has long been vital to negotiating rounds. "I now think single-sector talks may have been the only way to get a telecoms agreement," says a previously sceptical diplomat.

One reason is that negotiators could focus their attention on one set of talks. That allowed them to study the issues in depth and consult widely with each other and with business and political interests at home. The WTO secretariat also drafted offers for many developing countries to put to the negotiations – it would have lacked the resources to do this in a round covering several sectors.

Admittedly, the approach also gave a big say to recalcitrant industry lobbies. Last-minute objections by US satellite companies caused Washington to balk at a deal in April. However, that upset spurred the US negotiators to work harder to build a united industry front in favour of liberalisation. As a result, no previous trade agreement is likely to have commanded such wide support in one sector.

Indeed, the biggest lesson of the telecoms deal may be the importance of involving business more directly in trade policymaking. Though US negotiators are required to consult domestic industries, the

WTO has preferred to keep producers at arms' length, fearing they would oppose liberalisation.

Yet in some industries, at least, free trade enthusiasts are starting to dictate the agenda. For example, electronics companies on both sides of the Atlantic have led the way in pushing for an agreement to abolish tariffs on information technology products, which the WTO aims to conclude shortly.

The role of business will be crucial when the WTO relaunches negotiations to liberalise financial services in April. The talks broke off in 1995 when Washington refused to participate in a deal, under pressure from a number of US banks and insurance companies.

Fear of another failure has spurred high-level industry efforts to get a deal. They are being promoted in Europe by a committee headed by Mr Andrew Buxton, chairman of Barclays, the UK bank, in close liaison with a US industry group led by Mr Kenneth Whipple, president of Ford Financial Services.

The aim is to achieve a transatlantic consensus in favour of liberalisation. That would not only make a deal more likely, but could pave the way for a different style of trade negotiations in the future.

Guy de Jonquieres

OBSERVER

Degrees of uncertainty

■ Once upon a time university degrees were awarded only for dusty subjects such as classics and maths, but these days you can get letters after your name in almost anything. We cite as evidence the latest batch of science degrees – and perhaps even a masters – about to be launched by Ford.

The car giant is coy about giving away details of the degree – aimed at its UK car dealers ahead of a fanfare launch planned for early April, but Observer can reveal that the project has been cooked up with the help of Loughborough University, a seat of learning which already runs a Ford-sponsored degree in automotive engineering.

The new course, it seems, will be a mix of on-campus and distance learning; the idea is that eager dealers will be able to pick up an honour's degree without interrupting the serious business of flogging motors. In the long run Ford hopes to put pep into its flagging UK sales by creating an elite of sharp-suited salesmen.

The course content is also under wraps; but a number of modules spring immediately to mind. Lectures such as Basic and Advanced Hagglings are

bound to be popular, while an advanced seminar on Trade-ins: their scope and application should pay dividends on the forecourt.

And in a business where presentation is everything, a foundation course in Polishing – the primacy of elbow grease sounds like a must.

Gremlinology

■ Bill Gates may be the world's richest man but even a huge personal fortune does not buy immunity from gremlins. The Microsoft chairman yesterday suffered two attacks in front of an American Association for the Advancement of Science meeting in his home city of Seattle.

First, Gates tried to demonstrate the Internet by getting into his personal electronic mailbox; the modern connection failed after a minute.

He then asked Microsoft researcher Matt Turk to demonstrate a new "seeing computer" which was supposed to tell which part of its screen Turk was looking at by watching him through a mini-camera. The infernal machine resolutely refused to believe that Turk was looking anywhere beyond the top of the screen.

Fortunately Turk had given himself a let-out before he began by quoting one of his boss's favourite lines: "It's not research

unless there's a 90 per cent chance of it not panning out."

Bought to book

■ Kim Hyun-chul, son of the South Korean president, is planning to sue the opposition for claiming he had ties with Hanbo steel, the company at the centre of a bribes-for-joins scandal. While denying the opposition charges, Kim still has to explain why 10,000 copies of his book of political essays turned up in a Hanbo warehouse.

Opposition MPs claim the books are proof that Hanbo was financially supporting Kim, known locally as "the crown prince" because of his influence in the Blue House, the presidential mansion. Hanbo says it bought the books as a part of a policy to encourage "good" reading among its workforce; strange, then, that the books were stacked in unopened boxes covered with dust.

Save it

■ Old habits die hard, and Vietnamese citizens are proving reluctant to move their savings from under their mattresses and into the safe-keeping of banks. The country's central bank is more than a little frustrated at

this apparently lukewarm support for the fledgling banking system. And how better to encourage tidy financial habits than by holding an essay-writing competition?

The competition, sponsored by The Commercial Bank of Korea and advertised in the local press, asks contestants to write on one of two catchy subjects: "How to encourage people to deposit money with the bank," or "What is the best way to mobilise money, especially for medium and long-term deposit?" Let's hope the \$50 first prize ends up locked away somewhere safe.

Let's get lost

■ The St Patrick's Day parade in Castlebar, the west of Ireland home town of European commissioner Padraig Flynn, should be interesting this year. Parade organisers plan to stage a look-alike contest featuring Princess Diana and Lord Lucan, who disappeared back in 1974.

The Connaught Telegraph reports that both the princess and lord have family connections with the town dating back to the early 1700s. A street and park there are named after Diana's family, the Spencers; and hundreds of Castlebar householders are still paying ground rent to the Lucan estate. Sounds like a real absentee landlord.

Financial Times

100 years ago

The Cretan Crisis
According to all appearances, the Cretan crisis will turn out to be a storm in a teacup, and the markets will soon look very foolish over the recent scare. The position is very briefly this. The Moslems have continued for many months to massacre Christian Armenians in Anatolia, Constantinople and elsewhere throughout the Ottoman Empire, and the great Powers have been unable to put a stop to the horrors. In Crete, the Christians have been massacring the Moslems, and on this matter there has been no dissension among the Powers. They are taking unanimous action to prevent the Turks from throwing reinforcements into the island, but, on the other hand, they will not allow the Christian side to be reinforced by a rush of headstrong Greeks.

50 years ago

U.S. Surplus Stocks
Advertisement: "United States Government Surplus Stocks Located in Germany Now Offered For Sale. Property will be sold at depots on a 'first come, first served' basis. Contact Office of the United States Foreign Liquidation Commissioner, 9 Rue de Presbourg, Paris."

Rumours sweep Beijing over Deng's health

Leading officials break off provincial tours

By Tony Walker in Beijing

China's top officials have cut short provincial tours to return to Beijing, amid indications that the health of Mr Deng Xiaoping, the paramount leader, has deteriorated sharply.

China's state media gave no sign last night that Mr Deng, 82, may be close to death, but the capital was awash with rumours.

Reuters reported yesterday that President Jiang Zemin had cut short a trip to southern Jiangxi province to hasten back to Beijing. Premier Li Peng had returned from Guangdong, the province adjacent to Hong Kong.

Beijing insists Mr Deng's health is "all right" for a man of his age, but Chinese officials say privately his condition has worsened in the past weeks. "There are doubts whether he

will live beyond the end of February," said one.

But Western diplomats point out that Mr Deng, who was last seen in public in early 1994, has defied persistent reports of his imminent demise. "He dies about four times a year according to the Hong Kong press," said one.

An alternative explanation for the leadership's movements is the crisis over the defection of a senior North Korean official who has taken refuge in South Korea's mission in Beijing.

China fears a further destabilisation on the Korean peninsula when North Korea is facing famine, and doubts persist over its leadership since the death of Kim Il Sung in 1994.

Among the senior leaders back in the capital are Mr Qiao Guohua, who ranks third in the hierarchy, and Mr Zhu Rongji, the vice-premier in charge of

the economy. Both were in southern China.

President Jiang and Premier Li are said to have visited Mr Deng at the weekend. The Hong Kong press prompted a slump in the stock market last week when it reported that the architect of China's economic reforms had suffered a stroke.

Mr Deng withdrew from public life in 1990, but continued to wield influence. Since 1994, however, he has not played a significant role.

Chinese propagandists have been preparing the public for his demise with tributes, including a television series shown early this year. Mr Deng is suffering from Parkinson's disease and other degenerative ailments. He lives in a compound behind the Forbidden City in Beijing.

Stand-off in Beijing, Page 8
 S Korean economy, Page 8

Hamanaka pleads guilty to fraud and forgery

By William Dawkins in Tokyo

Mr Yasuo Hamanaka, Sumitomo's disgraced former star copper trader, yesterday pleaded guilty to fraud and forgery involving \$2.6bn.

The charges stem from an illicit metal dealing loss which became Japan's biggest corporate scandal.

Mr Hamanaka's admission came at the start of his trial at Tokyo District Court. The case is likely to raise fresh questions about the efficacy of risk management at Japan's multi-national companies.

Dubbed "Mr Five Per Cent" for the share of the world copper market he was believed to have controlled, it is thought he covertly tried to drive up prices in an ultimately futile battle against US hedge funds. However, the Japanese trial does not cover the wider issue of why he tried to corner the market and for whose benefit. These questions are being investigated by regulators in the US and UK, where the deals took place.

Tokyo prosecutors also alleged yesterday that he had received ¥15m (\$120,000) of "gratitude payments" between autumn 1992 and spring 1993 from the Tokyo representative of the UK commodities trading group Winchester Commodities, which had acted as a broker for Mr Hamanaka.

When Sumitomo sacked Mr Hamanaka last June, Winchester denied any responsibility for the losses, maintaining it only had a small involvement with the trading group.

Ties, and wearing a blue suit with green plastic sandals, Mr Hamanaka, 49, simply said: "That is correct," when responding to the fraud and forgery charges. If found guilty, he faces a maximum 15-year prison sentence - five for forgery and 10 for fraud.

On the forgery charge, Mr Hamanaka admitted falsifying managers' signatures on four letters to open illicit trading accounts.

On fraud, he admitted making improper payments of \$771m from Sumitomo's Hong Kong subsidiary to Morgan Guaranty of New York, to cover losses on a copper option account he held there. Morgan Guaranty is not accused of any misdemeanour.

Sumitomo has claimed all along that Mr Hamanaka alone was responsible for the loss and that senior managers knew nothing about it until he confessed after an internal audit last May.

The case could take up to three years under Japan's slow-moving judicial system. But the outcome is in little doubt - more than 99 per cent of Japanese state prosecutions result in convictions.

THE LEX COLUMN

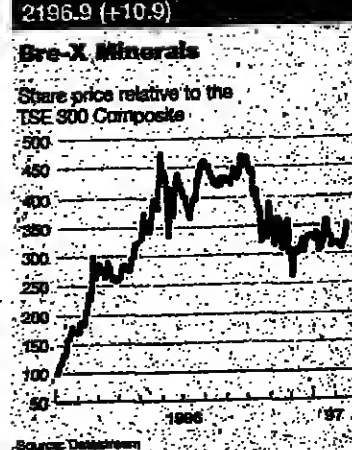
A few dollars more

Is the strength of the dollar a good reason for buying continental European equities? Certainly, the weakness of the D-Mark and other currencies should boost exports, growth and corporate profitability. Understandably, continental stock markets have got off to a cracking start in 1997: Frankfurt is up 12 per cent, Paris 13 per cent and Milan 18 per cent. However, the gains from the swings have been more than lost on the roundabouts; in dollar terms, Frankfurt and Paris are up only 3 per cent, while Milan has risen 8 per cent. Shareholders would have done better to invest in the US, which is up 8 per cent.

Looking at currencies alone, this seems appropriate. True, exporters based on the Continent could see leaps in profitability that more than compensate for the decline in the currency. Hence, the outperformance of automotive, engineering and electronics stocks. But much of European industry - like the media and retailing sectors which have underperformed so far this year - is domestic and so will benefit little from dollar weakness. Meanwhile, European-based multinationals are likely to gain simply because profits made elsewhere will look higher once translated into cheaper domestic currencies.

Moreover, dollar strength is not necessarily a buy signal even in those sectors where there is a clear impact on profitability. Unless the currency continues to appreciate, the impact will be one-off. Investors looking for ongoing improvements would do better to pick companies which are making determined efforts to restructure themselves.

FTSE Eurotrack 200:
 2196.9 (+10.9)



Share price relative to the TSE 300 Composite

per cent, without any exchange of cash or shares.

Moreover, although estimated reserves at Busang have now jumped to 71m ounces, Bre-X's shares look fully priced. Including the \$1.2bn debt which will be taken on to develop the mine, Busang is being valued at around \$10m, similar to Barrick Gold, which has about the same reserves. The difference, of course, is that Busang is still two to three years away from production.

The clear winner in all this is FCX. With Bre-X's 45 per cent stake in effect valued at around \$3.5bn, FCX's 15 per cent stake is worth \$1.3bn, or \$4.66 a share, after subtracting the \$400m it will contribute to construction costs. On this basis, FCX's shares, which jumped 24% on Friday when rumours of the deal emerged, may have further to go.

Freeport/Bre-X

The Indonesian government's preference for doing its business beyond the gaze of public inquiry remains questionable. That said, privacy has not prevented a fierce struggle for the right to develop the Busang gold deposit. But whether shareholders of Bre-X Minerals, the company that discovered the deposit, have benefited from this process is moot. They can be pleased that they have been freed of an arranged marriage with Barrick Gold. But the emergence of Freeport McMoran Copper and Gold (FCM) as development partner is not obviously a blessing. The terms of the Barrick deal were never made clear, but shareholders are now faced with their share in the project falling to 45 per cent from 90

Romania

If Romania's promised reforms read like something out of an International Monetary Fund textbook, that is probably because they are precisely that. Exchange controls are to be lifted; tariffs and price controls will be cut; much further privatisation is planned; the budget deficit is to be chopped by two-thirds. But ambitious though these promises sound, there are reasons to give the new government the benefit of the doubt. It has already shown willingness to be brave - doubling fuel prices in the middle of winter and abandoning an absurdly inflated exchange rate. Moreover, it shows every sign of understanding the importance of foreign investment in sustaining recent years' impressive growth rates. Yesterday's conspicuously gloomy government growth forecast - a 2 per cent contraction this year - hardly suggests it is complacent about the urgency of the problem.

Of course, many Western investors will want more evidence before getting involved. Even after the recent vertiginous depreciation - likely to worsen inflation further - it is far from clear that the currency has yet stabilised. Equity investors face more mundane problems too: legal changes guaranteeing the exportability of profits are still awaited; valuations are hopelessly opaque; the markets are illiquid and boast few established blue chip stocks. All the same, booming markets elsewhere in eastern Europe are bound to send investors scurrying in search of new frontiers. Romania is one to watch.

Banks/supermarkets

The hoary issue of UK supermarkets muscling their way into retail banking has raised its head again. NetWest and Tesco have had a sudden divorce. Mr Peter Ellwood, chief executive at Lloyds TSB, confesses to being more frightened of competition from non-bank retailers than from his traditional rivals.

Certainly, it would be foolish to underestimate the competitive threat. Nor should it be exaggerated. After all, Marks and Spencer has been in the financial services business for 13 years, yet operating profits in the last financial year were only \$61m. Lloyds TSB pre-tax profits were \$2.5bn. And assuming a 19 per cent post-tax return on equity, the average for the big four banks, Tesco's \$40m-\$50m investment in its new deal with Royal Bank of Scotland would produce princely profits of \$5m. On this evidence, any inroads retailers are likely to make will be slow. They will not be helped by customer inertia; there is ample evidence to suggest that customers do not regard interest rates as a price in the same way they do petrol.

But while new entrants may not be able to make much money themselves, they can still damage the market. The biggest risk to the banks is not that the supermarkets will steal their business but that they will make it less profitable by cherry-picking the more lucrative products and driving margins lower.

Additional Lex comment on UK casinos, Page 28

Bonn facing fiscal curbs

Continued from Page 1

defended the "cautious" monetary policy adopted by central banks in the 1990s which had laid the basis for the decline in the cost of long-term borrowing for business. German long-term interest rates were lower than the US, he noted.

Mr Romano Prodi, the Italian prime minister, last night reiterated Italy's determination to join the first round of European monetary union in 1998, Andrew Fisher in Frankfurt writes.

Speaking ahead of a dinner attended by German industrialists and bankers, he said the government was following consistent policies and financial markets recognised this. Italy was not "fudging" or "cheating", he added.

VW and GM

Continued from Page 1

company to do when faced with allegations that it has been victimised by the improper acts of others. As those acts are discovered, appropriate prosecuting authorities are informed and given our full cooperation in their investigations.

GM would not confirm or deny that an investigation by the US Justice Department was under way.

However, an official at a car industry supplier said Zurich prosecutors had taken two people into temporary custody in connection with the alleged bribery ring. One, a headhunter based in Switzerland, was believed to be the mastermind.

Romanian PM unveils 'economic salvation' plan

By Chrystia Freeland in Bucharest

Mr Victor Ciorbea, the Romanian prime minister, yesterday announced an economic shock therapy plan to slash the budget deficit, rein in inflation, open up the foreign exchange markets and speed up privatisation.

In a speech broadcast live on television, Mr Ciorbea called the move a "programme of national economic salvation".

The package could be a breakthrough for Romania, which, under the leadership of former communists, has lagged behind most of eastern Europe in the transition from central planning to a market economy.

Mr Ciorbea, who became prime minister after the election of a centre-right coalition last autumn, warned the long-suffering Romanian people that the programme would bring fresh pain, forcing the economy to contract by 2 per cent this year. But he promised it would lay the foundations for an economic rebound in 1998 and set Romania on a course of integration with the rest of Europe.

"We must pay a very high price. We are paying for the mistakes of the past but also to guarantee the future," Mr Ciorbea said. "We are paying with months of our lives, with our nerves, with energy and unfulfilled dreams. But we are paying because we are firmly convinced that this will be the last payment of this kind and

in the knowledge that there is no other way."

The radical package follows the precipitous disintegration of the Romanian economy last year, which saw a sharp jump in inflation to nearly 60 per cent and a reintroduction of controls over the foreign exchange market, as the ruling leftist government sought to buy its way to re-election.

The new administration's plan, which the prime minister insisted had to be implemented in one fell swoop, calls for a cut in the budget deficit from last year's 5.7 per cent of GDP to 3.5 per cent this year.

Mr Ciorbea said the government would liberalise the foreign exchange regime from today, and both foreign and domestic banks would be allowed to operate on the market.

He said the government would aggressively push ahead with privatisation, selling off 2,750 enterprises by the end of May. The government aims to sell 69 per cent of Romania's enterprises by the end of the year.

The reform package also calls for the liberalisation of almost all state-controlled prices - which inspired long queues for petrol on the streets of Bucharest yesterday. Fuel prices are set to rise by 50 per cent and utilities, railway transport, urban transport and telephones are also in line for massive increases.

Back in from the cold, Page 18
 See Lex

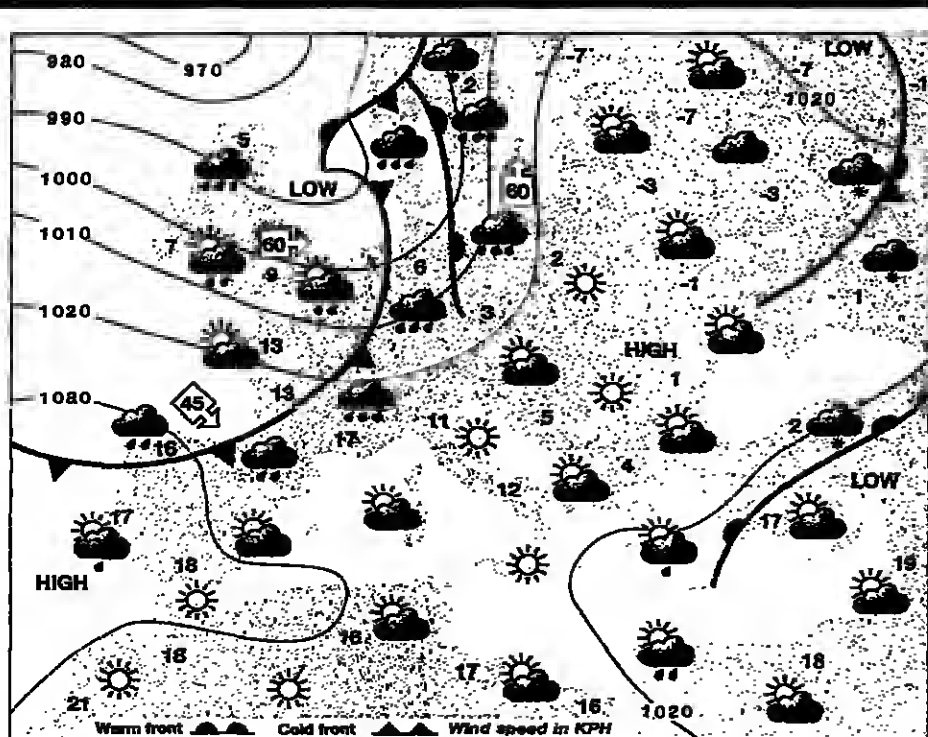
FT WEATHER GUIDE

Europe today

Low pressure over the North Sea will bring wind and heavy rain to western Europe. Rain will fall in southern Scandinavia, Germany and eastern France. Showers will develop west of this area, affecting the Benelux, the British Isles and northern France. Southern France and most of the Iberian peninsula will have sunny conditions mixed with cloud. North-western Spain will have rain. It will rain in Switzerland but Austria will be mainly dry. Central Italy will be sunny. The Balkans will have a mixture of sun and cloud.

Five-day forecast

High pressure over the western Mediterranean will improve conditions in this area. Bad weather coming from the Atlantic will move towards Scandinavia. Southern Europe will be mainly dry with plenty of sun.



TODAY'S TEMPERATURES

Location	Temperature	Location	Temperature	Location	Temperature
Madrid	sun 27	Paris	sun 17	London	sun 17
Amsterdam	show 10	Brussels	sun 18	Frankfurt	sun 18
Berlin	sun 18	Cologne	sun 18	Munich	sun 18
Stockholm	sun 18	Helsinki	sun 18	Oslo	sun 18
Reykjavik	sun 18	London	sun 17	Edinburgh	sun 17
Cardiff	sun 17	Glasgow	sun 17	Manchester	sun 17
Belfast	sun 17	Dublin	sun 17	Birmingham	sun 17
Liverpool	sun 17	Nottingham	sun 17	Leeds	sun 17
Sheffield	sun 17	Cardiff	sun 17	Belfast	sun 17
London	sun 17	Edinburgh	sun 17	Manchester	sun 17
Birmingham	sun 17	Leeds	sun 17	Nottingham	sun 17
Sheffield	sun 17	Cardiff	sun 17	Belfast	sun 17
Liverpool	sun 17	Dublin	sun 17	London	sun 17
Reykjavik	sun 18	Stockholm	sun 18	Helsinki	sun 18
Brussels	sun 18	Cologne	sun 18	Munich	sun 18
Paris	sun 17	Madrid	sun 27	Amsterdam	show 10
Berlin	sun 18	Berlin	sun 18	Stockholm	sun 18
Reykjavik	sun 18	Cardiff	sun 17	Glasgow	sun 17
Dublin	sun 17	Birmingham	sun 17	Leeds	sun 17
Nottingham	sun 17	Sheffield	sun 17	Cardiff	sun 17
Belfast	sun 17	Liverpool	sun 17	Reykjavik	sun 18
Stockholm	sun 18	Helsinki	sun 18	Oslo	sun 18

We wish you a pleasant flight.

Lufthansa



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 they couldn't play it so
 cool in Latin America.

Acquisition of the refrigeration components division of Alcan in Brazil confirms Bundy's position as the star player in refrigeration systems worldwide. The purchase doubles Bundy's Brazilian refrigeration business and adds ROLL-BOND evaporator systems to its product portfolio.

Bundy is already Brazil's market leader in condenser and freezer-shelf technologies. Now its world-leading ROLL-BOND evaporator technology will facilitate further growth globally and in a Latin American market worth US\$170 million. Bundy is one of TI Group's three specialised engineering businesses, the others being Dowty and John Crane.

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Handwritten text in Arabic script: "مكتب المحاماة"

Know Us By Our Experience In Global Mergers And Acquisitions 1996

Client	Transaction	Value	Client	Transaction	Value
General Motors Corporation	Completion of the split-off of Electronic Data Systems Corporation to its former "Class E" stockholders	US\$29,667,700,000	Eastman Kodak Company	Acquisition of a 51 percent stake in Fox Photo, Inc., a subsidiary of OPI Corp.	US\$36,000,000
Loral Corporation	Sale of the Company to Lockheed Martin Corporation and simultaneous spin-off of Loral Space & Communications Ltd. to Loral shareholders	12,000,000,000	Chromalox Corporation	Purchase of conversion rights exercisable into 4.3 million common shares	34,000,000
U.S. WEST, Inc.	Acquisition of Continental Cablevision, Inc.	11,800,000,000	Chromalox Health Group Limited	Sale of its U.K. generics business, Approved Prescription Services Ltd., to Teva Pharmaceuticals Industries Limited	32,700,000
U.S. WEST Media Group	Merger with Duke Power Company (Pending)	9,973,200,000	BBA Group PLC	Sale of Dursley Limited to a new group formed by CINVEN	31,000,000
PanEnergy Corp.	Acquisition of a 50% less one share interest in Belgacom S.A.	5,077,000,000	Imperial Holly Corporation	Strategic investment by Greenstar Group PLC in 3.8 million shares of newly issued common stock representing 27% of Imperial Holly shares outstanding after the sale	30,400,000
American International, Inc. and Singapore Telecommunications Limited (in connection with Tele Denmark A/S)	Advisor to Investment Committee regarding sale of Class E common stock in connection with LSAI Holding Corp. merger	4,300,000,000	Arvida/JMB Partners, L.P.	Defense relating to hostile tender offer by Raleigh Capital Associates, L.P. (Pending)	30,000,000
BankAmerica Corporation	Acquisition of Transportation and Industrial Financing Assets of USIL Capital Corporation	3,500,000,000	American-Jarvis Paper Mills Ltd.	Sale of a 49.9% interest in its wholly owned subsidiary, HOGLA Ltd., to Kimberly-Clark Corp.	49,900,000
Petro-Canada	Share capital reorganization	3,500,000,000	Orchemia Inc.	Sale of its subsidiary, Delta Biotechnology Limited, to Centron LLC	45,000,000
Meridian Bancorp, Inc.	Merged with CoreSutra Financial Corp.	3,233,000,000	BBA Group PLC	Acquisition of Acadia Partners LP 33% interest in BBA's Signature Flight Support Corporation subsidiary	44,700,000
IVAX Corporation	Merger with Bergen Brunswag Corporation to form BBI Healthcare Corporation (Pending)	2,366,000,000	Elag Bailey Process Automation N.V.	Acquisition of the Process Automation Division of Elag Bailey Italia from Farmecanica S.p.A. (Pending)	42,000,000
CBII Industries, Inc.	Acquired by Praxair, Inc.	2,224,000,000	Borg-Warner Automotive, Inc.	Sale of its North American transmission business to Transmisiones y Equipos Montecarlo S.A. de C.V.	40,000,000
Compagnie Financière Richemont AG and Neff-Hold BV	Merger between CANAL+ S.A. and Neff-Hold's European operations (Pending)	2,200,000,000	Arvida/JMB Partners, L.P.	Defense relating to hostile tender offer by Raleigh Capital Associates, L.P.	36,700,000
Deutsche Postbank AG	Advice relating to an unsolicited takeover attempt of Deutsche Postbank AG by a consortium including Deutsche Post AG, Deutsche Bank AG and Swiss Re	2,200,000,000	Survival Technology, Inc.	Merger with Brunswick Biomedical Corporation (renamed Meridian MedTech Inc.)	32,400,000
Keynote Holdings, Inc./American Savings Bank, F.A.	Acquired by Washington Mutual, Inc.	2,160,000,000	Teatro Petroleum Corporation	Acquisition of Coastwide Energy Services, Inc.	24,000,000
Triton Energy Corporation	Reorganization of Triton Energy Corporation into Triton Energy Limited, a Cayman Islands company	1,730,000,000	Inhaler Therapeutic Systems	Sale of an equity stake to Baxter International Inc.	20,000,000
HPS Incorporated	Acquisition of remaining 63% of Cellular Communications Inc.	1,700,000,000	General Automotive Corporation	Sale of assets of The Flexible Corporation to Universal Coach Parts Inc.	15,300,000
AirTouch Communications Inc.	Acquisition through merger of The Vero Corporation	1,610,000,000	Kerr Group, Inc.	Sale of assets of the Consumer Products Business to Alltrus Corporation	14,500,000
DMG Global, Inc.	Acquisition of The E.W. Scripps Company cable properties	1,575,000,000	Phil Morris Companies Inc. and Kraft General Foods S.p.A.	Sale of the Italian Margarine and Spreads Business to Unilever PLC	12,396,000
Comstar Corporation	Restatement and spin-off of Monterey Resources (Pending)	1,410,000,000	Amalco Transport S.p.A.	Merger of its signaling systems with those of Compagnie des Signaux et Equipements Electroniques S.A.	Undisclosed
Santa Fe Energy Resources	Repurchase of 32 million shares of Saffery Inc. from KKR and/or its affiliates (Pending)	1,376,000,000	APM Incorporated	Acquired by Computer Sciences Corporation	Undisclosed
The Continuum Company, Inc.	Spin-off of Unisource Worldwide, Inc.	1,364,475,000	Autoventive Moulding Co.	Acquired by Guardian Industries Corp.	Undisclosed
Saffery Inc.	Acquisition of Community Health Systems, Inc.	1,276,000,000	Bell Communications Research, Inc.	Acquisition of up to 75% of M.C. Packaging (Hong Kong) Limited (Pending)	Undisclosed
Alco Standard Corporation	Equity investment by Raychem, Inc. and recapitalization	1,265,000,000	Bell Corporation	Acquisition through Banco Bilbao Vizcaya S.A., a subsidiary of Banco Multiple, Grupo Financiero BBV-Proforma, the branch network of Banco Credi, S.A., a subsidiary of Banco Multiple	Undisclosed
Forman Little & Co.	Exchange of shares of Aerovias de Mexico, S.A. de C.V. and shares of Corporación Mexicana de Aviación, S.A. de C.V. for shares of Cima, S.A. de C.V.	1,250,000,000	Banco Bilbao Vizcaya, S.A.	Acquisition through Banco Bilbao Vizcaya S.A., a subsidiary of Banco Multiple, Grupo Financiero BBV-Proforma, the branch network of Banco Credi, S.A., a subsidiary of Banco Multiple	Undisclosed
NAV CANADA	Acquisition of Canadian Civil Air Navigation System	1,100,000,000	Bank Austria AG	Sale of an equity stake to Campo S.p.A.	Undisclosed
NGC Corporation	Acquisition of the Warren Petroleum and Gas Marketing Businesses from Chevron Corporation	1,013,400,000	Bell Communications Research, Inc.	Acquired by Science Applications International Corporation (SAIC) (Pending)	Undisclosed
MediaMedia Corporation	Acquisition of BellSouth Corp.'s MobileComm paging subsidiary and its two-way nationwide nationwide Personal Communications Services License	928,700,000	Borg-Warner Security Corporation and Wingate Partners, L.P.	Merger of Loomis Armored Inc., an affiliate of Wingate Partners, with Wells Fargo Armored Service Corporation, a subsidiary of Borg-Warner (Pending)	Undisclosed
Baxter International, Inc.	Acquired by HPS Incorporated	924,000,000	Beas GmbH, a 50.7% owned subsidiary of Redland plc	Restructuring of the European roof tile operations of Beas GmbH and Redland plc involving the acquisition of the Redland plc roof tile operations and the set up of Redland Beas Building	Undisclosed
Avia, Inc.	Sale of certain cable systems to Lenfest Communications, Inc. and TKR Cable, Inc.	800,000,000	Bremer Vulkan Verbund AG	Sale of Neue Coudinohr Carr & Co. Trading GmbH to MPC Munchmeyer, Petersen & Co. KG	Undisclosed
Sammons Communications, Inc.	Acquisition of PGS International N.V.	800,000,000	The British Petroleum Company Plc	Sale of interest in Mobil Trust 109/Block 82/Link to Shell Offshore Inc.	Undisclosed
Hoechst Schering AgEvo GmbH	Acquired by American Brands, Inc.	725,000,000	The Brooklyn Union Gas Company	Sale of the 50% ownership interest in PennUnion Energy Services, L.L.C. of its subsidiary, BRING Gas Services Corp., to Pennaco Company	Undisclosed
The Coastal Corporation	Sale of western oil operations to Atlantic Richfield Company and ITOCHU Corporation	613,000,000	Caja de Ahorros de Badajoz	Acquisition of a 10% equity stake in Banco Nacional de Crédito Inmobiliario from Grupo Americano Amara	Undisclosed
South West Property Trust, Inc.	Merger with United Dominion Realty Trust, Inc.	585,000,000	Cadent Holdings Ltd.	Sale of Lloyd's of London Managing Agency to Western General Insurance Ltd.	Undisclosed
Air Products and Chemicals, Inc.	Acquisition of 96.7% of Sociedad Española de Carburos Minerales, S.A.	573,000,000	Cerner Corporation	Strategic Partnership with Siemens Medical Information Systems	Undisclosed
Ralphco Holdings, Inc.	Sale of its branded ready-to-eat cereal and snack business to General Mills, Inc. (Pending)	570,000,000	Chemtron Corporation	Merger of the U.K. refining and marketing interests of its wholly owned subsidiary, Gulf Oil (Great Britain) Ltd., with those of BFI Oil UK Limited, a wholly owned subsidiary of BFI Aquitaine and Marco Petroleum Limited, a wholly owned subsidiary of Murphy Oil Corporation (Pending)	Undisclosed
RGFP Corporation (a subsidiary of Virginia Retirement System)	Sale of a 100% interest to LF Strategic Realty Investors, L.P.	570,000,000	Compagnie Financière Richemont AG and Neff-Hold BV	Spin-off to MHI Limited of Neff-Hold's operations in Africa, the Middle East, Greece and Cyprus (Pending)	Undisclosed
National Empowerment Consortium ("NEC")	Acquisition of 33% of Johnsons Industrial Corporation Limited ("Johnson") from Anglo American Corporation of South Africa Limited	566,000,000	Compuvision Corporation	Sale of its Open Service Solutions business to an investment group headed by J.F. Lehman & Company (Pending)	Undisclosed
Grupo Empresarial Agrícola Mexicano S.A. de C.V.	Sale of its subsidiary, Fresh Del Monte Produce NV, to IAT Group, Inc. and its subsidiary, United Trading Company, Desarrollo & Comercio SA of Santiago, Chile	534,000,000	Connecter Holding Company (an affiliate of Oak Industries Inc. and Bain Capital Inc.)	Acquisition by Oak Industries Inc. of a 20% minority interest in Connecter Holding Company from Bain Capital, Inc.	Undisclosed
Republika New York Corporation	Acquisition of Brooklyn Brewery, Inc.	530,000,000	Cajal de Ahorros de Badajoz	Sale of a one-third stake to Core Enterprises, Inc.	Undisclosed
Boston Scientific Corporation	Acquisition of Hears Technology, Inc.	500,000,000	Cadent Holdings Ltd.	Acquired by The Interpublic Group of Companies, Inc.	Undisclosed
Applied Bioscience International, Inc.	Merger with Pharmacia Corporation Development, Inc.	483,000,000	DruidDirect Worldwide, Inc.	Acquisition of a 10% equity stake in Banco Nacional de Crédito Inmobiliario from Grupo Americano Amara	Undisclosed
Serowedge & Clothier	Acquired by May Department Stores Co. and Kinco Realty Company (Pending)	480,000,000	El Monte de Sevilla y Huelva	Acquisition of its entire 22% ownership interest in Mentor Investment Group, Inc., the asset management subsidiary of Wheat First Batcher Sugar, Inc.	Undisclosed
Paritex, Inc.	Acquired by Procter & Gamble, Inc.	465,000,000	EVEREN Capital Corporation	Sale of Duo-Ting, Inc. to Continental Illinois Venture Corporation	Undisclosed
Kellogg Company	Acquisition of the Leader's Bagels Unit of Kraft Foods, Inc.	455,000,000	EXOR Group S.A. and Madison Dearborn Partners, Inc.	Merger of its direct engine activities with Wärtsilä Diesel International Oy (Pending)	Undisclosed
Bank Austria AG	Sale of a 10.3% stake to Wertheimische Landesbank Gremmstraße	445,000,000	Federated Capital Navah Italian S.p.A.	Sale of selected mortgage banking operations to BankAmerica Corporation, Kreson Mortgage Corp. and Columbia National Inc.	Undisclosed
Quantum Health Resources, Inc.	Acquired by The Olsen Corporation	361,000,000	First Bank System, Inc.	Sale of Elger Electronics Corporation, a subsidiary of Dobson Park Industries PLC, to The Carlyle Group, CFI Energy Ventures LLC and the senior management of Elger Electronics Corporation	Undisclosed
Meridian Bancorp, Inc.	Acquisition of United Counties Bancorporation	360,000,000	Harnischfeger Industries, Inc.	Sale of IRD Mechanicals, a subsidiary of Dobson Park Industries PLC, to Enkel Scientific Corporation	Undisclosed
Teva Pharmaceuticals Industries Limited	Acquisition of Borden Laboratories, Inc.	356,000,000	Harnischfeger Industries, Inc.	Sale of Press-Tite, a subsidiary of Dobson Park Industries PLC, to management	Undisclosed
Energy Ventures, Inc.	Sale of its subsidiary, Midland Drilling, to Parker Drilling Company	338,000,000	Hoechst AG and its subsidiary, Hoechst GmbH	Acquisition of O'Brien Powder Products, Inc.	Undisclosed
General Electric Capital Corporation (through General Electric Capital Asia Investments, Inc.)	Acquisition of Mercedes Car System Corporation	300,000,000	Hoechst AG International Business Machines Corporation	Sale of its subsidiary, Henning Berlin GmbH, to Synthelabo, a subsidiary of L'Oréal	Undisclosed
Sun Company, Inc. and Sun Oil Britain Ltd.	Sale of Sun Oil Britain Ltd. to Agip (U.K.) Limited	291,000,000	International Business Machines Corporation	Merger between its insurance subsidiary, CAMAT S.A., with the marine and aviation insurance division of Assicurazioni Generali de France (AGF)	Undisclosed
BBA Group PLC	Acquisition of International Airservice Holdings Co. (Pending)	289,000,000	Isstituto Nazionale delle Assicurazioni S.p.A. (INA)	Sale of American Food Company to Nelson Evans Distribution Inc.	Undisclosed
Singapore Telecom International Pte Limited	Sale of its 50% interest in Yorkshire Cable Group Limited to General Cable PLC	278,000,000	J. Lewis Partners, L.P.	Sale of a majority equity stake to Jentropik AG	Undisclosed
Brooktree Corporation	Acquired by Rockwell International Corporation	278,000,000	Krone AG	Merger of its Selected Growth Stock Portfolio with AMT Capital Funds	Undisclosed
Great Western Financial Services and associated assets to Avstar, Inc.	Sale of Great Western Financial Services and associated assets to Avstar, Inc.	230,000,000	Lehman Brothers Global Asset Management Inc.	Sale of domestic money market funds to Federated Investors	Undisclosed
Servicor plc	Acquisition of Lands Diversified Corp.	250,000,000	Lehman Brothers Holdings Inc.	Sale of Lehman Brothers Global Asset Management unit to Legg Mason Inc.	Undisclosed
The British Petroleum Company Plc	Sale of the Marcus Hook Refinery to Tosco Corporation	233,000,000	Lehman Brothers Holdings Inc.	Acquisition of Summagraphics Corporation	Undisclosed
Dana Corporation	Acquisition of the Sealed Power Division of SPX Corporation (Pending)	233,000,000	London Life Insurance Co. a unit of London Life Insurance Group Inc.	Acquisition of The Prudential Insurance Company of America's Canadian Life Insurance Operations	Undisclosed
Sun Communities, Inc.	Acquisition of manufactured housing community business and portfolio of Aspen Enterprises Ltd.	225,000,000	Magpie Tel, Inc.	Sale of certain electrical repair operations to Grand Eagle Companies Inc.	Undisclosed
PCI Services, Inc.	Acquired by Cardinal Health, Inc. in an exchange of shares	206,000,000	The McKinley Group, Inc.	Merger with Exace, Inc.	Undisclosed
Retail Property Investors, Inc.	Sale of its assets to Glenside Realty Trust	197,000,000	NetHeld BV	Acquisition of a further 12.3% stake in Telepiu S.r.l., the Italian pay-TV	Undisclosed
Bell Corporation	Acquisition of Tele Vision CS Company	196,200,000	Network Peripherals Inc.	Acquisition of NuCom Systems, Inc.	Undisclosed
Rakapoll Finance NV	Sale of its remaining 42% stake in Bell Foster Glass Container Co. to Compagnie de Saint-Gobain SA	190,000,000	OMV Aktiengesellschaft	Sale of 70% of Chemie Linz GmbH, its wholly owned fine chemicals subsidiary, to DSM NV	Undisclosed
Pennaco Company	Merger of its subsidiaries SIOOR S.p.A., Simenza Lerma S.A. de C.V. and Lerma S.A. de C.V. with Cima, Inc. (Pending)	187,600,000	Pennaco Company	Acquisition of the 50% ownership interest in PennUnion Energy Services, L.L.C. of BRING Gas Services Corp., a subsidiary of The Brooklyn Union Gas Company	Undisclosed
Chicago Dock and Canal Trust	Sale of certain Canadian BPP assets to Gulf Canada Resources Limited	184,000,000	Reprolex de Venezuela, S.A.	Privatization of Venezuelan Exploration Properties	Undisclosed
Varian Corporation	Acquired by CityTrust Center, L.L.C. (Pending)	174,000,000	Finakul Printemps Redoute	Sale of its shares in Clatham Rte to Ecclesiastical Insurance Group plc	Undisclosed
CheckFree Corporation	Acquisition of Breton, Incorporated	174,000,000	Polygraph Corp.	Sale of a portfolio of patents and related intellectual property to Medtronic, Inc.	Undisclosed
Casale Harlan Partners II, L.P.	Acquisition of Servitex Systems Holdings Inc.	172,000,000	Raychem Corporation	Sale of Reflex software to Pharmacia Technology Corporation	Undisclosed
Boston Scientific Corporation	Sale of its share and subsidiary businesses of CJC Holdings, Inc. and I.G. Balfour Company, Inc.	169,200,000	The St. Paul Companies, Inc.	Acquisition of the Cassidy Davis Managing Agency (Pending)	Undisclosed
American National Power (a subsidiary of National Power PLC)	Acquisition of EP Technologies, Inc.	165,700,000	The St. Paul Companies, Inc.	Acquisition of the Greater and Tilling Managing Agency (Pending)	Undisclosed
C-Code Microsystems Inc.	Acquisition of Milford, Massachusetts independent power project from Euron Corporation and Jones Capital Corporation	162,000,000	Shell Oil Company	Sale of Assets and Business of Shell Polypropylene Company to Unico Carbide Corporation	Undisclosed
Banco Alcala, S.A.	Sale of Banco Granda Jerez to Caja de Ahorros y Pensiones de Barcelona (la Caixa)	160,000,000	State of New Jersey	Sale of Garden State Health Plan to AmeriChoice Corporation	Undisclosed
Sperry Marine Inc.	Acquired by Litton Industries Inc.	156,000,000	Systemic, Inc.	Financial Advisor to Independent Directors re: offer by Sandoz Ltd. to acquire the remaining 27% of Sysmex, Inc.	Undisclosed
Lehman Brothers Holdings Inc.	Sale of a portion of South Florida shopping centers to Colony Capital Inc.	157,000,000	Tandem Computers Inc.	Sale of its wholly owned subsidiary, UB Networks, to Newbridge Networks Corp. (Pending)	Undisclosed
One Stop Mortgage, Inc.	Acquired by Ames Financial Corporation	141,400,000	Volkswagen Canada Inc.	Sale of Barite Plant to Murray & Co. Engineering Holdings Ltd.	Undisclosed
Odcassent Pharmaceuticals, Inc.	Acquired by Watson Pharmaceuticals, Inc. (Pending)	135,000,000	Wellman, Inc.	Acquisition of the polyethylene terephthalate (PET) packaging resins business from Alko Nobel NV	Undisclosed
HS Resources Inc.	Acquisition of Basin Exploration's D3 Basin assets	125,000,000	Wisco Corporation	Sale of the Kendall/Vanale® business unit of its Lubricants Group to Sun Company, Inc.	Undisclosed
Singapore Telecom International Pte Limited	Sale of its 50% interest in Cambridge Holdings Company Limited to Comcast UK Cable Partners Limited in exchange for 8,839,663 shares in Comcast UK Cable Partners	122,900,000	Wisco Corporation	Sale of the grease business unit of its subsidiary, Southwest Petro-Chem Inc., to Exxon Company, U.S.A.	Undisclosed
Chromalox Group plc	Merger with Durith Molecular Corporation	120,000,000	Wynco International, Inc.	Sale of the Lubriplate® and private label equipment business unit of its subsidiary, Southwest Petro-Chem Inc., to Stan Corporation	Undisclosed
Empire Energy Corporation	Acquired by Northwestern Public Service Co.	120,000,000		Sale of the principal operating assets of Wynco's Climate Systems, Inc. to Moog Automotive, Inc., a wholly owned subsidiary of Cooper Industries, Inc.	Undisclosed
Hoechst AG	Sale of 49% of the human vaccine business of its Behringwerke AG subsidiary to Chiron Corporation	117,800,000			
Microtec Research, Inc.	Merger with Mentor Graphics Corporation	117,000,000			
The Albert Faber Group PLC	Sale of its North American Distribution business to RC Distribution Holdings, Inc., a company organized and controlled by Roscoff, Inc.	115,000,000			
Lehman Brothers Merchant Banking Partnerships	Sale of its 18.3 percent interest in Space Systems/Loral, Inc. to Loral Space & Communications Ltd.	113,900,000			
Philip Morris Companies Inc. and Kraft Jacobs Suchard Ltd.	Sale of the United Kingdom Margarine and Spreads Business to Unilever PLC	107,304,000			
International Jensen Incorporated	Acquired by Racore Corporation	105,000,000			
Alliance Pharmaceutical Corp.	Strategic Alliance with Hoechst Marion Roussel	75,000,000			
Fucicant Navah Italian S.p.A.	Acquisition of the remaining 50% interest in New Sular Diesel AG and New Sular Diesel NV held by Bremer Vulkan Verbund AG	96,000,000			
Serico Group	Acquisition of a 3% equity interest of FT, Teléfonos	89,000,000			
Executive Risk Inc.	Repurchase of 2.51 million of its shares held by Aena Life & Casualty Co.	66,000,000			
Hertable Group PLC and its main operating subsidiary, Hertable Finance Limited	Acquired from its shareholder group by Cityscape Financial Corporation	66,000,000			
MDT Corporation	Acquired by Getinge Industri AB	62,800,000			

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COMPANIES AND FINANCE: EUROPE

Kemira ends year ahead at FM851m

By Our Financial Staff

Strength in agro-business helped Kemira, the Finnish chemicals group, offset weakness in pigments to push up 1996 pre-tax profits to FM851m (\$170m), or FM5.1 a share, from FM718m, or FM4 a share, a year earlier.

The result, struck on sales of FM13.47bn against FM13.28bn, was ahead of analysts' forecasts and initially welcomed by the Helsinki market, where the shares climbed FM1 to FM5.8 in the morning, before closing down FM0.40 at FM5.60 against a falling index.

The group said weakness in titanium dioxide, in which it is the world's third-biggest producer with 8 per cent of the market, was offset by favourable developments in agro-business, chemicals and paint.

Group sales were helped by improved demand for plant nutrients in Europe and larger sales volumes of industrial chemicals, it said.

Kemira's pigments division suffered an operating loss of FM21m, compared with a profit of FM255m a year earlier, with sales down 7 per cent at FM2.11bn.

The company said that it expected demand for titanium dioxide - a colouring agent used in the manufacture of paints, plastics and paper - to pick up, providing economic growth continued.

The price rises announced

in December would also help. Mr Heimo Karinen, chief executive, was upbeat on the unit's prospects this year. "I believe that price hikes will be able to boost the unit to profitability," he said.

Kemira's chemicals business had operating profit of FM421m, ahead 11 per cent on sales of FM3.1bn, up 10 per cent from a year earlier. Here, growth in industrial chemicals offset weakness in chemicals used in pulp and paper production, which was hit by falling demand.

Operating profits in the agro-business unit grew 14 per cent to FM746m on a 3 per cent year-on-year rise in sales to FM6.28bn.

The company expects further strength in this area, following the European Union's relaxation of its set-aside policy, under which 5 per cent of fields are to be left fallow instead of the current 10 per cent.

The paints division reported operating profits of FM222m, up from FM144m a year earlier on sales ahead 8 per cent at FM1.52bn.

On the outlook for the group, Mr Karinen said he had "no reason to doubt a continuation of the good development" for this year.

He said the agro-business side was in talks on a tie-up in China, an important export market for company, which might involve joint production.

Solvay keeps its shine

The shares have risen despite the company's poor performance

After the irrational exuberance came the explanations. So it goes with Solvay, Belgium's largest chemicals company. Last month, Solvay's share price soared. The movement owed nothing to the company's current, or even likely, business performance, according to analysts based in Brussels.

The shares, which last year traded between BFr17,000 and BFr18,000, climbed to a peak of BFr23,300 on January 23.

The rise followed profit downgrades, as analysts cut their forecasts to reflect anticipated underperformance in the group's core bulk chemicals businesses.

Last week, the company confirmed such gloom by unveiling an 8 per cent decline in profits last year, to BFr11.5bn (\$331m). But even this has failed to remove the share's shine. It is now trading at about BFr21,000.

The inherent contradiction between the company's poor operational performance and its buoyant share price has proved fertile ground for creative reasoning. "Some are suggesting the movement is a re-rating prompted by the company's expansion into pharmaceuticals," one Brussels-based analyst says, "but there is no evidence at all that Solvay deserves such a re-rating."

Indeed, the theory is flawed in two ways. To begin with, health, Solvay's smallest division, accounted for just 16 per cent of group sales last year.

Other chemicals companies striving to unlock the value of their drugs busi-

PROFILE SOLVAY

Market value: \$5.2bn Main listing: Brussels

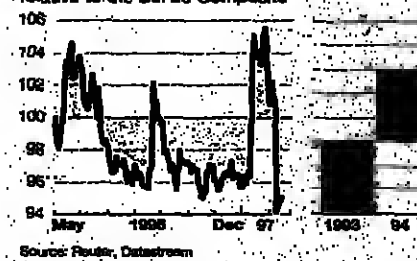
Historic P/E 15.1

Gross yield 2.56%

Earnings per share BFr 1,228

Current share price BFr 21,375

Share price relative to the Bel 20 Composite



Source: Reuters, Datastream

nesses are far more dependent on the sector. Typical is Hoechst of Germany, where life sciences are expected to account for about 37 per cent of sales this year.

Another example is UCB, also of Belgium, which last year secured a re-rating from a chemicals to pharmaceuticals stock but which also saw two-thirds of pre-tax profits coming from its drugs business.

The second obstacle to a re-rating is the quality of Solvay's health business. Pharmaceutical companies typically command a share price/earnings multiple of around 20, but they also achieve profit margins of anywhere up to 30 per cent.

These figures compare

health margin needs to be viewed against the volatile returns in the other, highly cyclical, 85 per cent of the business. And Solvay remains committed to its chemicals portfolio.

At the end of last year it acquired a Bulgarian soda ash factory; last month, it bought a Finnish hydrogen peroxide plant. "These are very basic chemical products, and very volatile," one analyst says.

Another possible reason for the share price rise is the strength of the group's research and development pipeline in anti-depressant drugs. But most analysts pour cold water on this theory, too. The group's upcoming anti-depressant has considerable potential, but it is at an early stage of trials.

"I have never seen a pharmaceuticals company derive so much from a drug still three years away from commercialisation," says one analyst says.

It seems the reason for Solvay's rise lies not in chemicals, nor in anti-depressants, but rather in shareholders' unfamiliarity with both.

Belgian investors last month received the meagre interest payments accrued on savings accounts during 1996. Such payments coincided with reports of the impressive gains of the Belgian stock exchange last year. "This created a rush of liquidity," one analyst says.

"These are individuals, looking for an investment, almost indifferent to the price of the shares, buying anyway."

So, if price is unimportant, what does matter? The answer is hidden potential. Solvay's shares performed badly last year, when other European chemical stocks did not. It is possible that Solvay might be the Bel-20 share with some catching up to do, even after the stock market surge of 1996.

But investors who are betting on this chance appear to be overlooking the reason for last year's underperformance: Solvay is, and remains, a bulk chemicals company operating in some very testing markets.

Meanwhile, the improved

EUROPEAN NEWS DIGEST

Fuchs to step down at First Austrian

Mr Konrad Fuchs, chief executive of First Austrian Bank, the country's third-biggest bank, has decided to retire a year early so that a new chief executive can oversee the bank's involvement in the forthcoming restructuring of the Austrian banking system.

Mr Fuchs said it was important that a new management team was in place to take advantage of opportunities arising from the planned takeover of Creditanstalt, Austria's second-biggest bank, by Bank Austria, the biggest. The merger is likely to trigger a restructuring of the rest of the banking system.

First Austrian, the country's oldest savings bank, has made a number of unsuccessful takeover bids, and last year failed in a consortium bid for Creditanstalt. Mr Fuchs said yesterday his retirement was not related to this.

First Austrian is expected to decide on Mr Fuchs' successor within the next two or three weeks. The two inside contenders are Mr Wolfgang Ulrich, deputy chief executive, and Mr Andrea Treichl, a former Chase Manhattan executive and son of a former chairman of Creditanstalt.

William Hall, Zurich

Knorr-Bremse in brakes buy

Knorr-Bremse of Germany and AlliedSignal of the US, which jointly operate one of the world's biggest makers of truck brake systems, have bought the heavy-truck air brake systems businesses of Eshbach, a US motor components company. The businesses to be acquired, called Midland Brake in the US and Grau in Europe, employ about 2,300 people and have annual sales of some \$30m. The joint venture between Knorr and AlliedSignal has annual sales of \$720m. The deal awaits confirmation from antitrust authorities. Terms were not disclosed.

Peter Morsh

Polish railway secures loan

PKP, Poland's state-owned railway, has arranged a \$33m (€129m) loan with a consortium of five local banks, to buy rolling stock. The financing was necessary so that PKP could make a firm order for 50 locomotives from the Pafawag factory in Wroclaw. Without this order, ADtranz, the transport equipment producer owned jointly by ABB and Daimler-Benz, refused to buy the factory.

The 10-year loan, one of the largest to come from the Polish banking system to date, has been arranged by the listed Export Development Bank. The four other banks involved are the listed Polski Bank Rozwoju, state-owned Pekao and Bank Handlowy and Powszechny Bank Kredytowy, both of which are to be privatised this year.

Christopher Bobinski, Warsaw

Mol improves profitability

Mol, the main Hungarian oil and gas company, announced preliminary 1996 group profits of Ft25.3bn (\$145m), up from only Ft900m in 1995. Consolidated revenue was Ft533m, up from Ft370m. The improvement in profits came mainly from the parent company, which reported an operating profit of Ft13.3bn, almost double the 1995 figure. The last quarter was particularly strong at Ft4.7bn. Mol's exploration and production division was a big contributor to the performance, with an operating profit of Ft19.7bn last year. The refining and marketing division made a Ft9.7bn operating profit.

Mr Zoltan Mandoki, chief executive, said the company had obtained better discounts on crude purchases and made improvements on restructuring downstream operations, which had led to efficiencies in inventory and better sales.

Kester Eddy, Budapest

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Dresdner Kleinwort Benson

Korea Merchant Banking Corporation

Lehman Brothers

Merrill Lynch International

New Issue

February 1997

BankBoston.



Eridania Béghin-Say

The Board of Directors of Eridania Béghin-Say met on February 13th 1997 under the chairmanship of Mr Stefano Meloni and reviewed preliminary, unaudited figures for the full year ended 31 December 1996; final consolidated accounts will be submitted to the Board on April 3rd. These figures include, from April 1st 1996, the contribution from those assets of Compagnie Française de Sucrerie (CFS) (approximately 48%) retained by Eridania Béghin-Say.

Net sales of 55,011 million francs show an increase of 8.3% versus the previous year's published figures. There was no significant foreign exchange translation impact and internal growth was 1.1%; thus, most of the sales increase came from changes in the scope of consolidation, notably Cerestar USA (consolidated for the whole of 1996 versus a mere two months in 1995) and from the Compagnie Française de Sucrerie's activities described above.

Operating income for the full year is expected to be in the vicinity of 3,750 million francs, roughly 6% below the prior year despite the contribution from CFS. Although the second half saw some improvement, the year as a whole bears the mark on many of the Group's divisions, to different degrees, of poor agricultural crops which often led to higher raw material prices. The Group's geographic spread and its capacity to adapt to difficult conditions mitigated the impact of these phenomena.

Notwithstanding the above, consolidated net income should show a further increase compared to 1995 thanks to stable net financial and tax charges together with lower net exceptional items.

Efficient monitoring of working capital needs and the divestiture of non strategic assets contributed to limiting the increase in net financial debt, despite the acquisition of the CFS activities referred to above: the ratio of net financial debt to equity should be approximately 0.72 versus 0.67 at year end 1995.

Turning to prospects for 1997, although the recent agricultural crops have brought about some easing in raw material prices, pressure on margins remains strong in North America, particularly in the isoglucose business, and to a lesser degree in oilseed crushing. Furthermore, sugar production has remained insufficient in Italy as a result of low beet acreage in 1996, thus affecting 1997 results.

Offsetting the above, a number of positive factors justify that the group should maintain its objectives of increased results for the current year. These factors include: the European starch products business, the bountiful olive crop in Spain, which will contribute to the turnaround of the Consumer Products business, the progress in the Animal Nutrition business and lower interest rates.

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By: The Chase Manhattan Bank
London, Agent Bank
February 18, 1997

Handwritten signature/initials

Currency swings hit profits at SAS

By Hugh Carnegie
in Stockholm

Profits at Scandinavian Airlines System slid 31 per cent in 1996, under the pressure of higher costs, adverse currency movements and increasing competition.

A worse-than-forecast fall in pre-tax profits in the fourth quarter, from SKr487m in fourth quarter 1995 to SKr365m (\$49.6m), mainly caused by currency movements, stalled hopes of a year-end pick-up.

That left full year pre-tax earnings down from SKr2.6bn to SKr1.8bn.

The airline has undergone stringent cost-cutting exercises in recent years.

It expected further increases in competition this year, putting more pressure

on fares and revenues. The carrier said it was taking "a number of measures" to "avoid a weakening of the 1997 result".

SAS, which is jointly owned by Danish, Norwegian and Swedish interests, achieved a 7 per cent increase in traffic in Europe during the year - slightly ahead of the industry average of 6 per cent. But this was insufficient to counter the factors working against the airline.

Turnover in the fourth quarter rose from SKr3.6bn to SKr3.1bn, but fell over the full year from SKr35.4bn to SKr35.2bn, chiefly because of currency movements.

SAS said turnover rose almost 7 per cent over the full year when adjusted for currency swings.

At the same time, the airline suffered a significant increase in costs, with operating expenses rising from SKr30.6bn to SKr31.5bn.

The outcome would have been worse - a near 11 per cent increase - but for currency changes.

Mr Jan Stenberg, chief executive, said he was "not at all satisfied" with the cost-cutting effort.

He added the airline aimed to hold 19 earnings at the level of 1996.

An 8 per cent increase in payroll costs, caused by an increase in the workforce and new wage agreements, was the main contributor to the rise in costs, SAS said. However, increases in fuel



Jan Stenberg: "not at all satisfied" with cost-cutting effort

prices were also a factor.

The airline felt the effects of growing competition in 1996. With eight new competitors entering SAS's home Scandinavian markets, it lost market share in Denmark and Sweden.

It also warned of growing competition on its high-earning core routes between Copenhagen, Stockholm and Oslo.

There was a fall in the

yield - the average passenger revenue per passenger kilometre - of 6 per cent, although again this was largely due to currency swings, SAS said.

The cabin factor, or capacity utilisation, fell 1.5 percentage points to 63.5 per cent. SAS, which relies heavily on high-fare business travellers, said it aimed to increase leisure travel, to use more capacity.

Gazprom in move to defend ADR price

By John Thornhill
in Moscow

Gazprom is pressing a foreign investment group to liquidate a fund created specifically to trade in the Russian gas monopoly's domestic shares, in an attempt to defend the premium price of its recently-issued American Depositary Receipts.

The company said yesterday that Mr Rem Vykhritsev, Gazprom chairman, had written to the Regent Group, saying its fund contravened Russian laws restricting foreign ownership of strategic assets.

The company said yesterday that although it had earlier met with Regent, it had not approved the fund's plans. Gazprom has the right to refuse registration of newly-acquired domestic shares.

The Hong Kong-based Regent Group, one of the biggest portfolio investors in Russia, established the Regent Gaz Investment Company to exploit the theoretical arbitrage possibilities between Gazprom's domestic shares and its ADRs, issued last October at a 400 per cent premium.

But the scheme has caused much uncertainty. Over the past month, Gazprom's ADRs have fallen 19 per cent to \$17.70, while its domestic shares have risen 27 per cent to \$0.48.

EUROPEAN NEWS DIGEST

Private sale likely for Thomson-CSF

Mr Allan Juppé, the French prime minister, is expected to announce this week that he will again try to privatise the Thomson-CSF defence electronics company in a private trade sale, rather than the public flotation which the management of the state company had sought. The first attempt at privatising Thomson-CSF, together with the Thomson Multimedia consumer electronics business, was aborted last December after the official privatisation commission decided against the government's preference of the Lagardère group over Alcatel as the buyer.

Having quickly decided to go ahead with privatising Thomson-CSF separately, Mr Juppé has since taken weeks to decide on the manner of the sale. After holding talks last week with the heads of Thomson-CSF, Lagardère and Alcatel, Mr Juppé was yesterday said to be on the verge of launching another trade sale, as sought by the two industrial contenders for the state company - Lagardère and Alcatel.

David Buchanan, Paris

Caspian eyes Ukraine market

Caspian, a New York-based asset management group specialising in emerging markets, is poised to launch an investment trust dedicated to the infant equities market in Ukraine. Mr James Churno, managing director, yesterday said Caspian hoped to raise \$25m-\$50m from institutional investors in time for a spring launch. The Ukrainian market, with a capitalisation estimated at \$10bn-\$15bn, has attracted growing investor interest in the wake of recent economic stability. Caspian joins Regent Pacific, a Hong Kong-based fund manager, in targeting Ukrainian equities even before the country completes its mass privatisation programme.

Analysts estimate 80 per cent of national assets remain state-owned, and the development of the equities market still depends on the government's commitment to privatisation.

Matthew Kaminski, Kiev

Akbank posts 43% advance

Akbank, Turkey's biggest private-sector commercial bank, yesterday announced pre-tax profits of \$669.2m, up 43 per cent. Analysts said the bank's results came largely from its portfolio of high-yielding Treasury bills, estimated at about 30 per cent of its \$4.36bn balance sheet.

John Barham, Ankara

Océ upbeat after Nixdorf printers buy

By Gordon Cramb
in Amsterdam

Océ-van der Grinten, the Dutch reprographics group, expects sales to reach F1.5bn (\$2.66bn) this year - a rise of 19.8 per cent - and is looking for even stronger growth in earnings.

Mr Harry Pennings, chairman, made the forecast yesterday in detailing the company's performance for the year to November, when net

profits were up 56.5 per cent to F189.5m.

Turnover, which was 42.3 per cent ahead at F1.417bn, was swelled by the F1.888m acquisition of the printer division of Germany's Siemens Nixdorf, included from April.

The purchase, Océ's biggest, gave the company "the critical mass needed to accelerate the build-up of its position in the medium and high-volume segments of the

market and consolidate its position in the very-high volume segments".

Although the newly acquired unit would produce lower profit margins than the group's main copiers business, also operated on lower cost.

In addition, Mr Pennings said, the group would receive business from customers facing printer orders at the same time as those for other Océ products.

"The sectors are converging to an extent. Increasingly, hardware suppliers are being asked to provide total solutions," he said. These would often take the form of a combined copier and printer function which would be contained in a machine it was to start shipping this year.

For the fourth quarter, net profits jumped 68 per cent to F162m, on sales 50 per cent higher at F1.27bn.

Over the year, excluding the effects of both the takeover and positive exchange rate, growth in revenues was 15 per cent.

From net earnings of F19.06, compared with F16.54 a year earlier, Océ is paying a dividend of F1.3, against F1.250. The company said it was considering a one-third payout ratio to leave enough for investment. Its shares dipped 70 cents to close in Amsterdam at F1240.30.

Telefónica sell-off finds an eager home market

The enthusiastic reception within Spain for the privatisation issue points the way for the future

The concept of people's capitalism has struck root south of the Pyrenees, if yesterday's sale of the Spanish state's remaining 21 per cent equity in Telefónica is anything to go by.

The success of the sale, the first market privatisation of a large state-controlled company, also points the way ahead for further large disposals of state equity in Spain. The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish investors.

Seppa, the finance ministry's portfolio company that owned the stock in Telefónica, took a gamble when it routed the bulk of the disposal towards the domestic market and, in particular, towards small Spanish savers.

When the state sold 10 per cent of Telefónica in October 1995, 49 per cent of the disposal was offered to foreign institutions; this time, the international funds were offered only 32 per cent.

In the event, the risk has paid off handsomely for the retail tranche, which was about seven times oversubscribed.

Yesterday's gamble has now become today's certain bet. "What Telefónica has done is to set a trend," said Mr Juan Bastos, chief executive of Madrid broking house Ibersecurities. "Domestic-led placements

are going to become the norm."

With more than 1m individual equity holders, Telefónica is the first massively-owned stock to be traded on Madrid's Bolsa. One in five household heads in Spain reportedly put in bids for the telecoms company during its privatisation, and the operator now has five times more

The chief lesson from the telecoms sale is that the structure of future offers should be weighted towards Spanish investors

shareholders than any other Bolsa stock.

The people's capitalism torch is now likely to be taken up by Endesa, the large electricity power group which is due to tap the markets towards the end of this year. After the Telefónica experience, everything suggests that Spain's small savers will dominate the Endesa offer.

The state owns 66 per cent of the Endesa group, the largest domestic generator and distributor, and it plans to reduce its equity to below 50 per cent. The size of this offer could rival that of Tele-

fónica, as a state's stake is worth some Pta1.757bn (\$12.3bn) at current market prices.

The trend towards domestically-weighted offers is also expected to be in force for the disposal of the state's remaining 10 per cent in Repsol, the oil, gas and chemical conglomerate, valued at about Pta1.76bn, which is scheduled for April.

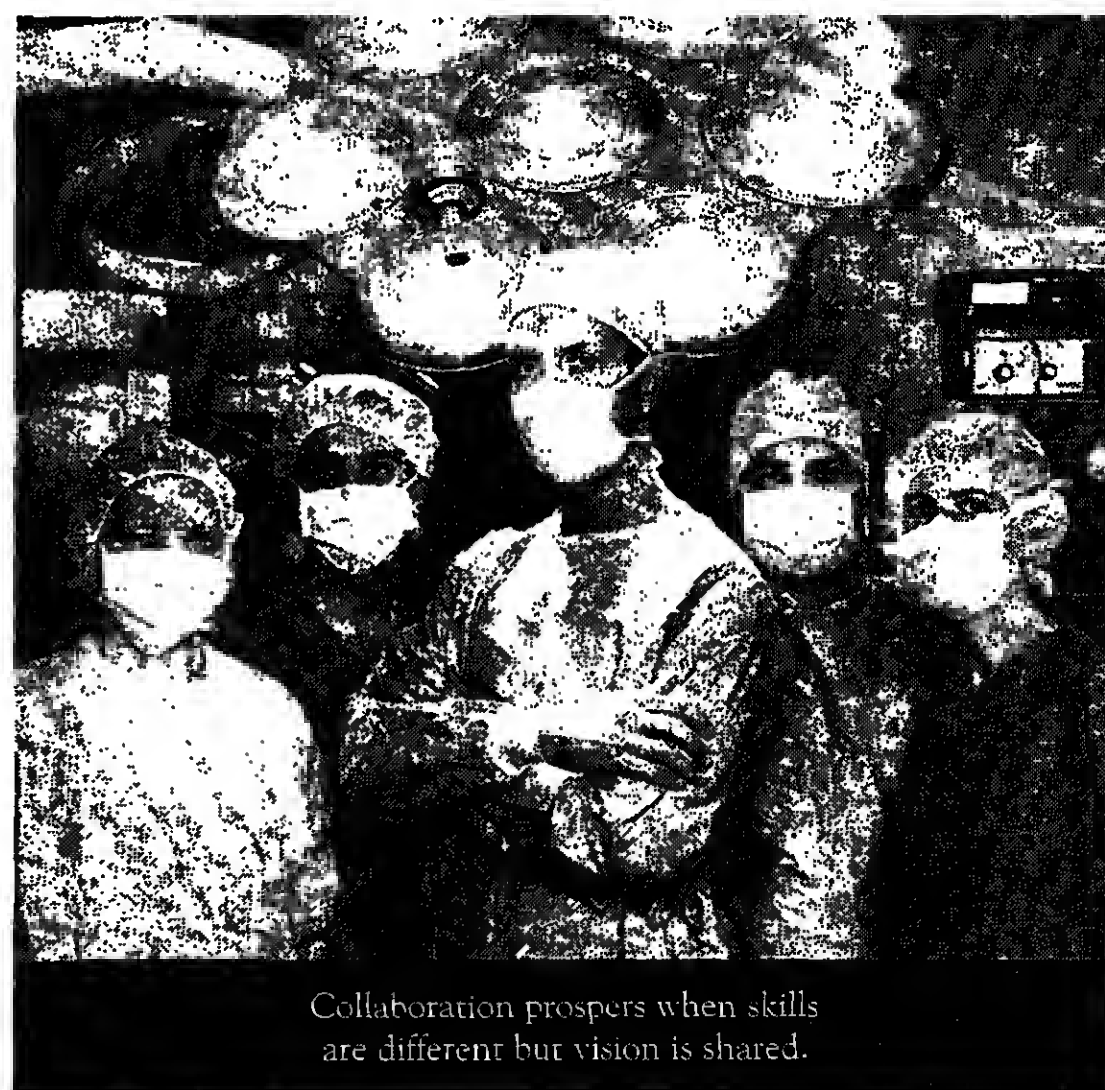
The Telefónica privatisation has opened the door for equity investment to a growing pile of domestic savings which, at a time of falling interest rates and lowered public debentures, was seeking alternatives to the fixed-income instruments that have traditionally absorbed the surplus cash of Spanish households.

These savings have, moreover, been directed towards the equity market by the centre-right government which last summer alluded guidelines that treat Bolsa earnings as taxable income and subject to the top marginal rate of 56 per cent.

Under the new rulings, tax is abolished on the first Pta200,000 earned in a fiscal year from the market, and there is a single 30 per cent tax on subsequent earnings.

The government set the stage for people's capitalism - with the Telefónica privatisation that has run up the curtain.

Tom Burns



Collaboration prospers when skills are different but vision is shared.

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NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Shareholders of Fidelity Global Selection Fund Sica ("the Company"), organised under the laws of the Grand Duchy of Luxembourg, will be held at the registered office of the Company, Kansallis House, Place de l'Etoile, Luxembourg, at 11.00 am on February 27, 1997, specifically, but without limitation, for the following purposes:

Agenda

1. Presentation of the Report of the Board of Directors;
2. Presentation of the Report of the Auditor;
3. Approval of the balance sheet and income statement for the fiscal year ended October 31, 1996;
4. Discharge of the Board of Directors and the Auditor;
5. Election of six (6) Directors, specifically the re-election of Messrs Edward Johnson, 3d, Barry RJ Bateman, Charles TM Collis, Charles A Fraser, Jean Hamilton and Helmut Frans van den Hoven, being all of the present Directors;
6. Election of the Auditor, specifically the election of Coopers & Lybrand, Luxembourg;
7. Any other business that may properly come before the Meeting;

Approval of items 1 through 7 of the agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting with no minimum number of shares present or represented in order for a quorum to be present.

Subject to the limitations imposed by the Articles of Incorporation of the Company with regard to ownership of shares which constitute in the aggregate more than three per cent (3%) of the outstanding shares, each share is entitled to one vote. A Shareholder may act at any Meeting by proxy.

Dated: January 27, 1997

By order of the Board of Directors

Fidelity Investments

COMPANIES AND FINANCE: ASIA-PACIFIC

Woolworths up 8.6% despite sector weakness

By Nikkai Tait
in Sydney

Woolworths, one of Australia's two big retail groups, shrugged off a sluggish retail market to report an 8.6 per cent rise in interim profits after tax to A\$147.6m (US\$113.1m).

The company was also optimistic about the current trading period. Sales in January had been "quite

strong", and although February was "a little softer in relative terms", it showed an improvement on the previous year.

However, the group said the next couple of months - after the Australian summer holiday period - would be critical. Mr Reg Clairs, managing director, stressed that the biggest challenge would be cost-containment.

The first-half result was

scored on sales up 8.61 per cent, at A\$8.21bn. Earnings before interest and tax rose more strongly to A\$256.7m, against A\$230.4m. Interest charges were almost 50 per cent higher at A\$23m, compared with A\$15.8m.

Woolworths - which has no connection with the US chain with the same name - said its total trading area increased by 5.85 per cent, with the number of outlets

increasing to 1,080. On a "same-store" basis, first-half sales increased by 3.77 per cent.

In the core supermarkets division, sales rose from A\$6.42bn to A\$6.97bn, with earnings before interest and tax (EBIT) increasing from A\$217m to A\$234m. This represented a decline in the ratio of sales/EBIT ratio, from 3.39 per cent to 3.36 per cent.

The group blamed the fall on competition, but said profitability in the sector had "stabilised".

Woolworths is the largest retailer of branded packaged groceries in Australia, with a market share is 34.3 per cent, compared with rival Coles Myer's 26.3 per cent.

Woolworths also revealed plans to expand its wholesaling operations through the Australian Independent

Wholesalers business which it acquired a part of last year's takeover of Cannons Foodstore group.

Arnotts, the Australian biscuits and snacks group 70 per cent-owned by Campbell Soup of the US, yesterday began to rede staffing in an attempt to deal with an extortion that which has seen its products removed from supermarkets in eastern Australia.

The company said that it had reduced overtime at production plants across the country.

An extortionist has threatened to distribute packages of poisoned Arnotts' biscuits unless police officers take the detector tests over evidence given in the trial of Mr Ronald Thomas, who was convicted of the murder of a Sydney bookmaker and his girlfriend in 1991.

Reliance appoints accounts adviser

By Tony Tassell in Bombay

Reliance Industries, the Indian petrochemicals to textiles group, has signalled a shift towards greater disclosure of its accounts as part of its plans to list its securities in the US.

The company, which is controlled by the Ambani family, has appointed Deloitte Touche Tohmatsu International to advise it on adopting best international practice on accounting standards.

Reliance said it was planning to list its securities on the US market. This would require it to file accounts with the Securities and Exchange Commission, the US market regulator. This would in turn involve the adoption of the US Generally Accepted Accounting Principles (GAAP) standard, including the consolidation of accounts and quarterly reporting.

Analysts said the appointment of DTI also represented a step by Reliance towards boosting international investor confidence in the company after a series of controversies over the past few years.

They added that the move reflected increasing pressure on Indian companies to become more transparent. Indian companies have been criticised in the past for the levels of disclosure in and reliability of their accounts.

Mr V.V. Sivakumar, head of research with brokers Peregrine India, said the DTI appointment was a positive step by Reliance, but warned that any US listing of Reliance securities or its adoption of GAAP standards was likely only in the long term. He also said Reliance had no plans to make an issue of fresh equity on the US market.

The US listing would be sought for its bonds and its existing Global Depositary Receipts which are listed in other international markets, he said.

William Dawkins

Winds of change force Japan 'convoy' to scatter

Share prices between strong and weak sectors, as well as within those sectors, have started to diverge sharply

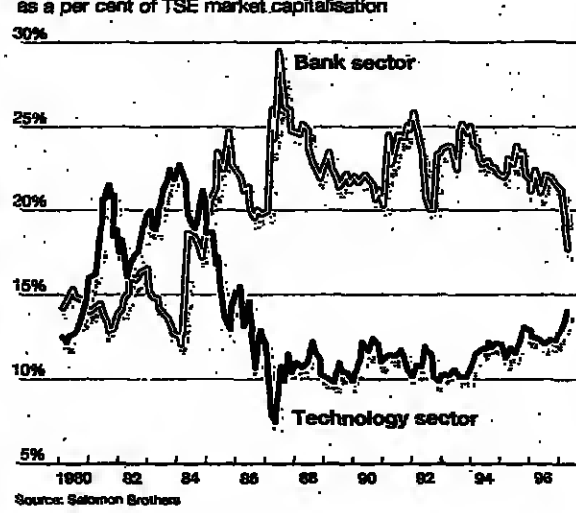
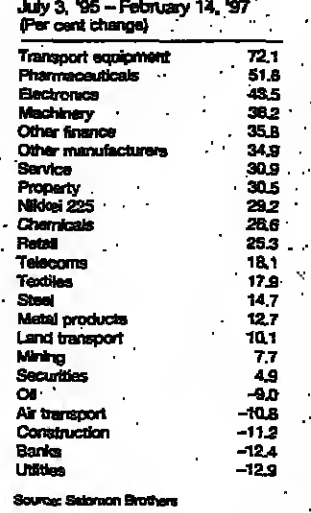
Until recently, the distinction between Japan's corporate winners and losers was blurred by the "convoy" system, in which strong companies shepherded weak ones in the interests of collective strength.

The stock market's partial recovery since the turn of the year shows that the long talked-of breakdown in the convoy system is for real. Share prices between strong and weak sectors, as well as within sectors, are diverging sharply, rather than rising or falling within predictable bands, as they have done for much of the past two decades.

This phenomenon reveals much about how Japanese industry is changing. Every quoted company once benefited from an implicit guarantee that it would be bailed out by either a corporate relative, its main bank or the government. For example, Itoman, the trading group, which went bust in 1993, merged with an unquoted trader, Sumikin Bussan, and retooled on the over-the-counter market later that year.

But potential saviours, often facing greater competition, now need to concentrate on improving return on equity, rather than fostering relationships. Meanwhile, the government is withdrawing protection where this does not pose systemic risk.

A signal of this new toughness was the finance ministry's decision last November

Trading places
as a per cent of TSE market capitalisationPerformance
July 3, '95 - February 14, '97
(Per cent change)Nikkei 25 Average
May 1995 - February 1997

to order the closure of Hanwa Bank, a small regional institution - the first enforced shut-down in more than 50 years. Taking its cue from the ministry, Sakura Bank bluntly refused early this month to forgive loans to Apollo Leasing, a troubled financial group, which continues to trade.

This new readiness to let the insolvent sink or swim has led investors to flee troubled companies, on the assumption - not always correct - that nobody will come to the rescue. However, when the share price of Nippon Credit Bank collapsed recently, the government announced that, unlike Hanwa, NCB was too important to be allowed to fail.

But banks would be the prime losers in a new wave of corporate bankruptcies - one reason why the sector has fallen faster than the market. More revealing still, a sharper than usual difference has emerged over the past three months between the share price performance of well-capitalised Bank of Tokyo-Mitsubishi and laggards like NCB or Hokkaido Tokai Bank.

In addition, investors have realised that the domestic economy is set for a long period of slower growth than in the late 1980s - a conclusion crystallised by a tight 1997 government budget.

Exporters' shares started to outperform those of domestically-based sectors

when the yen began its 35 per cent fall from its record high against the dollar in April 1995, and the gap has widened since the turn of the year.

Shares of precision equipment makers, and the stronger car and electronics companies, have risen to post-war highs, while share prices in domestically oriented sectors, such as construction, steel and paper, have languished.

Even within the top sectors, there are clear distinctions. The share prices of Toyota and Honda, for example, have outperformed more domestically-dependent Mitsubishi Motors. Similarly, Canon, the multinational

office equipment manufacturer, has outperformed rival Ricoh.

International companies are reaping the benefits of a decade of restructuring forced on them by the yen's strength from the 1985 Plaza Accord until late 1995.

But many domestically based companies, especially banks, have only just started to undergo the same process, as domestic markets gradually open up to competition.

Deregulation of domestic markets is happening piecemeal, with the exception of prime minister Mr Ryutaro Hashimoto's "big bang" plan to make the Tokyo financial

markets as efficient as London or New York by 2001 - a negative for the shares of

banks and stockbrokers. In other sectors, deregulation, or the prospect of it, has created big losers and winners. Utilities' share prices have fallen in response to government pressure to cut prices. By contrast, non-ferrous metals companies - heavy users of electricity - have risen for the same reason.

At this early stage in Japan's deregulation process, losers predominate. Securities companies' share prices have been hit by a commission-cutting war in OTC stocks, triggered by the imminent official deregulation. Airlines have been knocked by a transport ministry's coe to a launch of three new domestic

carriers; and telecommunications are suffering from the advance of cut-price overseas calls, and the break-up of Nippon Telegraph and Telephone.

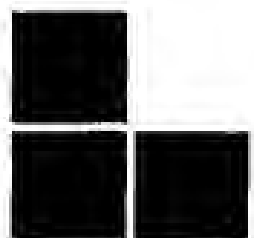
Meanwhile, deregulation of asset allocation guidelines has allowed institutional investors to seek returns more aggressively.

The moral for investors is that the traditional strategy of buying underperformers at the bottom of the market is less safe. A flight to quality is starting to replace the convoy mentality. As a result, the Tokyo stock market more accurately reflects changes in the real economy than it has for many years.

William Dawkins

William Dawkins

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CITY INDEX

BONGRAIN
1996 CONSOLIDATED SALES

1996 consolidated sales represent 10.4 billion French Francs, an increase of 4.78% over 1995.

1996 sales include the activities of the newly-consolidated Eastern European subsidiaries: Bongrain Europa Polska (Poland), Pribina (Czech Republic) and Veszpremet (Hungary). Sales of Avi-Charente, divested in 1996, are not included. The Compagnie Laitière Européenne remains excluded from the consolidation.

Applying constant exchange rates and with an identical group of consolidated activities, the increase represents 3.56% and corresponds to a sales level of 10.1 billion French Francs. Globally the exchange rate impact is insignificant.

A continuing morose economic climate, together with a negative equation between raw milk price trends and a very unfavourable market for excess milk and by-products, will impact earnings of subsidiaries and of other Group shareholdings.

The Group's results will be finalised at the Board of Directors meeting on the 6th of March.

Notice to Bondholders of
OLYMPIC CORPORATION
(the "Company")

Yen 5,000,000,000
14 per cent Convertible Bonds due 1998
(the "Bonds")

Pursuant to Clause 7(b) of the Trust Deed dated 26th February, 1994 relating to the Bonds (the "Trust Deed"), notice is hereby given that the Company intends to exercise its right to convert the Bonds into shares of the Company.

The following table shows the conversion price for the Bonds into shares of the Company. The conversion price for the Bonds into shares of the Company is Yen 3,400.10 per share.

OLYMPIC CORPORATION
By: THE SANWA BANK, LIMITED, LONDON BRANCH
as Principal Paying Agent

NATIONAL BANK OF CANADA
USD 200,000,000 Floating Rate Notes due 2001

In accordance with the Terms and Conditions of the Notes, notice is hereby given that for the Interest Period from February 18, 1997 to May 18, 1997 the Notes will carry an interest rate of 5.80391% per annum.

The Coupon Amount payable on the relevant Interest Payment Date, May 18, 1997 will be USD 140.10 per USD 100,000 principal amount of Note and USD 1,400.98 per USD 100,000 principal amount of Note.

The Collection Agent
Kreditbank
Luxembourg

COMPANIES AND FINANCE: ASIA-PACIFIC

Bangkok Land falls to third-term loss

By Ted Bardsack
in Bangkok

Bangkok Land, one of Thailand's largest property and condominium developers, said yesterday it fell into a deficit of Bt55.7m (\$2.13m) in the third quarter of 1996, after a profit of Bt129m in the same period last year.

Analysts said the loss was unlikely to hinder the company's ability to meet an interest pay-

ment, due in March, on the company's SFr400m convertible euro-bond, as the company was beginning to post positive cash flow.

The deficit for the first nine months of fiscal 1996 totalled Bt22.9m, compared with a gain of Bt495.2m in the same period the year before.

Bangkok Land is due to pay about \$7.5m in an annual coupon payment to bondholders on March 31. Concerns about Thai property

companies' ability to meet interest payments were heightened after Somprasong Land - amid a glut in the residential property sector - became the first Thai company to default on a eurobond two weeks ago.

As the price of Bangkok Land's eurobond has fallen - it currently offers a yield-to-put of more than 40 per cent - the company has bought up much of the outstanding paper to avoid having to redeem the

paper in full when a put option comes into effect in March 1998.

Analysts said the loss was largely attributable to the company's decision to halt temporarily sales of its huge land bank, which had been propelling profits in past years when the company routinely saw negative cash flow from operations.

In the third quarter of 1996, however, Bangkok Land had positive cash flow of about Bt100m, accord-

ing to Mr Neil Sample, an analyst with brokers HG Asia in Bangkok. Inventory fell about Bt300m, while total revenues were over Bt900m.

This cash flow, along with the company's large landbank and the commitment it has made to the Thai government to build a sports complex for the 1998 Asian Games in Bangkok, meant the company was likely to have the cash available to make the interest payment, he said.

ASIA-PACIFIC NEWS DIGEST

Woodside raises project's reserves

Woodside Petroleum, the Australian oil and gas company which operates the North-West Shelf project, yesterday announced a sharp increase in reserves at the project off Western Australia, sending its shares 19 cents higher to A\$9.21. Woodside said last year's exploration programme had led it to increase the figure for total proved raw gas ultimately recoverable from the project by 60 per cent, to 24,400bn cubic feet, compared with 15,200bn cu ft a year ago. Probable, including proved, gas recovery is increased from 18,400bn cu ft to 27,400bn cu ft.

Proved ultimate recovery of condensate goes up by 122m barrels to 690m barrels, while probable (including proved) recovery increases by 165m barrels to 894m barrels. Much of the rise is attributed to the results of drilling on the Perseus gas field, discovered two years ago.

Other participants in the NWS project are Broken Hill Proprietary of Australia, British Petroleum, Chevron of the US, Royal Dutch/Shell and a joint venture between Japan's Mitsubishi and Mitsui groups. *Nikki Tait, Sydney*

Reinsurance Australia climbs

Reinsurance Australia, the listed reinsurance company in Sydney established four years ago, yesterday reported an after-tax profit of A\$66.6m (US\$51m) in the year to end-December, up from A\$45.3m in the same period a year earlier.

Earnings per share were 30 per cent higher at 44 cents. Net premium revenue was A\$452.5m, up from A\$313.7m, and underwriting profits totalled A\$56.9m, improving from A\$30.2m. Investment revenues were 19 per cent higher at A\$48m. *Nikki Tait*

Yuasa in Taiwan venture

Delta Electronics, the Taiwan electronics company, has signed a contract with Yuasa of Japan, one of the world's largest manufacturers of automotive batteries, to invest a combined T\$1.3bn (US\$47m) in a battery plant in Taiwan.

The plant, to be owned 45 per cent each by Delta and Yuasa and 10 per cent by company employees, will produce 10m nickel-metal hydride batteries a month when it reaches full capacity in 1999, Delta said. This would make the joint venture one of the world's four largest battery producers. *Laura Tyson, Taipei*

PNB plans \$125m issue

Philippine National Bank, the country's second largest by assets, said yesterday it would issue \$125m of floating rate certificates of deposit. The FRCDs will have a maturity of three years, with a coupon of 0.66 percentage points above the three-month US dollar Libor rate.

HSBC Markets, the treasury and capital markets division of Hongkong Bank, will lead, manage and arrange the issue from its Hong Kong office. The move represents the first time a Philippine bank has used an overseas branch for such an issue.

For its first year as a privatised bank, PNB disappointed expectations last month with a 17 per cent drop in net income from 2.06bn pesos to 1.71bn pesos (\$65m). *Justin Marozzi, Manila*

Comments and press releases about international companies coverage can be sent by e-mail to international.companies@ft.com

Daiei to buy 16 outlets from Yaohan

By Gwen Robinson
in Tokyo

Daiei, Japan's largest retail chain operator, will purchase 16 supermarkets operated by Yaohan Japan, the troubled retailing empire, the two companies announced yesterday.

Daiei will pay Y33bn (\$266m) for the supermarkets - nearly one-third of Yaohan's outlets - in the central region of Shizuoka. They will be operated by Seifu, an unlisted subsidiary of Daiei which runs small supermarkets nationwide.

Yaohan last month announced plans to reduce its gross assets by one-third, to Y120bn, over the next two

years, to reduce debts and fund further expansion of its Chinese operations.

The Shanghai-based retailer had nearly Y150bn in unconsolidated assets in March 1996, and estimated net assets of Y50m.

Under its two-year restructuring plan, Yaohan will reduce its interest-bearing debts from Y101bn to Y60bn, said Mr Kazuo Wada, chairman.

The proceeds of the sale will be used in part to redeem nearly Y10bn of corporate bonds that are due to mature in May.

The sale would also help Yaohan to rationalise its Japanese operations, Mr Wada said. "With this basic



Kazuo Wada: Yaohan chairman said the Y33bn deal would allow the company to rationalise its Japanese operations

agreement, the prospects for our planned reduction of total assets have brightened considerably," he added.

Mr Wada said he had asked Daiei in late January to buy part of the company's supermarket chain.

However, the impetus for the deal came from Tokai Bank, the main bank for both companies, according to retail industry sources.

Both Daiei and Yaohan Japan have been struggling to reduce large debt burdens.

For Daiei, Yaohan's central Japan outlets are attractive. Although it has outlets in most parts of Japan, it has not yet penetrated Yaohan's base in the Shizuoka region, east of Tokyo.

The 16 supermarkets recorded combined sales of nearly Y70bn in the year to

last March. However, analysts questioned Daiei's move, in view of its financial difficulties.

Daiei in October announced a 49.1 per cent plunge in first-half earnings amid continued sluggish household spending. Unconsolidated recurring profit fell to Y6.12bn - the first year-on-year fall in three years. Sales during the period fell

for the second consecutive year, declining 1.3 per cent to Y1,243.6bn.

The company's poor performance forced it to lower full-year earnings forecasts.

For the year to March, Daiei has forecast a 48 per cent drop in unconsolidated recurring profit to Y13bn. Annual sales, however, are expected to rise 0.7 per cent to Y2,520bn.

Citibank poised to offer services in yuan

By James Harding
in Shanghai

Citibank yesterday moved its Chinese head office to Pudong, marking the start of the exodus of foreign financial institutions from old Shanghai to the former wasteland in the east of the city that is destined to become China's Wall Street.

The relocation was a condition of winning one of the first licenses granted to for-

ign banks to offer services in Chinese yuan.

However, Citibank said it remained unclear about the conditions governing foreign banks' activities in local currency, and was awaiting clarification from the People's Bank of China, the central bank.

The PBOC is due to publish detailed regulations for foreign banks next month, which will enable Citibank to open for business in April.

Mr John Beeman, Citibank country corporate officer for China, did not give details of the restrictions expected to be placed on foreign banks, but said: "We expect the regulations to be similar to those for local banks, but with some extra limitations."

Nevertheless, he forecast that the local currency business would be profitable almost immediately, although limited in scale.

"On profitability, it depends on how you do the accounting. But I would expect it to be profitable in terms of operating income almost from the beginning," he said. "On the scale, our expectation at least for this year is that it will probably be relatively modest," he added.

One concern among the eight foreign banks granted licenses to handle Chinese yuan business is that their

client base will be restricted not simply to foreign ventures in Shanghai, but in particular to those foreign businesses with involvement in Pudong.

Mr Beeman said the client base would be clarified when the PBOC issued a definitive set of regulations, but added that "our interpretation is: do business with any business registered in Shanghai, not just limited to Pudong."

Initial regulations issued by the PBOC in January limited foreign banks' Chinese yuan business to 35 per cent of their foreign currency liabilities.

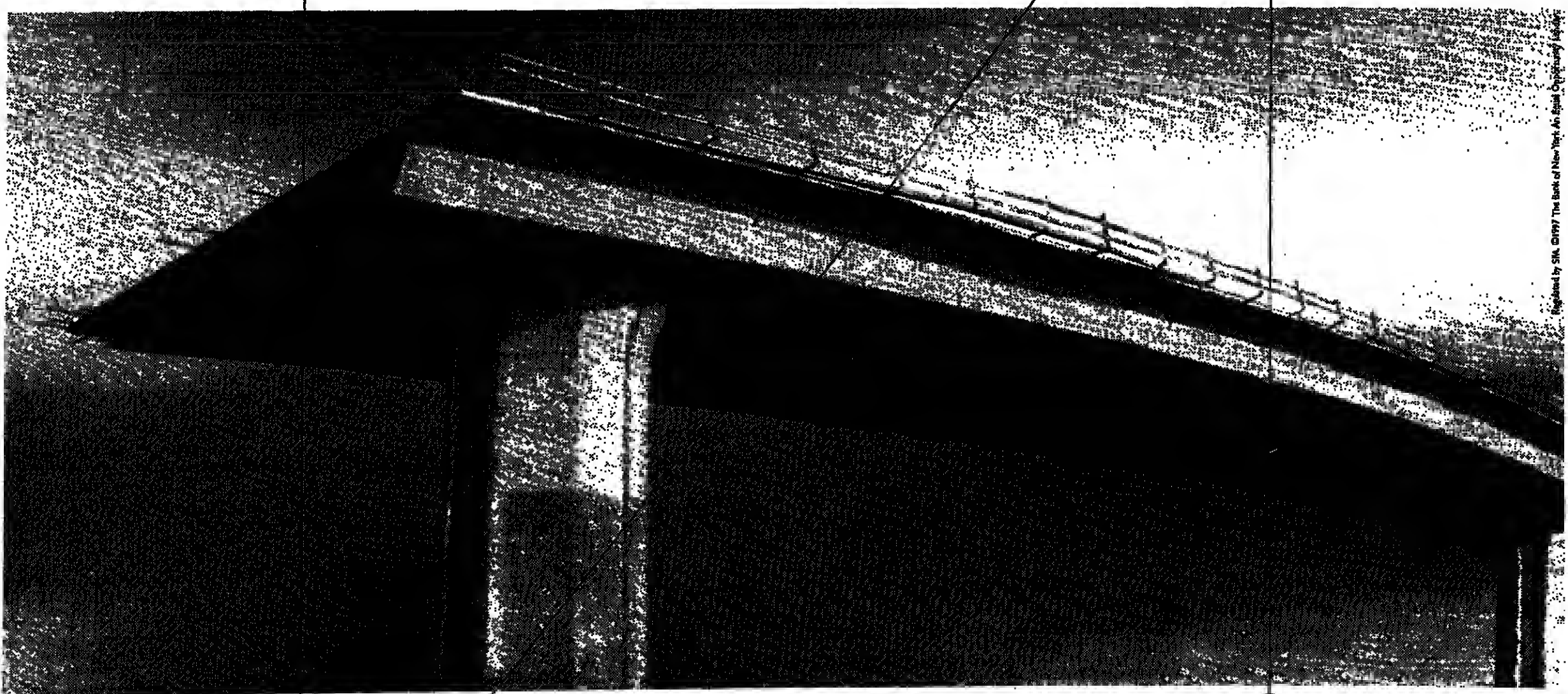
The other banks granted licenses for yuan business are Hong Kong Shanghai Banking Corporation, Dai-ichi Kangyo Bank, Sanwa Bank, Standard Chartered, Industrial Bank of Japan, Tokyo-Mitsubishi Bank and International Bank of Paris and Shanghai.

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COMPANIES AND FINANCE: UK

Outcome of battle for Clyde Petroleum expected to be close, as investor purchases 1% at 120p

Gulf enters final day of bid with 41%

By Jane Martinson

Gulf Canada Resources faces the final day of its £494m (\$800m) hostile takeover bid for UK oil independent Clyde Petroleum with nearly 41 per cent of its target's shares in the bag.

The final tally will be declared after 1pm today. Most analysts thought acceptance from holders of

10.98 per cent of the shares had tipped the scales in the Canadian oil and gas group's favour. Gulf had already bought 29.9 per cent of Clyde.

One analyst said: "My sense is that the chances of Clyde remaining independent are quite slim."

However, the bid is still expected to be close. One investor was understood to

have bought 4m shares, or 1 per cent, of Clyde at 120p, the offer price, yesterday.

With Gulf unable to increase its stake above 30 per cent under takeover rules, analysts and advisers speculated that the buyer was against the bid.

It is also strongly believed in the market that Schroders, which owns almost 20 per cent of Clyde, supports

the Clyde management.

Clyde shares eased up to 116 1/4p with 4.5m traded yesterday. It has hovered below the 120p offer price for the past week.

Industry observers thought the outcome would rest on the decision of Capital Group of the US, which holds 9.9 per cent of Clyde.

One industry executive said he expected Capital to

sell because the fund has large stakes in other exploration and production companies and is likely to be concerned about the impact of the bid falling on share prices.

Capital, which made its decision over the weekend, refused to comment yesterday.

Norwich Union was thought to be one of the

shareholders which had sent in its acceptance. The institution has been overweight in the sector since the late 1980s, when it bought at the height of a bull run.

Having recently sold shares in Enterprise Oil, some analysts suggested that it would be keen to sell its 8 per cent stake in Clyde as a way of reducing its exposure to the sector.

LEX COMMENT

UK casinos

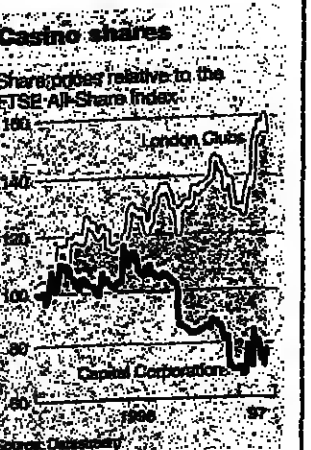
As gambles go, the odds on London Clubs' hostile £178m bid for its smaller rival Capital Corporation look pretty good. While the timing of the offer is opportunistic - one look at the two casino companies' diverging share prices is proof of that - it makes industrial sense too.

Adding Capital's two casinos to the seven it already owns would give London Clubs 60 per cent of the city's top-end casino business. That amounts to a dominant share in a market that, though growing only slowly, is profitable, highly cash generative and open to only limited competition.

A larger network of clubs would allow the group to amass better information on the small clutch of all-important, high-rolling customers. And cost savings could probably add £3m, or a quarter, to Capital's estimated profits for 1997.

Given Capital's poor record - its profits have fallen every year since its 1993 flotation - the bid at 22 times forecast earnings for 1997-98 looks positively generous. But London Clubs is offering its own equally highly-rated shares, which have been driven higher, ironically, by deals it has recently concluded beyond London - in Las Vegas and Bahrain. And casino operators are currently trading on phenomenal ratings as investors expect benefits from gaming deregulation.

There is scope therefore, either for London Clubs to raise its offer or for Ladbrokes, which wants to expand its casino operations, to counter.



Shandwick directors 'ready to defect'

By Tim Burt

Shandwick International, one of the world's largest public relations groups, is today expected to announce that half of the board at its London-based financial consultancy are defecting to set up a rival company.

The executives quitting Shandwick Consultants, one of the group's most profitable subsidiaries, are thought to include directors handling public relations for Halifax building society, venture capitalists 3i and British Gas.

Four board directors, and one assistant director are leaving. Mr Chris Matthews, chief executive, is among them.

The others are Mr John Olsen, Ms Rachel Hirst, Mr Nick Denton and assistant director Mr James Longfield.

Their departure will leave just four board directors in place - Mr John Reynolds, Ms Gillian Pattison, Mr James Poole and Mr Neil Hubbard.

The Shandwick walk-out was yesterday said to have caused consternation at the group's City offices, which employ more than 90 people and boasts about 100 corporate clients - including FT-SE 100 companies TI Group and Railtrack. Its fee income exceeds £6m a year.

Profit-taking hits Centrica shares

By Robert Corzine and Joel Kibazo

The share price of Centrica, the former supply and trading arm of British Gas, slid sharply in heavy trading on its stock market debut yesterday, shedding 10 1/4p to 65 1/4p, making it the worst performer in the FTSE 100.

Profit-taking after a week of steady gains by Centrica in the "grey market" was one reason for the sell-off. But dealers said the stock suffered from concerns about competitiveness in the UK domestic gas market, being opened to competition.

Specialists also pointed to selling by income funds, as Centrica shares will not pay a dividend.

BG plc **centrica**

The company said the weakness of the shares had been "pretty much what we expected".

There had been some concern within Centrica last week that the sharp run-up of the shares on the grey market would tempt the

income funds to sell. Volume in Centrica was 54m shares, by far the most heavily traded FTSE 100

stock of the day. Turnover in BG plc, which includes the pipeline operator and British Gas's international exploration and production assets, was 19m shares, making it the second most active stock of the day. BG plc closed at 174 1/4p, up 2 1/4p against Fri-

day's closing price in the grey market.

Hedge funds were reported to be active in Centrica shares yesterday. Ms Guinde Royle, energy analyst at Morgan Stanley in London, said it was the first time that hedge funds had been so active in a utility issue.

Another analyst said hedge funds were attracted by the disparity between the relatively weak underlying gas commodity price and the relatively strong Centrica price. A 1p change in the underlying gas price can have a 10p share impact on Centrica. A realignment of institu-

tional holdings in the two companies is expected to continue for some days.

Brokers SBC Warburg yesterday noted that US investors have until tomorrow to decide whether to accept Centrica shares - which will not be available as American Depository Receipts - or whether they want their holdings liquidated.

US shareholders represent more than 4 per cent of the shares in the company. "Until the US issue is clarified the shares are likely to remain volatile," said Mr Matthew Warburton, gas analyst at Warburg.

Low & Bonar slips after Belgian integration costs

By Michael Lindemann

The £1.7m (\$2.75m) cost of integrating two Belgium subsidiaries offset gains made through higher margins at Low & Bonar, the international packaging and plastics group.

Full year pre-tax profits in the year to November 30 slipped slightly from £52.4m to £52.3m. Excluding exceptional items, pre-tax profits rose 3 per cent to £54m.

Sales fell 2 per cent to £420.4m (£431m), which Mr Jim Heilig, chief executive, blamed on the effects of passing on to customers an average 8 per cent fall in the

cost of raw materials.

L&B's shares rose 28 1/4p to 424 1/4p as analysts expressed relief that the results were in line with revised forecasts following a profits warning last October. The warning was prompted by poor results at the group's silage-wrap business in the US.

The silage-wrap business, which analysts estimate has sales of about £25m, saw profits fall by £3m.

Mr Heilig said this business had gone from being a "high margin niche business to a commodity business where margins had fallen from the mid-teens to mid-single digits".

However, he said Low & Bonar had otherwise managed to raise margins from 13.5 per cent to 13.4 per cent.

Mr Heilig said the group was working closely with Kellogg's, the cereals group, to see if the two companies could establish the same close relationship they have in the UK at three European plants. It expected Kellogg's to come to a decision by late summer.

He added that Low & Bonar would be looking to expand its packaging and polypropylene activities and also to extend the geographical reach of its plastics businesses.

Not such a sterling performance in prospect

Philip Coggan suggests that currency influences will have a prominent part to play in the UK corporate results season

The UK stock market may be setting all-time highs but there have been some worrying omens ahead of the results season, which gets into its stride at the end of the month.

A number of companies have warned that profits will be lower than expected, particularly because of a stronger pound. Sterling has been reaching its highest levels since it left the exchange rate mechanism in September 1992. Last week Reuters, the information group, Allied Domecq, the wines and spirits group, Willis Corroon, the insurance broker, and Eurotherm, the electronics company, warned of the pound's negative impact on profits.

A rising currency has two adverse effects: exporters are forced either to raise prices and lose volume, or suffer erosion of their margins; and the sterling value of the earnings of overseas subsidiaries is reduced: the "translation effect".

The UK's long history as a trading island, and the willingness of leading companies to make overseas acquisitions, means that almost half of quoted corporate profits come from overseas.

Accordingly Mr Robert Buckland, UK strategist at HSBC James Capel says: "We have shaded 3-4 per cent off our earnings estimates for 1997, largely because of sterling, and we are now expecting 7 per cent growth in 1997."

Most brokers have been edging down their profits estimates in recent weeks. Mr Corey Miller, equity strategist at Credit Lyonnais Laing, says that "of the companies we follow, just 13 per cent are seeing earnings upgrades, while 47 per cent have seen downgrades".

The pound's advance against the dollar should not be exaggerated, according to



Mr Richard Jeffrey, group economist at Charterhouse. The pound averaged \$1.58 in 1996 and \$1.56 last year, to date in 1996 it has averaged \$1.63.

The main problem area is likely to be Europe, where exporters have to deal with sluggish economic growth and the stronger pound.

The movements of the foreign exchange markets, however, can sometimes be a handy excuse for management under pressure. "There has been a lot of fuss about sterling, but at some companies it has really been the underlying business that has caused the problems," says Mr Mark Tinker, UK strategist at UBS.

There are difficulties at

home as well as abroad. While the economy is growing, the pace is far from uniform. UK manufacturing output was up just 1.4 per cent year-on-year in December.

Certain sectors, such as food retailing, remain fiercely competitive and many businesses have little in the way of pricing power.

This creates particular problems for managements used to the heady days of the 1980s, when a combination of inflation and rapid economic growth meant that revenues normally achieved double-digit percentage growth each year.

In the 1990s boom, corporate success has depended

more on the ability of managements to squeeze costs. The most obvious area of attack has been the labour market and a combination of low wage rises, flexible working practices and job shedding has done the trick.

But the recent sharp falls in unemployment - which dropped by 67,900 in January - and the rise in average earnings growth to an annual rate of 4.25 per cent indicate that this trend may be nearing its end.

Mr Brown says that profits are close to a cyclical high - both in terms of margins and as a percentage of gross domestic product. On one crude measure, profits growth has already peaked. Dividing the FTSE non-financial index by the price-earnings ratio gives a figure for corporate earnings. After rising steadily from early 1994, this topped out in 1996.

However, dividends are expected to grow 8 per cent this year, according to the latest Merrill Lynch/Gallup survey of fund managers, and with cover at about the long-term norm of 2, they are unlikely to be pressured for some time.

One sector which may prove to be the season's star is banks. After a long period out of favour, banks have rallied so far that they now yield less than the overall market. "In the financial sector, there is lots of scope for restructuring and margin enhancement," says Mr Brown. "We expect bank earnings to have grown by 23 per cent last year."

Good news may also be needed for the rest of the market. The FTSE non-financial index is trading on a price-earnings ratio of 18, quite a healthy rating even if the consensus forecast of 9 per cent earnings growth in 1997 is to be believed - and the risk may be on the downside.

TRIESTE PORT AUTHORITY NOTICE

The President of Trieste Port Authority, Mr Michele Lacalamita, hereby gives notice that:

- SINPORT SINERGIE PORTUALI SRL based in Genoa (Italy), with their application of 29 January 1997, has requested the temporary concession for the maximum period of time allowed by law,
- CLARKE CHAPMAN LTD based in Newcastle (UK), with their application of 30 January 1997, has requested the concession for 30 years,
- EUROPE COMBINED TERMINALS INTERNATIONAL BV based in Rotterdam (Netherlands), with their application of 30 January 1997, has requested the concession for 30 years,

of the State maritime areas and relative properties constituting the Container Terminal Wharf VII, situated at Punto Franco Nuovo, Port of Trieste, as indicated and described in the "General conditions for the takeover of container terminal management from Trieste Port Organisation", as well as the issue of the licence for container terminal activity, according to article 16 of Law no. 84 of 28.01.94, aimed at maintaining and developing the container goods activities presently carried out by the Terminal.

In pursuance of article 18 of the regulation for the enforcement of the Navigation Code, approved by D.P.R. No. 328 of 15.02.52, all interested parties are invited to submit in writing to Autorità Portuale di Trieste, Punto Franco Vecchio - 34100 TRIESTE - Italy, within 30 days of the date of this notice, any comments, objections or complaints regarding the above mentioned applications, which they consider opportune for the protection of their rights, as well as any new applications for the concession. After the established deadline, procedures regarding the requested concession will be carried out according to articles 36 and 37 of the Navigation Code, article 16 of Law no. 84 of 28.01.94 and relative regulations.

Notice is also given that the above mentioned requests will be filed, at the public's disposal, in the State Office of Trieste Port Authority for a period of 30 days starting from the date of this notice.

Trieste, 14th February 1997

AUTORITA' PORTUALE DI TRIESTE
The President
Michele Lacalamita

US \$500,000,000
The Industrial Finance Corporation of India Limited
Floating Rate Notes due 2002
In accordance with the provisions of the Notes, interest is payable on the Notes for the period from February 18, 1997 to August 18, 1997 at a rate of 5.75% per annum. The coupon amount due for this period is US \$25,000,000. Interest payable on the Notes will be US \$25,000,000. Agreed by the Board of Directors of the Corporation on February 18, 1997.

U.S. \$300,000,000
Republic of Indonesia
Floating Rate Notes due February 2001
In accordance with the provisions of the Notes, interest is payable on the Notes for the period from February 18, 1997 to August 18, 1997 at a rate of 5.75% per annum. The coupon amount due for this period is US \$15,000,000. Interest payable on the Notes will be US \$15,000,000. Agreed by the Board of Directors of the Republic of Indonesia on February 18, 1997.

BANQUE NATIONALE DE PARIS
Programme des Instruments de Dette
US\$ 1,400,000,000
Floating Rate Notes due 2006
Notice is hereby given that the rate of interest for the period from February 18, 1997 to August 18, 1997 is 5.75% per annum. The coupon amount due for this period is US\$ 70,000,000. Interest payable on the Notes will be US\$ 70,000,000. Agreed by the Board of Directors of the Banque Nationale de Paris on February 18, 1997.

BANQUE NATIONALE DE PARIS
Programme des Instruments de Dette
GBP 50,000,000
Floating Rate Notes due 1998
Notice is hereby given that the rate of interest for the period from February 18, 1997 to August 18, 1997 is 5.75% per annum. The coupon amount due for this period is GBP 2,500,000. Interest payable on the Notes will be GBP 2,500,000. Agreed by the Board of Directors of the Banque Nationale de Paris on February 18, 1997.

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Gartmore loses Unilever mandate

By William Lewis

Gartmore, the fund management business bought last year by National Westminster Bank, has lost a £1bn (\$1.62bn) mandate from Unilever's pension fund, one of the largest in the UK. The move follows the completion of an internal

review of how Unilever's pension fund invests its £3.5bn assets.

The shake-up means that Mercury Asset Management and Schroders are now managing approximately £1.2bn each, and Capital International and JP Morgan are managing about £500m each of Unilever's specialist over-

seas equities mandates.

Following the review, a third multi-asset mandate managed by Gartmore had been dropped, Unilever said. "The primary focus of the review of the £3.5bn fund's investment management structure was to strengthen overseas equities expertise," it said.

The loss of business is a blow for Gartmore, which last week announced it had brought together its fund management, life assurance and private banking operations to create a new unit called NatWest Wealth Management. It is to be headed by Mr Paul Myers, chairman of Gartmore.

	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends, corresponding dividend	Total for year	Total for year
Allied Capital	6 mths to Dec 29	133.5 (110.3)	9.83 (7.23)	0.71 (0.5)	2.5	May 12	-	-
CCI	Yr to Dec 31	2.55 (2.13)	0.243 (0.154)	22.2 (18.4)	2.5	May 12	-	-
Hydro-Dynamic	6 mths to Nov 30	3.08 (5.4)	0.426 (1.03)	4 (9.8)	1.2	Apr 4	-	-
Low & Bonar	Yr to Nov 30	420.4 (431)	52.34 (52.4)	36.83 (36.01)	10.7	May 8	9.6	14.7
Regent Inns	6 mths to Jan 4	20.6 (14.4)	5.99 (3.51)	8.32 (3.78)	1	Apr 14	0.83	2.2
	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividends, corresponding dividend	Total for year	Total for year
Anglo & Overseas	Yr to Dec 31	576.4 (555.6)	11 (10.4)	9.6 (9.07)	7.84	Apr 29	6	9.6
Franklin Templeton	6 mths to Dec 31	172.6 (149.7)	0.618 (0.52)	1.37 (1.17)	1.37	Apr 29	1.37	2.2
Second Alliance	6 mths to Jan 31	2,381 (2,155)	4.66 (4.57)	24.26 (23.78)	15.5	Apr 4	15	40
7th High Income	Yr to Dec 31	139.7 (135.8)	1.89 (1.6)	7.22 (6.54)	1.86	Apr 30	1.86	6.4
Trust of Property	Yr to Dec 31	80.88 (83.2)	0.123 (0.121)	1.862 (1.838)	1.8273	Apr 11	1.7403	1.7403

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *After exceptional charge. *After exceptional credit. *In increased capital. *In stock. *Comparatives for 10 1/2 months. **Comparatives for 11 months to May 31 1996 and pro forma. *Equivalent after adjusting for scrip issues. *Pro-rata including foreign income dividend elements.

مذاکره

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CURRENCIES AND MONEY

D-Mark plummets against US dollar

MARKETS REPORT

By Richard Adams

The US dollar continued to push higher yesterday, gaining against weak German, Swiss and Italian currencies with no signs of central bank retaliation.

Against the D-Mark the dollar broke through the DM1.70 level for a brief period on the European currency markets, its highest level since late 1994. But rumours of intervention by central banks to hold down its value proved unfounded.

The dollar closed in London at DM1.6995, an increase of over 1.3 pence since Friday's close.

But with the US markets closed for a public holiday yesterday, the dollar's trading volumes appeared to be low. Traders said that profit-taking tomorrow could see a correction against the D-Mark.

The dollar also surged

against the Swiss franc to its highest level for three years. It closed at SF1.4805, an increase of 1.8 centimes.

Against the yen, the dollar once again approached the ¥125 range thought likely to provoke intervention by the Bank of Japan. In the event the dollar still managed to gain ¥0.24 to 124.44 by its London close.

The D-Mark was also weak against sterling, which gained 1.42 pence to close at DM2.7476. But the pound also suffered from the dollar's muscle, falling by 0.42 of a cent to £1.618.

The Italian lira had another tough day, with suspicion of a rate cut in the pipeline from the Italian central bank combined with concerns about membership

of a single currency. The lira dropped L1.6 against the D-Mark to L87.3.

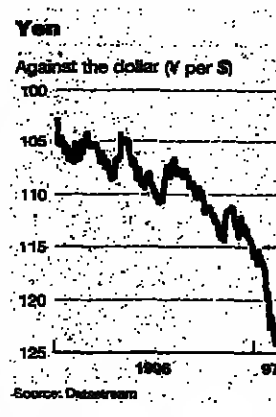
Against the dollar the lira nosedived by almost one per cent since Friday's closing price in London. The lira ended down L15.85 at L1677.65.

There seems to be little stopping the dollar at the moment, if market sentiment is anything to go by.

One London analyst yesterday explained the dollar's strength as "the only game in town", given the declining expectations of an interest rate rise in the UK and the flat economies of the other major trading currencies.

The effect of the Group of Seven's recent Berlin statement, that the dollar's correction had come to an end, has only served to boost the dollar further.

Traders said that yesterday's gain was spurred by a report from a Japanese news agency that Japan and the



US had agreed Japan would intervene alone if the yen weakened sharply. If true, that leaves little resistance to a bullish dollar against the D-Mark.

Another effect would be a weakening of the D-Mark against the yen. At yesterday's close the D-Mark stood at ¥73.24, down ¥0.42, an important support level of ¥72.50 in sight.

The dollar's gains against the D-Mark came despite comments from Mr Alexandre Lamfalussy, president of the European Monetary Institute, who said the dollar's correction was now exaggerated, and while Mr Johann Gaddum, Bundesbank vice president, who said he saw no reason for a weaker mark.

But Mr Lamfalussy also said the current dollar rally was because of the wide interest rate differential between the US and Germany, a state of affairs unlikely to change in the short term.

Sterling fell away in late trading below \$1.6150, after

other currencies.

comments by Mr Eddie George, governor of the Bank of England.

Mr George, giving evidence to the Treasury select committee at parliament, said the strength of sterling made a rise in UK interest rates less likely. His comments mark a change from the Bank's view expressed in the minutes of the meeting between the governor and the Chancellor in December. "The exchange rate has gone further and the acceleration in the data that was apparently there in October and November has not persisted. That makes it absolutely less pressing than it was," Mr George said.

But he said he was not convinced that sterling was a "one-way" bet for foreign exchange dealers, climbing endlessly higher. "If sterling were to join [European] monetary union, I would be very surprised if it were at anything like this level in the exchange rate," he said.

POUND SPOT FORWARD AGAINST THE POUND

Feb 17

	mid-point	on day	spread	high	low	Rate
Europe						
Austria	(Sfr)	18.3637	+0.0008	18.371	18.356	18.29
Belgium	(Bfr)	36.7156	+0.0002	36.716	36.715	36.700
Denmark	(DKr)	10.4748	+0.0007	10.477	10.472	10.460
Finland	(Fmk)	11.3161	+0.0032	11.322	11.310	11.290
France	(FFr)	12.7170	+0.0046	12.721	12.713	12.700
Germany	(DM)	27.4761	+0.0002	27.477	27.475	27.470
Greece	(Dr)	340.755	+0.0025	340.760	340.750	340.740
Italy	(Lit)	2063.36	+0.0001	2063.37	2063.35	2063.34
Japan	(Yen)	124.44	+0.0024	124.45	124.43	124.42
Luxembourg	(Lfr)	36.7156	+0.0002	36.716	36.715	36.710
Netherlands	(Gld)	10.3639	+0.0005	10.365	10.363	10.360
Norway	(Nkr)	10.8191	+0.0045	10.824	10.814	10.810
Portugal	(Esc)	206.484	+0.0006	206.489	206.479	206.470
Spain	(Pta)	166.639	+0.0006	166.644	166.634	166.630
Sweden	(Skr)	12.0050	+0.0003	12.006	12.005	12.004
Switzerland	(Sfr)	2.3936	+0.0028	2.394	2.393	2.392
UK	(£)	-	-	-	-	-
USA	(\$)	1.6188	+0.0006	1.619	1.618	1.617
Other		-	-	-	-	-
Asia/Africa						
Argentina	(Peso)	1.6185	-0.0004	1.619	1.6181	1.6158
Brazil	(R)	1.6955	-0.0003	1.696	1.6951	1.6948
Canada	(C)	2.1659	-0.0002	2.166	2.1657	2.1654
Chile	(P)	12.5622	-0.0002	12.563	12.562	12.561
Mexico	(M)	1.6186	-0.0002	1.619	1.6182	1.6180
Asia/Africa						
Australia	(A\$)	2.1681	-0.0003	2.169	2.1678	2.1681
China	(Yen)	-	-0.0003	2.161	2.160	2.159
Hong Kong	(HK\$)	59.0065	-0.1155	59.12	58.89	58.93
India	(Rupee)	5.4172	-0.0004	5.418	5.4169	5.4166
Israel	(N\$)	201.188	-0.14	201.29	201.08	201.00
Japan	(¥)	1.0241	-0.0025	1.024	1.0237	1.0234
Malaysia	(M\$)	1.0241	-0.0025	1.024	1.0237	1.0234
New Zealand	(NZ\$)	1.0241	-0.0025	1.024	1.0237	1.0234
Philippines	(P\$)	42.2965	-0.1056	42.41	42.18	42.21
Singapore	(S\$)	5.0657	-0.0009	5.067	5.0647	5.0651
South Africa	(R)	2.2850	-0.0009	2.286	2.284	2.2828
South Korea	(W\$)	1.7155	-0.0036	1.716	1.715	1.7148
Taiwan	(N\$)	142.290	-0.438	142.3	142.24	142.19
Thailand	(B\$)	42.290	-0.438	42.3	42.24	42.19
UK	(£)	-	-	-	-	-
USA	(\$)	1.6188	-0.1432	1.619	1.6183	1.6179

COMMODITIES AND AGRICULTURE

London cleared \$13bn of gold a day last month

By Kenneth Gooding,
Mining Correspondent

Deals involving 37.2m troy ounces of gold, or 1,157 tonnes, worth US\$13.2bn were cleared every working day in January in London, the international settlement centre for gold bullion, according to the London Bullion Market Association.

The statistics confirm that "January was a big month in every sense," said Mr Andy Smith, analyst at Union Bank of Switzerland. "It was a remarkable month."

The association declined only recently to collect and publish London gold market data. Consequently, it does not have figures for January last year, which would give a true comparison of activity.

Australian mines lift gold output in 1996 by 15% to a record 292 tonnes

Higher output by Australia's gold miners in the final months of 1996 meant the country's gold production hit a record 292 tonnes last year, Nikki Tait writes.

That quantity, an increase of 15 per cent on 1995's 254 tonnes, is valued at A\$4.2bn (US\$3.2bn) at current prices, according to Melbourne-based Struth Associates.

However, the consultancy estimated that the amount realised by the miners in the final months of 1996 was the worst since 1981 as the gold price tumbled by \$25 an ounce and fell below the psychologically important \$350 an ounce level.

Mr Smith pointed out that January was the worst month for gold producers since 1981 as the gold price tumbled by \$25 an ounce and fell below the psychologically important \$350 an ounce level.

The rise is attributed mainly to increased output from existing operations coupled with new mines coming on stream. Among existing mines, Kalgoorlie's Super Pit, the

largest single Australian producer, owned jointly by Homestake Mining of the US and Australia's Normandy group, saw production increase by 85,000 ounces to 622,000 ounces. Bronzewing, part of Mr Joseph Gutnick's Great Central Mines, lifted production by 146,000 ounces.

Newer operations contributing to the rise included the Jundee operations, also part of Great Central Mines, which began production

in December 1995 and produced 238,000 ounces last year; Resolute's Chalice mine, where output reached 143,000 ounces; Eagle Mining's Nimay, producing 126,000 ounces; and Otter Gold Mines' Tanami operation, with 109,000 ounces.

Struth forecast production would rise again in the current 12 months, but declined to speculate on the scale of the increase.

provide statistics on the size and depth of the London market. Mr Alan Baker, the association's chairman, said average daily clearance figures, to be published monthly, would provide a useful benchmark for comparison and analysis of trends in the business.

Gold last Wednesday fell to \$336.90 an ounce, its lowest for 34 years, but recovered slightly and was "fixed" in London yesterday afternoon at \$344.10.

The association also gave statistics for silver bullion trade. It said 394m ounces of silver worth \$1.4bn was cleared on average every working day in January in London, compared with 248.8m worth \$1.2bn in December.

Exxon may sell assets in Australia

By Nikki Tait
in Sydney

Exxon, the US energy group, yesterday put its Australian coal and minerals assets up for sale - a move which is likely to generate interest from both domestic and international buyers.

On the coal front, the main interests include a 100 per cent stake in the Lemington coal mine in New South Wales; an open-cut mine in the Hunter Valley which produces steaming and semi-soft coal; and a 36 per cent interest in the Ulan coal mine, which is also in NSW but nearer to Mudgee. Exxon's major partner in the Ulan mine is Japan's Mitsubishi, with 49 per cent.

The main minerals asset is a 35 per cent interest in the Golden Grove base metals mine in Western Australia. The operator of Golden Grove is the Normandy mining group, which quickly indicated that it might be interested in buying out the Exxon interest.

Normandy pointed out that it had pre-emptive rights in the event of a sale, and said it would be looking at the deal.

In addition to the three mine interests, Exxon owns minority stakes in Mount Thorley Coal Loading, and Newcastle Coal Shippers.

The US company, which holds the mineral interests through its Exxon Coal and Minerals Australia offshoot, stressed that the move did not involve any of its extensive oil, gas, chemicals or oil shale assets in Australia.

It also added that no final decision had been made to sell the non-oil assets, and that if satisfactory offers were not forthcoming, it would continue to run the businesses.

China to continue importing less wool

By James Harding
in Shanghai

China's depressed wool imports are likely to continue for some time as domestic demand has slackened in the face of high stocks and slow textile sales.

Imports into China, the world's largest importer of wool, may pick up slightly in 1997, but will remain well below the levels in 1995, according to the China Daily, the official government newspaper.

Total wool imports for 1996 were expected to be 210,000 tonnes, down 25.5 per cent on 1995.

Mr Luan Rong, general manager of China's Raw Material Import and Export Corporation, said China's wool sector faced a structural crisis.

The shortage of funds among wool-spinning businesses and the rising stocks of finished wool and worsted products, reflecting the slowdown in textile sales, would depress wool imports for some time, he said.

Full figures were available for January to November 1996, when China imported 198,000 tonnes, down 22.6 per cent on a year earlier. However, New Zealand wool exporters have recently recorded steeper declines in sales to China.

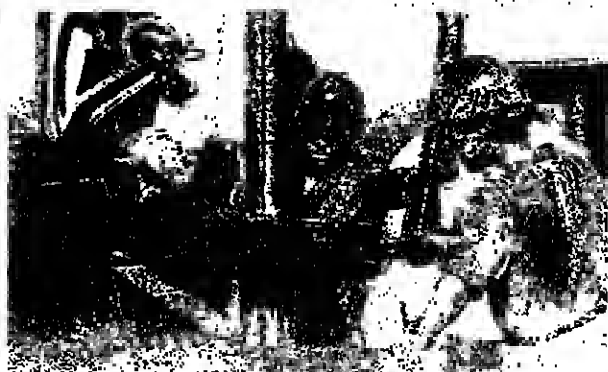
The Wool Exporters' Council last month announced exports to China, New Zealand's largest export market, had fallen 36 per cent in November and wool sales to Hong Kong were down 74 per cent.

The reports from China and New Zealand echo the concerns of the international wool industry, which saw prices plummet last year, as the falling sheep population did little to staunch problems caused by the sharp drop in demand.

Mild weather offers little support for oil

Oil futures: choppy start to the year

By Robert Corzine



Oil industry executives meeting in London this week for the annual "IP week" of seminars, lectures and socialising sponsored by the Institute of Petroleum, probably wish they were slogging through snowdrifts rather than dodging intermittent rain showers.

The prospect of snow and freezing temperatures would at least offer some support to soggy oil prices, which have fallen by more than 10 per cent over the past two weeks.

Instead, the relatively mild winter weather of recent weeks has been yet another sign that the northern hemisphere spring, which is traditionally the period of greatest weakness in oil markets, is probably just around the corner.

Yesterday, Brent Blend for April delivery, the global price benchmark, shed about 10 cents to around \$20.38 a barrel in late trading on London's International Petroleum Exchange.

The consensus in the industry is that, barring a big supply disruption, the short-term oil price will remain weak. The question is how weak is "weak."

The monthly oil report published yesterday by the Centre for Global Energy Studies in London noted that oil prices "need not necessarily be heading for a heavy fall", given the large number of uncertainties attached to world supply and demand.

"There is, however, one issue of which one can be reasonably certain - the price of oil is unlikely to return to a rising trend."

A price that hovers in the \$18-\$22 range for Brent Blend would probably not be unwelcome by most oil companies and producers, given that 1996 proved to be such a surprising financial bonanza.

However, there are fears that the steady build-up of oil supplies in recent weeks from both Opec and non-Opec producers could accelerate over the next few months. And that could trigger a sudden change in the

market's structure from the current backwardation - in which buyers are willing to pay a premium for currently available oil - to contango, in which present prices are lower than those in the future.

The issue is not merely academic. Mr Philip Verleger of Charles River Associates in Washington DC says a shift to contango could occur by late May, and could be accompanied by a steep price fall of \$3-\$4 a barrel.

"This market is positioned to head south fast," said Mr Verleger yesterday.

The greatest periods of uncertainty in oil markets have usually been when prices are on the way down, and any fall that carried oil prices below \$18 a barrel "would be a different story", according to Mr Robert Mabro at the Oxford Institute for Energy Studies.

Although Mr Mabro does not expect 1997 and 1998 to be "brilliant years" for oil prices, he rejects arguments that the emergence of excess oil supplies this spring will

inevitably drive prices below the sensitive \$18 level.

"A market in equilibrium needs some slack," he says. "If there is too much friction then prices go up."

Mr Mabro expects that surplus supplies will average about 300,000-400,000 barrels a day over the year, although other analysts put it considerably higher.

Whether that is too much "slack" depends on whether refiners take advantage of lower prices to rebuild badly depleted inventories, or whether they wait until the market has gone into contango.

He notes that adding one day's cover to current stocks would boost worldwide demand by 150,000 b/d, thus easing considerably concerns over surplus supplies.

However, Mr Verleger believes that the long-term trend to hold lower stocks is continuing, especially in the US.

"Unless there is a tax reason to do so, there is no incentive for them to add to inventories," he says.

LME sees further easing in copper

MARKETS REPORT

By Kenneth Gooding, Philip Coggan and Susanna Voyle

Tightness in the London Metal Exchange's copper market eased again, following heavy lending to the market on Friday by consumers not needing their metal for some time.

The premium for copper for immediate delivery, compared with metal for delivery in three months - which has been \$350 a tonne in recent weeks - was down to \$56 in late trading yesterday against \$69 on Friday.

The falling premium was likely to draw in less metal to the exchange, dealers said, and the LME was likely to report a rise of 3,000-5,000 tonnes when it reports stock statistics today.

Traders said an expected pick-up in demand from China, following a pause for the lunar new year celebrations, and growing consumption by US and European construction industries might soon reverse the trend and drive LME stocks to low levels.

The aluminium market took in its stride an announcement by Hydro Aluminium, part of Norsk Hydro, Norway's biggest company, that it was in the next two months to restart 20,000 tonnes of capacity, taking its output up from an annual 580,000 tonnes to 600,000 tonnes.

Analysts at Macquarie Equities, part of the Australian bank, said the move would leave about 800,000 tonnes of aluminium capacity still idle, most of it in

North America. They expected aluminium stocks to be sufficiently low and prices sufficiently high for most of the capacity to be restarted in the first half of next year.

Macquarie is forecasting an average cash aluminium price of \$1,653 a tonne this year. Aluminium for delivery in three months on the LME increased to \$1,568 in late trading yesterday, up \$6.

Billiton Metals, a Gencor subsidiary, said the aluminium market was likely to remain in balance this year. It is forecasting an average three-month price of \$1,585 a tonne this year and \$1,720 in 1998 and sees a supply surplus of 100,000 tonnes in 1997 and a 180,000 tonnes deficit next year.

Coffee saw profit-taking after a sharp price rise last week. The London market

responded to a Friday night price fall in New York, ahead of the US holiday yesterday. Although there was an afternoon rally on the London International Financial Futures Exchange, coffee for May delivery ended \$63 lower at \$1,613 a tonne.

The New York market rose by 30 cents a pound last week. "There is a lot of speculative interest in New York," said a trader. "Roasters have been living on low inventory cover and were forced to chase the market."

A rally in second-position coffee futures, from \$1.05 a pound before Christmas to \$1.78 on Friday, means shoppers could face higher prices in May, a UK industry group warned.

Mr George Miller, chairman of the Beverage Service Association, said roasters in

Germany, the Netherlands and the US had already increased prices. "It is inevitable that prices from British roasters will rise very significantly in the near future," he said.

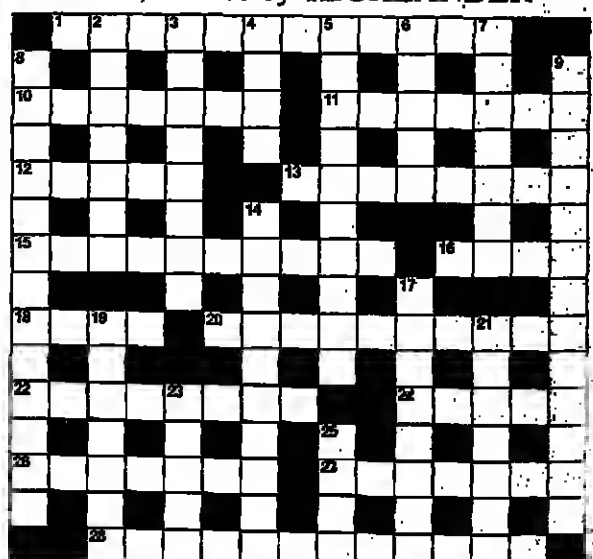
Shipping rates for commodities rose again, pushing the Baltic Freight Index up 5 points to 1,465. The index, which reflects the dry cargo shipping market, has been lifted by firmer Atlantic Panamax grain rates.

It is the index's 13th consecutive daily rise, and means it is more than 100 points higher than it was at the end of last month. The index, which is traded as a futures contract on the London International Financial Futures Exchange, was in a trough at the start of the year because of oversupply of vessels.

JOTTER PAD

CROSSWORD

No.9303 Set by HIGHLANDER



- ACROSS**
- Rider is behind the idea (12)
 - Employee turned to repel (10)
 - Length of timber salesmen turned into a trellis (7)
 - What a monarch has left between the sheets (5)
 - Idiot given unfinished sign to put together (8)
 - He died having learned to destroy (10)
 - Grouse beginning to feed on insect (4)
 - Club for drivers going on Egyptian run (4)
 - Powerful African reversed into secure area (6,4)
 - Extremely old principal girl in abbreviated version (8)
 - Check on vehicles in front of the Spanish roadside stop (5)
 - Terrorist group trapped in act of leaving. What a feat! (7)
 - Is able to finish with farewell music (7)
 - Teed off before Brazilian capital and property tax gets worse (12)
- DOWN**
- Letters from admirers, chap said on the blower (3,4)
 - Atrocity in Rome upset both sides in Tuscany (8)
 - Row if FT order is changed (4)
 - Those against work given a job (10)
 - Guzzle golden egg cooked outside (5)
 - Start of the foreign currency problem (7)
 - Crested of dance routine has a job to run over his with her (3)
 - Re-written as male part if I appear as head of house-hold (12)
 - To draw out or to draw angles with (10)
 - For example someone from Muscat with a great love of himself (3)
 - With bits broken off, like some potatoes (7)
 - Unfashionable fashion shock (7)
 - Hostile craft from French and containing snake (1,4)
 - Ape community has found to attract attention (7)

Solution to Saturday's prize puzzle on Saturday March 1. Solution to yesterday's prize puzzle on Monday March 3.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Amalgamated Metal Trading)

■ ALUMINIUM, 99.7 PURITY (\$ per tonne)

	Cash	3 months
Close	1532.5-33.5	1565.5-66.5
Previous	1530.5-31.5	1563.5-64.5
High/Low	1531	1573/1553
AM Official	1533.34	1565.76
Kerb close		1569.70
Open int.	285,794	
Total daily turnover	119,636	

■ ALUMINIUM ALLOY (\$ per tonne)

	Cash	3 months
Close	1455-65	1485-97
Previous	1440-50	1470-75
High/Low	1450	1490/1495
AM Official	1450-62	1490-85
Kerb close		1496-97
Open int.	5,811	
Total daily turnover	3,157	

■ LEAD (\$ per tonne)

	Cash	3 months
Close	645.5-7.5	655-6
Previous	640.5-1.5	658.5-9
High/Low	645-6	656/654
AM Official	645-6	654.5-5.5
Kerb close		654-4.5
Open int.	36,786	
Total daily turnover	8,352	

■ NICKEL (\$ per tonne)

	Cash	3 months
Close	7670-80	7789-89
Previous	7650-80	7740-45
High/Low	7640	7770/7730
AM Official	7640-41	7729-40
Kerb close		7755-60
Open int.	51,543	
Total daily turnover	3,157	

■ TIN (\$ per tonne)

	Cash	3 months
Close	5985-75	6015-20
Previous	5925-35	5975-80
High/Low	5945	6000/5980
AM Official	5945-48	5990-45
Kerb close		6025-30
Open int.	16,078	
Total daily turnover	4,418	

■ ZINC, special high grade (\$ per tonne)

	Cash	3 months
Close	1189-94	1215-16
Previous	1184.5-96.5	1207-09
High/Low	1196/1195.5	1220/1206
AM Official	1195-96	1218-17
Kerb close		1219-19.5
Open int.	90,372	
Total daily turnover	28,121	

■ COPPER, grade A (\$ per tonne)

	Cash	3 months
Close	2321-23	2285-66
Previous	2248-51	2287-58
High/Low	2320/2315	2289/2248
AM Official	2320-21	2284-65
Kerb close		2279-79
Open int.	148,499	
Total daily turnover	81,249	

Base metals continued

■ LME AM Official 2 1/2 rates: 1.8220

LME Closing 2 1/2 rates: 1.8108

Spot 1.8182 3 mths 1.8192 6 mths 1.8119 9 mths 1.8082

PRECIOUS METALS

(Prices supplied by N M Rothschild)

Gold/Troy oz \$ price £ equiv \$/£ equiv

	Close	3 months	6 months	9 months
Opening	344.00-344.50			
Morning fix	343.80	211.64	508.84	
Afternoon fix	344.10	212.34	507.98	
Day's High	344.20-344.50			
Day's Low	343.50-343.80			
Previous close	343.80-344.10			

Loco Ldn Mean Gold Lending Rate (Vs US\$)

	1 month	3 months	6 months	9 months
1 month	3.75	3.80	3.85	3.90
3 months	3.85	3.90	3.95	4.00
6 months	3.95	4.00	4.05	4.10
9 months	4.05	4.10	4.15	4.20

Silver Pts \$ price £ equiv \$/£ equiv

	Close	3 months	6 months	9 months
Spot	321.25	321.75	322.25	322.75
3 months	321.25	321.75	322.25	322.75
6 months	321.25	321.75	322.25	322.75
9 months	321.25	321.75	322.25	322.75

Gold Coins \$ price £ equiv \$/£ equiv

	Close	3 months	6 months	9 months
Kruggerand	353-356	353-356	353-356	353-356
Maple Leaf	353-356	353-356	353-356	353-356
New Sovereign	353-356	353-356	353-356	353-356

New Sovereign 31-84 50-52

ENERGY

■ CRUDE OIL IPE (\$/barrel)

	Sett	Day's	High	Low	Vol	Open
Mar	20.34	-0.15	20.51	20.33	5,746	61,581
Apr	20.37	-0.20	20.57	20.06	574	27,564
May	19.82	-0.18	19.99	19.62	175	19,267
Jun	19.61	-0.20	19.71	19.61	187	11,564
Jul	19.46	-0.20	-	-	-	4,239
Sep	19.32	-0.21	19.40	19.40	37	5,725
Total						25,220

■ GAS OIL IPE (\$/barrel)

	Sett	Day's	High	Low	Vol	Open
Mar	17.50	-0.75	17.75	17.50	3,882	18,841
Apr	17.60	-0.50	17.80	17.60	1,380	9,092
May	17.25	-1.25	17.75	17.25	435	4,721
Jun	17.25	-1.00	17.75	17.25	226	

FT MANAGED FUNDS SERVICE

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مکتبہ اہل

FT MANAGED FUNDS SERVICE

Offshore Insurances and Other Funds

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

OTHER OFFSHORE FUNDS									
Fund Name	Assets	YTD	1Y	3Y	5Y	10Y	15Y	20Y	25Y
ATP Management Ltd	\$1.2B	1.2%	2.1%	3.5%	4.8%	6.2%	7.5%	8.8%	10.1%
AXA Asset Management	\$1.5B	1.5%	2.5%	3.8%	5.1%	6.4%	7.7%	9.0%	10.3%
AXA Europe Asset Mgmt	\$1.8B	1.8%	2.8%	4.1%	5.4%	6.7%	8.0%	9.3%	10.6%
AXA Global Asset Mgmt	\$2.1B	1.9%	2.9%	4.2%	5.5%	6.8%	8.1%	9.4%	10.7%
AXA Japan Asset Mgmt	\$1.1B	1.1%	2.1%	3.4%	4.7%	6.0%	7.3%	8.6%	9.9%
AXA US Asset Mgmt	\$1.3B	1.3%	2.3%	3.6%	4.9%	6.2%	7.5%	8.8%	10.1%
AXA World Asset Mgmt	\$1.6B	1.6%	2.6%	3.9%	5.2%	6.5%	7.8%	9.1%	10.4%
AXA Asia Pacific Asset Mgmt	\$1.4B	1.4%	2.4%	3.7%	5.0%	6.3%	7.6%	8.9%	10.2%
AXA Latin America Asset Mgmt	\$1.2B	1.2%	2.2%	3.5%	4.8%	6.1%	7.4%	8.7%	10.0%
AXA Middle East Asset Mgmt	\$1.0B	1.0%	2.0%	3.3%	4.6%	5.9%	7.2%	8.5%	9.8%
AXA Africa Asset Mgmt	\$0.9B	0.9%	1.9%	3.2%	4.5%	5.8%	7.1%	8.4%	9.7%
AXA Europe & Japan Asset Mgmt	\$1.7B	1.7%	2.7%	4.0%	5.3%	6.6%	7.9%	9.2%	10.5%
AXA Europe & US Asset Mgmt	\$1.9B	1.9%	2.9%	4.2%	5.5%	6.8%	8.1%	9.4%	10.7%
AXA Europe & Asia Pacific Asset Mgmt	\$2.0B	2.0%	3.0%	4.3%	5.6%	6.9%	8.2%	9.5%	10.8%
AXA Europe & Latin America Asset Mgmt	\$1.8B	1.8%	2.8%	4.1%	5.4%	6.7%	8.0%	9.3%	10.6%
AXA Europe & Middle East Asset Mgmt	\$1.6B	1.6%	2.6%	3.9%	5.2%	6.5%	7.8%	9.1%	10.4%
AXA Europe & Africa Asset Mgmt	\$1.4B	1.4%	2.4%	3.7%	5.0%	6.3%	7.6%	8.9%	10.2%
AXA Europe & Asia Pacific & Latin America Asset Mgmt	\$2.2B	2.2%	3.2%	4.5%	5.8%	7.1%	8.4%	9.7%	11.0%
AXA Europe & Asia Pacific & Middle East Asset Mgmt	\$2.1B	2.1%	3.1%	4.4%	5.7%	7.0%	8.3%	9.6%	10.9%
AXA Europe & Asia Pacific & Latin America & Middle East Asset Mgmt	\$2.3B	2.3%	3.3%	4.6%	5.9%	7.2%	8.5%	9.8%	11.1%
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AXA Europe & Asia Pacific & Latin America & Middle East & Africa & Asia Pacific & Latin America & Middle East & Africa & Asia Pacific & Latin America & Middle East Asset Mgmt	\$3.1B	3.1%	4.1%	5.4%	6.7%	8.0%	9.3%	10.6%	11.9%
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AXA Europe & Asia Pacific & Latin America & Middle East & Africa & Asia									

INVESTMENT TRUSTS - Cont

	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Belgium Smile	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Denmark D Army	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
France D Republic	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Germany D Republic	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Italy D Republic	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
Japan D Emperor	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
United Kingdom D Monarch	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
United States D President	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
United States D President	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
United States D President	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100
United States D President	1980	1981	1982	1983	1984	1985	1986	1987	1988	1989	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008																																																																																												

Mercury 480 PHL	1981	11	11
Wizards	1981	11	11
Mercury 480 PHL	1981	11	11

[illegible]

New Zealand _____
 Newmarket V _____
 Pitt Atlantic Smk Co. _____

Year	Country	Value
1990	United States	100.0
1991	United States	100.0
1992	United States	100.0
1993	United States	100.0
1994	United States	100.0
1995	United States	100.0
1996	United States	100.0
1997	United States	100.0
1998	United States	100.0
1999	United States	100.0
2000	United States	100.0
2001	United States	100.0
2002	United States	100.0
2003	United States	100.0
2004	United States	100.0
2005	United States	100.0
2006	United States	100.0
2007	United States	100.0
2008	United States	100.0
2009	United States	100.0
2010	United States	100.0
2011	United States	100.0
2012	United States	100.0
2013	United States	100.0
2014	United States	100.0
2015	United States	100.0
2016	United States	100.0
2017	United States	100.0
2018	United States	100.0
2019	United States	100.0
2020	United States	100.0
2021	United States	100.0
2022	United States	100.0
2023	United States	100.0
2024	United States	100.0
2025	United States	100.0
2026	United States	100.0
2027	United States	100.0
2028	United States	100.0
2029	United States	100.0
2030	United States	100.0
2031	United States	100.0
2032	United States	100.0
2033	United States	100.0
2034	United States	100.0
2035	United States	100.0
2036	United States	100.0
2037	United States	100.0
2038	United States	100.0
2039	United States	100.0
2040	United States	100.0
2041	United States	100.0
2042	United States	100.0
2043	United States	100.0
2044	United States	100.0
2045	United States	100.0
2046	United States	100.0
2047	United States	100.0
2048	United States	100.0
2049	United States	100.0
2050	United States	100.0
2051	United States	100.0
2052	United States	100.0
2053	United States	100.0
2054	United States	100.0
2055	United States	100.0
2056	United States	100.0
2057	United States	100.0
2058	United States	100.0
2059	United States	100.0
2060	United States	100.0
2061	United States	100.0
2062	United States	100.0
2063	United States	100.0
2064	United States	100.0
2065	United States	100.0
2066	United States	100.0
2067	United States	100.0
2068	United States	100.0
2069	United States	100.0
2070	United States	100.0
2071	United States	100.0
2072	United States	100.0
2073	United States	100.0
2074	United States	100.0
2075	United States	100.0
2076	United States	100.0
2077	United States	100.0
2078	United States	100.0
2079	United States	100.0
2080	United States	100.0
2081	United States	100.0
2082	United States	100.0
2083	United States	100.0
2084	United States	100.0
2085	United States	100.0
2086	United States	100.0
2087	United States	100.0
2088	United States	100.0
2089	United States	100.0
2090	United States	100.0
2091	United States	100.0
2092	United States	100.0
2093	United States	100.0
2094	United States	100.0
2095	United States	100.0
2096	United States	100.0
2097	United States	100.0
2098	United States	100.0
2099	United States	100.0
2100	United States	100.0

Schneider, A. G. 1977. 4
Wanaka
Schneider, A. G. 1977. 4

[illegible]

Value & Income	147	147	147
Value Realization	31	31	31
Measurement Error	31	31	31

20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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Debt: Income	74.2	75.2
Capital	38.1	38.1
Debt: Capital	1.95	1.95

[illegible]

4.8	Zeno Dir Prof	1.5	100
4.9	Joye Jackson	1.5	70

[illegible]

- Angersheim	111	+4	115	115	33
- Vaurais	22	-	22	22	22
- Am S.	68	-	68	68	22

مکان امان اصل

WORLD STOCK MARKETS

Rockwell

US INDICES

NORTH AMERICA

INDEX FUTURES										TOKYO - MOST ACTIVE STOCKS Monday, February 17, 1997																																							
OpenSettPrice Change High Low Est. vol.Open int.					OpenSettPrice Change High Low Est. vol.Open int.					OpenSettPrice Change High Low Est. vol.Open int.					Stocks Traded Closing Prices Change on day					Stocks Traded Closing Prices Change on day																													
COMEX										SOFTEX										OSX										OSX																			
CAC-40 (200 x index) Jan 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Feb 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Mar 2632.5 2648.5 +10.0 2647.5 2627.5 382 23,403										SOYBEAN Jan 2075.0 2090.0 +25.0 2092.0 2069.0 3,254 18,369 Feb 2077.25 2090.75 +24.75 2096.50 2073.00 9.92 9,586 Mar 2077.25 2090.75 +24.75 2096.50 2073.00 9.92 9,586										SOYBEAN Jan 1870.0 1870.0 -10.0 1891.0 1859.0 27,333 216,712 Feb 1870.0 1870.0 -10.0 1891.0 1859.0 27,333 216,712 Mar 1870.0 1870.0 -10.0 1891.0 1859.0 27,333 216,712										OSX Jan 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Feb 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Mar 2632.5 2648.5 +10.0 2647.5 2627.5 382 23,403										OSX Jan 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Feb 2625.0 2642.0 +11.0 2643.0 2618.0 6,364 21,671 Mar 2632.5 2648.5 +10.0 2647.5 2627.5 382 23,403									

Dollar's climb takes a dozen bourses to all-time highs

EUROPE

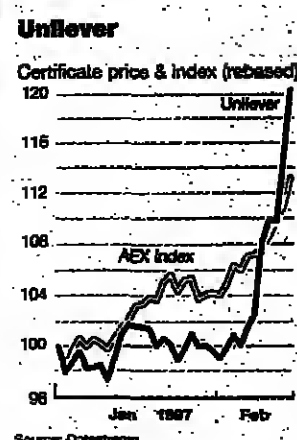
The absence of New York on holiday left some leading bourses rudderless for most of the day, but the dollar's relentless climb finally took effect and the day ended with a dozen all-time highs.

AMSTERDAM surged by 1.7 per cent on the AEX index following another powerful performance by Unilever, backed by strong gains among financial stocks.

Up almost 5 per cent in New York on Friday, the food-to-detergents giant continued to attract local investors and heavy volume, the shares added F11.80 to F13.30, taking their gains to almost 17 per cent in six sessions.

Last week Unilever announced plans for an \$8bn disposal and in the process threw off its image of "fuddy-duddy" management. The AEX extended its recent run of all-time highs, climbing 12.50 to 731.99, aided by a rise of F13.50 to F133.60 at ABN-Amro and a F1.80 improvement to F172.50 at Fortis Amey.

Gamma rose F1.20 to F1100 after Delta Lloyd Bank



moved from "hold" to "buy" on the shares. North, the carbon group, surged F1.50 to F1.34. Vendex moved up F1.30 to F190.60 ahead of the results statement.

FRANKFURT's Dax index came with a late run in this trading to close 11.13 higher at a new peak of 3,260.30; but turnover, down from DM14.8bn to DM9.7bn, reflected both the US holiday and the annual which afflicted the German market for most of the day.

The dollar made an early break through the DM1.69 level and, late in the day, pierced DM1.70. The effect

that might have had on cyclical was weakened by profit-taking and some adverse company news; similarly, bonds were weak, and financials uninspired for the bulk of both floor and this trading sessions.

In the end, Bayer led the big blue chips with a rise of DM2.01 or 3 per cent at DM69.99, but Volkswagen dropped DM10.50 or 1.3 per cent to DM91.00 on Spain's 10-day truck driver strike, and its fears that the assembly line at VW's Wolfsburg plant could be forced to close temporarily if the strike goes on much longer.

Among mid caps, Klockner-Werke fell DM5 to DM69.50 after the plastics, machinery and automotive components group said that it had broken even for the year to last September 30.

PARIS traded narrowly but the dull overall outturn - the CAC 40 closed up 7.06 at 2,834.48 - masked a number of sharp movements by individual shares.

Carmakers continued to slide with Renault off FFR3.60 or 2.9 per cent at FFR118.9 and Peugeot retreating FFR12.00 to FFR57.2. Paribas came off FFR8.00 to FFR397.5 after

FTSE Actuaries Share Indices

Feb 17	Feb 14	Feb 13	Feb 12	Feb 11	Feb 10
FTSE 100	2157.54	2158.78	2161.34	2162.22	2163.61
FTSE 250	2187.51	2188.57	2191.51	2192.89	2194.27
FTSE 100	2157.54	2158.78	2161.34	2162.22	2163.61
FTSE 250	2187.51	2188.57	2191.51	2192.89	2194.27

switching into BNP which jumped FFR7.90 or 3.3 per cent to FFR244.3.

Accor advanced FFR30 or 4 per cent to FFR780 after Societe Generale lifted its stake in the hotel giant to more than 5 per cent. Alcatel

Alstom gained FFR14.00 to FFR601 on upbeat broker recommendations.

Goldman Sachs upgraded Rhone Poulenc to "market outperformer" and the shares gained FFR1.80 to FFR195.10. Pechiney hardened FFR2.90 to FFR259.40 after confirming that the second half of 1996 had run into the red.

Dollar sensitivity moved a number of international, Novartis registered rising SFY17 to SFY1.764 and Nestle SFY21 to SFY1.649; in this category, SMI bearers leapt SFY35 or 8.7 per cent to SFY882, perhaps also reflecting the watchmaker's joint venture with Calvin Klein.

In firm financials, UBS led with a gain of SFY26 at SFY1.319 ahead of this Friday's results.

STOCKHOLM saw a 1.55 per cent gain in banks after Swedbank and Foreningsbanken said that they were in merger talks, and the Affarsvarlden General index closed 31.5 higher at 2,682.9.

Handelsbanken rose SKr6 to SKr201 after the effective completion of its Stadshypotek takeover.

lapsed two weeks ago, put on SKr2.50 at SKr75.

BUDAPEST was inspired by company results and rebounded from losses last Friday. The BUX index broke new ground to finish 66.29 higher at 5,586.69.

ATHENS rose 2.6 per cent after a weekend prediction from Greece's national economy and finance minister, Mr Yannis Papantonis, that inflation would fall to 5 per cent by this summer, and that interest rates would drop to single digits in the next few months. January CPI inflation fell to 6.8 per cent year-on-year from 7.3 per cent in December, and the general index rose 32.30 to 1,270.74.

TEL AVIV followed Sunday's 2.6 per cent gain with another of 2 per cent as foreign and institutional investors continued to anticipate a cut in the discount rate next month. The Mishkanim index rose 5.14 to 265.01.

Expectations of a cut in the discount rate were aroused by Friday's lower-than-expected increase of 0.4 per cent in the January consumer price index.

Written and edited by William Cochrane and Jeffrey Brown

Bourse	Oct 1996	Nov 1996	Dec 1996	Jan 1997	US \$bn
Belgium	121.08	116.23	118.61	158.37	4.89
Denmark	43.99	31.67	34.31	66.21	10.80
Finland	20.82	21.35	20.76	32.54	6.57
France	244.54	302.37	292.73	356.90	64.58
Germany	184.42	249.49	199.55	280.32	51.85
Italy	61.300	57.968	47.400	131.692	46.18
Netherlands	61.87	59.00	56.10	84.50	9.47
Norway	40.58	42.52	38.72	61.40	23.84
Spain	1,872.79	1,983.26	2,300.86	3,300.88	30.45
Sweden	194.20	178.60	163.45	220.20	39.54
Switzerland	35.03	40.43	36.75	56.25	39.54
UK	73.67	68.14			

Volumes represent purchases and sales. Figures for December and January not available, due to difficulties arising from the move to the Great Britain system. Italian data adjusted to include off-market trading. Some figures may be revised. Source: NatWest Securities

Continental bourses had a splendid start to 1997, says Mr James Cornish, European strategist at NatWest Securities. The broker has produced figures showing a 49.6 per cent gain in D-Mark terms in domestic European bourse turnover for January, reflecting a gain of 7.8 per cent in the underlying share prices and the strength of the US dollar which rose another 6.3 per cent against the German currency, Italy, the only country not to reach record index levels, compensated with an "amazing" 178 per cent surge in business in January as the likelihood increased that Prime Minister Romano Prodi's government would find support in parliament for budget deficit cuts. The next three biggest turnover rises on the month came in Nordic markets with Danish domestic business up 93 per cent, Norway up 58.6 per cent and Finland 56.8 per cent. Switzerland rose 53.1 per cent, with an index gain of 8.6 per cent.

Miners active in steady Toronto

AMERICAS

TORONTO passed a quiet morning session in the absence of Wall Street, shut for President's Day. Dealers said the action was nominal with attendance well below average. "Many traders have taken advantage of the long weekend in the US," said one dealer.

At noon, the 300 composite index was little changed at 6,217.04, up 2.80. Metals and minerals saw some of the best of the early activity. By the noon calculation the sector had put on 0.3 per cent.

Barrick Gold fell C\$1.55 or 4 per cent to C\$34.40 after failing to link up with Bre-X which is developing a big Indonesian gold deposit. Bre-X added 5 cents to C\$23.90.

Abitibi-Price, which is merging with Stone Consolidated, gained 70

cents to C\$23. Stone putting on 90 cents to C\$23.15.

MEXICO CITY opened lower in thin trading but rallied gently towards the close of the morning session. "It's a narrow market with Wall Street shut. The improved sentiment mostly reflects the slight fall for money market rates," said one trader.

At midsession, the IPC index was showing an improvement of 14,610 at 3,841.38.

SAN PAULO was slightly lower at midsession with the Bovespa index trailing by 149 at 86,851. Telebras eased 0.21 per cent to R\$95.30 after the state telecoms group hinted at plans to tap the US bond market.

CARACAS also edged lower. The IBC index had run up a loss of 0.65 per cent at midsession. It stood at 6,598.87, a decline of 43.35.

Turnover hectic as Taipei scales new heights

ASIA PACIFIC

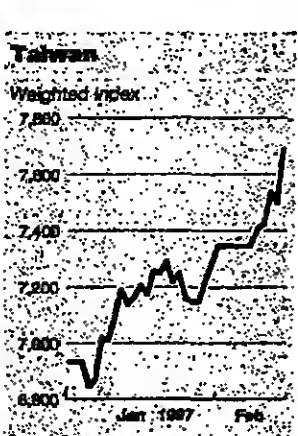
Shares in TAIPEI pushed deeper into new high ground, lifting the weighted index by 1.2 per cent in hectic two-way trading.

The index closed 88.25 higher at 7,887.18. It had risen by 2.5 per cent in two days and, in less than two weeks, advanced by 7 per cent to its highest level for more than six years.

Turnover yesterday was hectic at T\$130.6bn as both retail and institutional investors bought shares aggressively in the expectation of economic recovery.

Electronics shares, buoyed partly by the rally for high-tech stocks on Wall Street, led the way up with the sector adding 1.54 per cent. Asustek jumped T\$13 to T\$421.

Far East Department Store soared by the daily 7 per cent limit, gaining T\$2.60 to T\$40.10.



TOKYO extended its winning streak to five days, but a three-day weekend for US-based investors scaled back the volume, and the rate of advance, writes Jonathan Arnell.

The Nikkei 225 average rose 28.65 to 18,750.65 after moving between 18,553.92 and 18,854.46, the second narrowest trading range of the year so far. Foreign investors were early buyers of blue-chip exporters, but a mid-session decline in index futures set off a round of profit-taking in the underlying stocks.

The market nosed ahead by the close on demand for selected high-tech issues and low-priced laggards with

ended Y3 higher at Y356. Following the same trend, the shipbuilding sector posted the biggest advance on the first session, rising by 2.9 per cent.

Mitsubishi Heavy Industries added Y18 to Y912, Kawasaki Heavy Industries Y27 to Y520, and Ishikawajima-Harima Heavy Industries Y16 to Y446.

News that the oil refining operations of Showa Shell Sekiyu and Mitsubishi Oil are to be merged, to create Japan's largest oil refinery, led little to boost investor appetite for their shares. Showa Shell fell Y8 to Y822, and Mitsubishi Oil by Y15 to Y508. Mitsubishi Oil said on Friday that it expected to make a recurring loss in 1996.

Profit-taking on eight consecutive advances took Sony Y90 lower to Y9,000, and

Toyota down Y30 to Y3,410. But Honda rose Y40 to Y3,690, off an all-time high of Y3,740, and Canon ended Y20 firmer at Y2,780.

In Osaka, the OSX average gained 74.87 to 19,532.03 in volume of 66.6m shares.

SEOUL fell steeply on worries about cross-border tensions. Volume was thin and the composite index ended off 9.39 or 1.3 per cent at 712.83, the low for the session.

Brokers said blue chips led the market lower. Samsung Electronics shed Won2,500 to Won58,000 and Posco, the steelmaker, came off Won900 to Won42,700. Kepco, the electricity monopoly, lost Won300 to Won27,800.

BANGKOK moved lower in spite of buying by mutual funds operating a market support fund. The SET index fell 5.28 or 0.74 per cent to

708.20 in slim volume of 84.4bn. "The mutual funds tended to concentrate on telecoms. It was the banks or finance stocks which were heavily sold on bad loan worries," said one broker.

The finance sector retreated almost 5 per cent. Siam Commercial shed Bt7 to Bt180 and Bangkok Bank lost Bt1 to Bt167.

BOMBAY rose strongly on investor optimism ahead of the budget. This is due at the end of the month and it sparked a wave of buying yesterday. The 30-sbara index gained 68.30 or 1.7 per cent to 3,680.39. Reliance rose Rs4.25 to Rs277.75.

KARACHI continued to move higher, building on Sunday's strong gains and lifting the main index 10.23 to 1,731.30. The index has risen almost 5 per cent in two sessions with the upturn

fuelled by talk of the newly elected government pursuing pro-business policies.

HONG KONG rallied gently to show signs of stabilising after last week's heavy sell-off. The Hang Seng index closed 31.36 higher at 13,144.62 having run up a loss of 547.24 over the previous five days.

Turnover was modest at HK\$7.4bn, down from HK\$10.5bn on Friday. HSBC rose HK\$1.00 to HK\$184.50 and Cheung Kong HK\$0.75 to HK\$72.50. Hongkong Telecom was easier, dipping 5 cents to HK\$13.00.

SYDNEY closed higher in quiet trade. The All Ordinaries index added 10.6 to 2,493.2. Overall sluggishness was offset by interest in the banks which pushed up to new highs. NAB gained 40 cents to A\$16.94, and Westpac 14 cents to A\$7.791.

MARKETS IN PERSPECTIVE	% change in local currency			% change in US \$		
	1 Week	4 Weeks	1 Year	Start of 1996	Start of 1997	Start of 1998
Austria	+1.43	+3.23	+14.12	+23.71	+0.55	+4.99
Belgium	+4.76	+25.96	+30.07	+5.40	+10.06	
Denmark	+1.98	+7.94	+37.20	+48.61	+22.74	+28.16
Finland	+1.98	+5.87	+64.87	+80.65	+33.85	+39.55
France	+1.22	+7.72	+35.24	+43.31	+17.87	+25.17
Germany	+3.34	+7.79	+31.29	+40.40	+14.14	+19.18
Ireland	+2.54	+6.34	+32.71	+34.81	+27.52	+33.15
Italy	-2.43	+1.83	+28.00	+30.81	+19.42	+24.68
Netherlands	+3.68	+7.96	+38.94	+48.06	+20.13	+25.43
Norway	+1.26	+4.91	+39.58	+43.48	+29.78	+35.50
Spain	+0.87	+0.78	+48.98	+54.07	+25.42	+30.95
Sweden	+1.53	+5.67	+44.83	+53.72	+35.32	+38.37
Switzerland	+0.25	+0.99	+34.50	+33.92	+45.36	
UK	+0.69	+2.75	+15.04	+16.98	+18.98	+22.14
EUROPE	+1.43	+5.38	+27.58	+32.06	+16.32	+21.46
Australia	+1.63	+2.19	+8.20	+12.34	+10.59	+15.47
Hong Kong	-4.70	-6.53	+9.13	+24.35	+18.93	+18.93
Japan	+4.15	+7.74	+13.14	+11.32	+29.47	+28.35
Malaysia	+1.46	+4.48	+21.78	+30.10	+27.37	+32.99
New Zealand	-0.47	-4.82	+3.30	+5.21	+7.07	+11.79
Singapore	+4.46	+3.57	+0.30	+10.29	+5.37	+10.02
Canada	+1.95	+1.32	+25.95	+35.16	+30.77	+36.53
USA	+2.33	+3.93	+23.13	+30.83	+25.30	+30.83
Mexico	+4.37	+2.08	+26.41	+36.28	+29.25	+34.95
South Africa	+2.45	+4.79	+3.95	+13.10	+10.59	+6.95
WORLD INDEX	+2.14	+3.49	+15.50	+21.05	+9.19	+14.00

FT/S&P ACTUARIES WORLD INDICES

The FT/S&P Actuaries World Indices are owned by FTSE International Limited, Goldman, Sachs & Co. and Standard & Poor's. The indices are compiled by FTSE International and Standard & Poor's in conjunction with the Faculty of Actuaries and the Institute of Actuaries. NatWest Securities Ltd. was a co-founder of the indices.

NATIONAL AND REGIONAL MARKETS	FRIDAY FEBRUARY 14 1997							THURSDAY FEBRUARY 13 1997							DOLLAR INDEX		
	US Dollar Index	Day's Change	Point	Index	Yen Index	DM Index	Local Currency % chg on day	US Dollar Index	Day's Change	Point	Index	Yen Index	DM Index	Local Currency % chg on day	2 week	4 week	Year (improvement)
Australia (78)	218.43	-0.8	200.89	172.27	192.38	180.54	-0.8	3.98	221.28	202.28	174.37	184.09	191.73	224.51	188.44	200.32	
Austria (24)	183.24	0.2	167.59	143.86	160.63	180.56	0.2	1.82	182.85	167.12	144.08	160.37	180.30	195.04	174.74	184.42	
Belgium (26)	230.17	0.2	210.51	180.70	201.77	197.43	0.1	3.28	226.89	208.94	180.99	201.46	197.29	223.47	203.64	210.34	
Canada (114)	234.86	-0.4	214.81	184.22	205.70	453.17	-0.4	1.34	235.68	216.39	185.70	205.88	454.83	235.86	184.47	165.86	
Denmark (32)	370.09	0.8	338.48	290.55	324.43	323.46	0.7	1.36	367.22	335.84	298.38	322.09	321.00	370.09	331.30	304.88	
Finland (28)	281.05	-0.1	268.76	204.56	228.85	273.88	0.1	1.82	261.51	238.84	205.91	228.18	273.51	282.79	174.74	183.26	
France (91)	220.89	0.0	202.11	173.49	193.72	197.24	-0.1	2.50	220.94	201.94	174.10	183.78	197.42	222.08	183.78	177.70	
Germany (59)	195.08	0.5	178.42	153.16	171.02	171.02	0.4	1.45	194.13	177.44	152.97	170.27	170.27	195.08	154.47	170.54	
Hong Kong (58)	481.01	-1.0	438.93	377.83	421.67	478.57	-1.0	3.25	486.00	444.21	382.96	426.27	483.50	514.48	402.53	447.10	
Indonesia (27)	248.01	-0.8	227.74	186.49	218.29	363.79	-0.8	1.46	251.33	229.72	188.04	220.44	368.31	-	-	-	
Ireland (18)	340.20	0.9	311.16	267.06	283.23	283.23	0.7	1.10	337.10	308.10	268.70	283.78	330.83	340.20	254.29	258.87	
Italy (58)	311.89	-0.8	284.05	241.74	260.58	311.89	-0.8	1.94	312.72	284.75	240.55	282.14	314.96	363.70	301.75	75.36	
Japan (480)	114.10	-0.9	104.33	90.58	100.02	89.58	0.5	0.88	113.08	103.38	88.11	99.19	88.11	104.68	108.18	152.78	
Malaysia (107)	645.10	-0.8	590.06	505.50	565.50	617.20	-0.8	1.01	650.25	594.33	512.39	570.33	622.40	650.25	512.47	517.58	
Mexico (27)	1397.81	1.4	1278.44	1097.40	1225.37	1188.00	1.2	0.93	1379.08	1260.48	1086.99	1238.57	1175.01	1367.81	1076.01	1077.01	
Netherlands (19)	342.08	0.4	312.85	268.55	298.88	295.43	0.4	2.50	340.59	311.30	268.38	295.73	294.19	342.08	275.23	283.23	
New Zealand (14)	83.05	-1.0	81.45	68.81	78.06	88.00	-0.8	4.10	80.94	82.21	70.87	78.89	68.87	80.86	75.84	76.17	
Norway (14)	313.59	-0.7	288.63	246.74	274.73	294.57	-0.1	1.84	311.10	284.35	245.14	278.27	291.35	318.57	233.17	228.86	
Portugal (18)	207.87	0.8	191.57	162.97	188.21	207.87	0.8	0.83	208.68	180.74	164.84	183.04	207.87	207.87	183.04	183.04	
South Africa (43)	448.01	0.8	403.75	351.04	382.74	282.76	0.8	0.94	444.18	407.17	350.17	380.78	290.53	440.50	330.28	447.96	
South Africa (44)	356.32	0.3	329.00	282.41	315.34	347.24	0.2	2.36	330.74	322.72	284.26	318.40	347.99	342.99	301.49	419.21	
Spain (98)	219.72	0.9	187.86	168.63	185.54	205.86	0.8	2.68	214.34	188.86	166.83	183.03	232.07	222.18	181.89	197.47	
Sweden (27)	431.34	-0.1	401.34	341.34	371.34	431.34	-0.1	0.83	408.34	348.34	338.34	368.34	431.34	431.34	338.34	338.34	
Switzerland (35)	246.65	-0.2	227.42	196.21	217.97	225.45	0.5	1.29	249.04	227.83	196.24	218.43	224.25	254.34	225.44	225.44	
Thailand (45)	77.01	2.0	70.43	60.46	67.51	77.99	2.3	4.38	75.48	68.37	58.46	67.19	72.22	104.40	75.45	187.56	
United Kingdom (210)	281.58	0.3	257.54	221.07	248.85	257.54	0.3	3.71	280.89	258.70	221.34	248.85	257.54	257.54	224.28	232.51	
USA (854)	329.70	0.4	300.83	265.88	288.75	329.70	0.4	1.51	329.89	301.52	265.88	288.75	329.70	329.70	265.88	265.88	
USA (854)	329.70	0.4	300.83	265.88	288.75	329.70	0.4	1.51	329.89	301.52	265.88	288.75	329.70	329.70	265.88	265.88	
Americas (833)	301.00	-0.3	275.29	238.31	265.88	253.10	-0.3	1.80	302.05	276.05	238.30	264.91	255.92	302.03	238.30	243.54	
Asia (151)	242.59	0.2	219.52	191.58	219.52	242.59	0.2	1.80	242.59	219.52	191.58	219.52	242.59	242.59	191.58	191.58	
Europe (151)	376.33	0.4	344.20	295.41	328.81	326.41	0.1	1.83	374.34	342.22	295.29	328.85	305.85	376.43	276.30	276.30	
Pacific Basin (187)	135.55	0.5	123.97	104.92	118.93	105.16	0.2	1.35	134.94	123.33	105.33	116.33	104.95	177.01	131.00	150.55	
Asia-Pacific (1507)	180.72	0.3	162.89	141.98	158.42	180.72	0.2	2.08	180.13	164.64	141.93	158.00	148.94	181.51	178.40	180.72	
Americas (768)	321.05	-0.4	298.28	258.28	288.28	321.05	-0.4	2.08	329.22	298.22	258.22	288.22	321.05	321.05	258.22	258.22	
Europe (1514)	218.40	0.2	199.75	171.45	151.46	201.81	0.2	2.00	217.97	199.23	171.78	151.18	201.35	218.12	181.91	181.91	
Asia-Pacific (1507)	313.73	-0.7	288.84	248.84	270.83	273.13	-0.7	2.71	315.98	288.88	248.88	273.13	274.93	302.85	268.97	288.96	
World Ex. US (1910)	184.74	0.3	168.86	145.33	161.56	158.38	0.2	2.06	184.21	168.37	145.15	161.57	158.08	195.47	179.71	188.28	
World Ex. UK (2254)	226.95	-0.1	206.56	177.31	187.98	200.72	-0.1	1.75	225.27	206.54	176.08	198.20	220.95	225.67	198.56	206.54	
World Ex. Japan (1984)	290.00	-0.2	265.24	227.88	254.23	278.27	-0.2	1.94	290.54	265.86	228.85	254.82	278.77	290.54	233.10	240.31	
The World Index (2464)	230.62	0.0	210.83	181.08	201.27	205.95	-0.1	1.94	230.57	210.84	181.77	202.34	208.08	230.67	202.32	209.12	

Singapore

Despite its enormous achievements, the city-state still suffers from deep-rooted insecurity. And fresh challenges are emerging as its society develops. James Kynge reports

Tough lap ahead on ambitious marathon

Singapore has been defying conventional wisdom for years. Its economy is managed in meticulous detail by the government, but it has suffered few, if any, of the ill-effects usually associated with central planning.

The country's income per head has climbed above \$24,000 - more than double that of many nations in the developed world - but its industry shows few signs of hollowing out and Singapore remains the most advanced manufacturing nation in south-east Asia.

The island is only 646 sq km in size. It has a chronic shortage of land and labour but its economic growth rates are impressive: 7 per cent in 1996, 8.8 per cent in 1995 and 10 per cent in 1994. It continues to grow as a regional economic power and is the top foreign investor in neighbouring Malaysia.

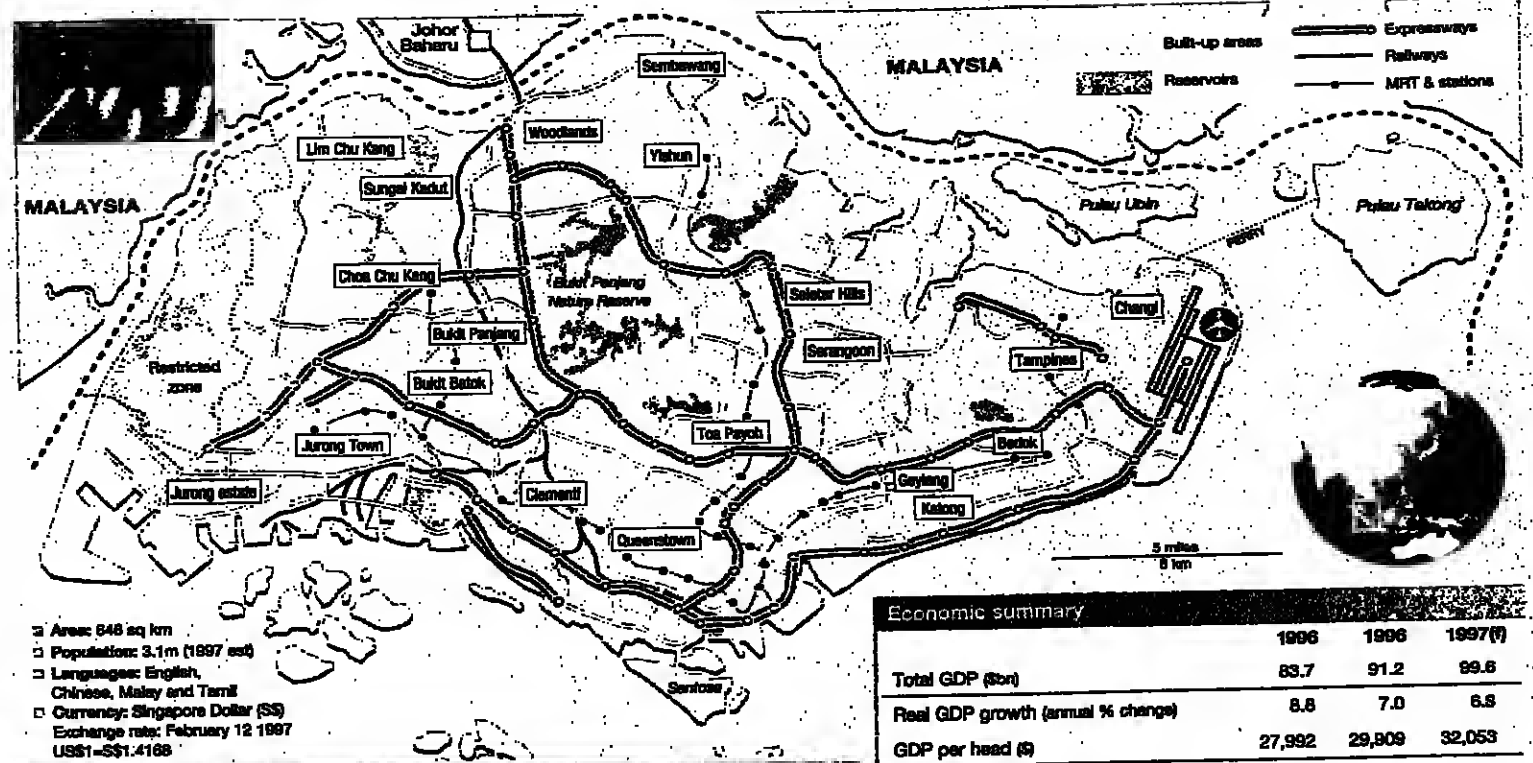
Its population of 3.1m people means that domestic demand is relatively weak. Yet it boasts the world's second-busiest port; makes more than half the world's computer disc drives and

is now at a critical point in the march of material well-being. The next lap is tougher, even given the best weather, because many runners already feel stressed and exhausted," said Mr Goh Chok Tong, the prime minister, in a speech last year.

"We can become the first developed country in the tropics, if we do not let up," he said.

Observers say that although Singapore seems assured of being proclaimed a developed nation in the near future, the island faces challenges of considerable magnitude in many aspects of its society.

The economic success of the past sprang primarily from an obedient, diligent workforce. The education system was tailored to produce graduates with pride in their country (and a keen sense of its vulnerability) who would dedicate themselves to the task in hand. Any questioning of commands which originated ultimately from the cabinet was strongly discouraged. Singapore has barely had a strike since its independence in 1965.



Government and administration

Head of state: The president, Ong Teng Cheong, was directly elected on August 28 1995, for a five-year period.

Head of government: Prime minister Goh Chok Tong.

National legislature: Unicameral parliament of 83 elected members; nine are elected from single-seat constituencies and the rest are elected from 15 Group Representation Constituencies (GRCs). At least one member of any group standing for the GRCs must be from an ethnic minority, ie non-Chinese.

National elections: Held every five years. The last election was in 1995. The ruling People's Action Party (PAP) won 85 per cent of the valid votes in 1995 and now holds 91 seats in parliament. The last cabinet reshuffle was in January 1997.

Investment commitments

By industry 1996

- Electronics \$3,442.4m
- Manufacturing \$688.0m
- Light industry \$535.2m
- Engineering \$308.8m
- Aerospace \$121.5m
- Chemicals \$2,564.4m
- Total \$8,065.3m

* Includes pharmaceutical and biotechnology

Economic summary

	1996	1995	1994
Total GDP (\$bn)	83.7	91.2	99.6
Real GDP growth (annual % change)	8.8	7.0	6.8
GDP per head (\$)	27,992	29,809	32,053
Inflation (annual % change in CPI)	1.7	1.4	1.6
Manufacturing production (annual % change)	10.3	5.0	6.0
Unemployment rate (% of workforce)	2.7	2.7	2.7
Money supply, M2 (annual % change)	8.5	16.8	10.4
Foreign exchange reserves (\$bn)	68.7	75.8	83.8
Government expenditure (% of GDP)	12.6	12.7	12.9
Total external debt (% of GDP)	8.3	8.3	8.2
Current account balance (\$bn)	15.8	14.4	14.5
Merchandise exports (\$bn)	120.7	130.7	139.7
Merchandise imports (\$bn)	117.5	129.2	138.9
Trade balance (\$bn)	3.2	1.5	0.8

Main trading partners (Share of total trade to world, 1995)

Exports	Imports
Malaysia 15.8%	Malaysia 15.8%
United States 15.1%	United States 15.1%
Japan 21.5%	Japan 21.5%
Hong Kong 8.8%	Hong Kong 8.8%
China 5.2%	China 5.2%

Source: UNCTAD, Monetary Authority of Singapore, Economic Development Board

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But this model is now regarded as outdated and is being gradually transformed. A former emphasis on the cheap assembly of products for export has given way to a new focus on creativity, innovation and critical analysis. Rising wages and rents have made all but high value-added activities untenable.

To promote more research

and development, the government has earmarked \$4.5bn for grants. The school curriculum is being remodelled to sharpen the ability of pupils not to memorise and regurgitate but to think for themselves.

The government has accorded this initiative a priority importance. In a limited cabinet reshuffle in January, Mr Goh, 55, appointed

a 42-year-old rising star, Mr Teo Chee Hean, as education minister.

Mr Teo, a rear-admiral who was educated at Imperial College in London and Harvard University, is widely regarded as a possible future prime minister.

The motivation for the change in education is overwhelmingly economic. If Singapore is to realise its

aim of becoming an "intelligent island" - a regional hub for finance, the media, product design and innovation - it must produce a generation of people to meet the challenge.

But the educational reforms raise a burning question: In fostering creativity and critical thought, will Singapore have to forfeit some of its society's obedi-

ence? So far, the government has shown no intention of slackening its control. In January, the ruling People's Action Party, in power since self-governance was given to Singapore in 1959, achieved its most emphatic general election victory in 16 years. It won 65 per cent of the popular vote (up from 61 per cent in 1991) and took 81 of 91 seats.

Continued on Page 2

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2 SINGAPORE

FINANCE AND MARKETS • by Justin Marozzi

Lure of the Lion City

Singapore's role as a regional financial hub raises some crucial questions

When Commercial Union was deciding early last year where to locate its Asia-Pacific fund management headquarters, it took the somewhat unusual step of choosing Singapore. Unusual because although many financial institutions have located their south-east Asian headquarters there, few have seen it as a beachhead for the whole of the Asia-Pacific.

Commercial Union's move was, however, indicative of an important trend. Several banks, fund managers, insurance companies and other financial institutions have opened or beefed up offices in the Lion City in recent months. Bankers Trust opened a fund management operation and Rothschild's office is set to double or triple its management funds business to \$840m when it shifts its Asian funds previously managed in Europe and Australia to Singapore.

Evidence of the influx abounds. Rents for the type of quality apartments that expatriate bankers prefer have risen sharply. Harry's Bar, where Mr Nick Leeson used to imbibe (they named their "Bank Breaker" cocktail after him), is filling up at lunchtime with Caucasian currency dealers and the restaurants on "Boat Quay" - near the financial district - are doing a roaring trade despite the island's flagging tourist industry.

The new arrivals provide a clear endorsement of Singapore as a regional financial hub and are a source of some pride for the government. But they also raise some crucial questions that appear to highlight some of the island's inherent weaknesses.

The size of Singapore's domestic economy has meant that the local stock market is smaller, less liquid and growing at a slower rate than some of its neighbours. The government's desire to

manage the economy, a strategy which multinational manufacturers applaud, has led to a reluctance to liberalise and diversify local financial markets, economists say.

In the opinion of many, the number of financial institutions in Singapore now has meant that there is sometimes not enough domestic business to go round.

"A lot more needs to happen to make Singapore a financial centre which has the dynamics to make businesses stay long-term, and that involves creating liberal economic regulation and sound prudential supervision so that the market can venture ahead into new businesses without constantly running into regulatory obstacles," said Mr Bernhard Eschweiler, head of economic research at J.P. Morgan.

Singapore's stock market provides a good example of some of the pressures in play. Authorities want the market to grow but the size of the domestic economy has limited the number of initial public offerings.

"Indonesia can grow very rapidly. It is such a large country. But for us it is not so easy to grow," said Mr Lim Choo Peng, president of the Stock Exchange of Singapore (SES).

Economists say that another problem is that many of the listed companies are foreign-owned and their shares are listed in US dollars. Generally speaking, local investors are less likely to invest in the shares of a foreign company with which they have little familiarity and which involves some exposure to currency risk.

To address this problem, the SES last year launched the Singapore Regional Index which groups local and foreign companies together. Foreign companies were also permitted to list themselves in Singapore dollars, provided they met certain criteria such as 35 per cent of their income or expenditure originating within Singapore.

The criteria are considered by many to be too stringent

and so far only one foreign company has won approval to be listed in Singapore dollars. Financial authorities say that the criteria may be relaxed and, in another move to boost the regional index's popularity, an index futures contract is planned for some time over the next two years. But typically, the index futures are to be traded not in Singapore's currency but in US dollars.

The government has said it plans to internationalise the Singapore dollar but that the process will happen gradually. The reluctance

Pressures to liberalise are also coming from competition outside Singapore

towards rapid liberalisation is deep-rooted, and for understandable reasons. The exchange rate is the central bank's only effective means of controlling inflation in a country where 70 per cent of goods consumed are imported. The currency volatility which could follow liberalisation would be a blow to many of the island's manufacturers, most of whom are dependent on exports. There are other perceived problems, too.

"Our problem in internationalising the dollar is that we don't want foreigners to borrow Singapore dollars to use offshore in projects which are totally unrelated to the Singapore economy," said Mr Richard Hu, finance minister. He said he expected the Singapore dollar to appreciate gradually this year.

Pressures to liberalise are also coming from competition outside Singapore. Malaysia in 1995 launched the Kuala Lumpur Options and Financial Futures Exchange and last year the Malaysian Monetary Exchange began trading the first interest-rate contracts denominated in

Malaysian ringgit. By comparison, Singapore has no futures contracts based on domestic stocks and no interest rate futures with which to hedge local currency risk. In the field of initial public offerings, too, Singapore was eclipsed last year by its neighbours. Several local initial public offerings (IPOs) flopped ignominiously during the second half of the year (the market has since recovered well), while those in Malaysia brought large returns.

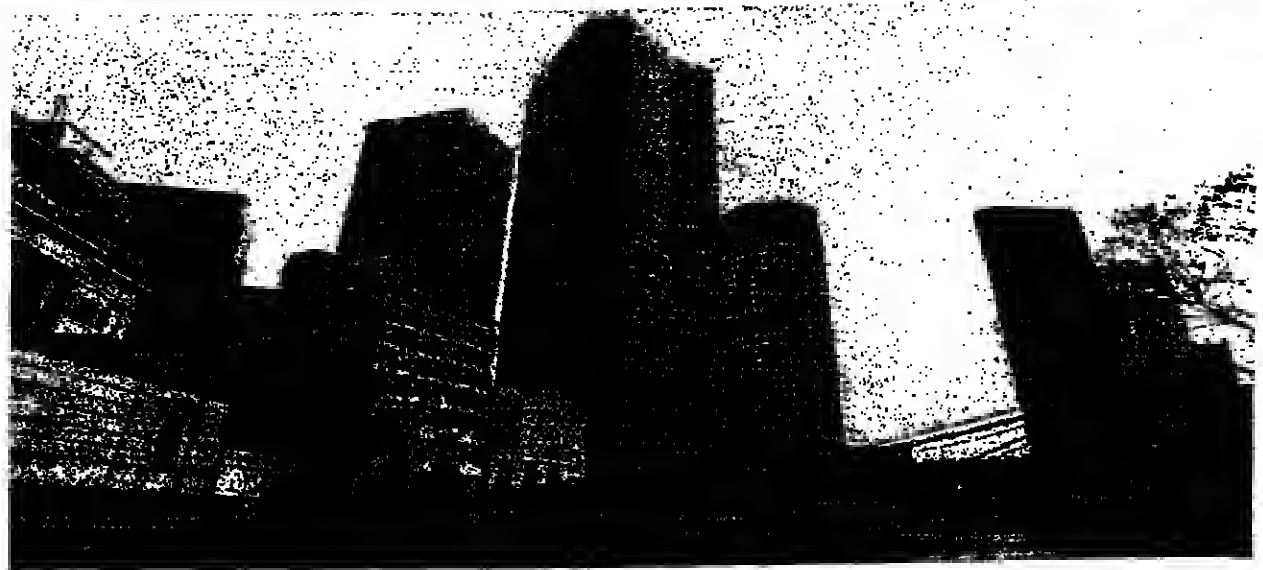
Overall, Singapore's stock market underperformed Hong Kong and all south-east Asian markets except Thailand. Turnover fell 10.7 per cent from 1995 to S\$79bn.

The Singapore International Monetary Exchange, the first financial futures exchange in Asia, has been finding creative solutions to the country's limited size ever since it was established in 1984. None of the contracts it trades are based on the local economy and none are denominated in Singapore dollars.

In January it launched a futures and options contract based on Taiwan's main stock index. Many in Singapore's financial community hope to see more of such initiatives but the experience of the Taiwan contract shows that this may not be so easy.

Authorities in Taipei, which has its own ambitions to build a vibrant futures market, objected strongly to the launch. Turnover in the contract has so far been lacklustre, partly because Taipei's ban on its citizens trading futures contracts appears to be holding - despite predictions that Taiwanese would soon find ways to circumvent the prohibition.

Observers said that while Singapore was prepared to put up with objections from a country such as Taiwan, which has few diplomatic allies, the launching of futures contracts based on the currencies of south-east Asian nations - for which there could be considerable demand - would be much more difficult. As a member of the Association of South East Asian Nations, Singa-



Singapore's financial district: the stock market is smaller, less liquid and growing more slowly than some of its neighbours. Photograph by Alan Tan.

pore tries to keep relations within the grouping on a harmonious footing.

Many of the financial institutions in Singapore have been drawn more by expectations of regional rather than local opportunities. Bankers say that the region offers lucrative possibilities in advising on mergers and acquisitions, lending for infrastructure projects, helping an increasing number of companies issue bonds overseas and several other operations. One star per-

former last year was treasury operations.

"We made about 90 per cent of our [currency trading] profits last year in dealing the [Indonesian] rupiah, the [Thai] baht and the [Malaysian] ringgit," said one currency dealer.

Political change in Thailand, unrest in Indonesia and relatively high interest rates in all three countries has helped to make dealing attractive. Such interest is expected to intensify as the launch of a single European

currency draws nearer.

"A lot of European banks have taken a far greater interest in this part of the world because of the anticipation that with the introduction of the euro, this amount of intra-European currency trade will drop to zero and hence they want to position themselves in a growth area where there is a lot of volatility," said Mr Hu.

The handover of Hong Kong to China in June could also have positive spin-offs for Singapore. Some 15 Hong

Kong-based companies are listed in the country and more are expected in the run-up to the handover and afterwards, officials say.

Some companies which do the bulk of their business in China like to spread their risk with a primary listing in Singapore. However, the share values of a Taiwanese company, Want Want Holdings, proved relatively resilient last year when Taipei's stock market plunged as China test-fired missiles across the Taiwan strait.

FOREIGN RELATIONS • by James Kynge

Domestic issues spill over

International developments often reflected closely the state's internal affairs

Singapore appears at times to serve as a text-book example of the old adage that foreign policy is merely an extension of domestic politics. On several occasions last year, sensitivities within Singapore found their reflection in the international arena.

A curious saga between Singapore and its closest neighbour, Malaysia, was perhaps the most delicate. It started with remarks made by Mr Lee Kuan Yew, the senior minister, over a rare lunch with journalists in June. Mr Lee raised the possibility of rejoining Malaysia, which threw Singapore out of their two-year union in 1963.

But, Mr Lee added, such a reunification would be possible only as long as Malaysia adopted a meritocratic system in which no race held a privileged position.

His comments cut deep in Malaysia, where it is virtually taboo to debate the privileges accorded to the ethnic Malay majority over the minority Chinese and Indians. But Kuala Lumpur's indignation did not find full expression until comments by Mr Goh Chok Tong, the prime minister, appeared to rub salt into the wound. Mr Goh explained that reunification with Malaysia was not on his agenda but warned: "If we fall behind and cannot make a living, we may have to ask to rejoin Malaysia".

Dr Mahathir Mohamad, the Malaysian prime minister, said that Malaysians were offended by the comments, which he called insincere and racist. He added that Singapore was using the spectre of reunification with Malaysia as a "bogyman" to scare Singaporeans into working harder.

The tiff, which has now subsided, served to illustrate that although ties between Singapore and Malaysia are close, the relationship is also complicated by historical and cultural undercurrents, as well as by intensifying economic competition.

The disagreement was also

important in a wider context because both countries are leading lights in the Association of South East Asian Nations (Asean), a grouping of seven south-east Asian countries which prides itself on solving disagreements by quiet diplomacy, eschewing public outbursts.

Another domestic issue which spilled over into foreign policy was the government's attacks on Mr Tang Liang Hong, a candidate for the opposition Workers' Party in the January general election.

Mr Goh and others called him a "Chinese chauvinist", a term which evokes resonances of the race riots in the 1950s and 1960s between Singapore's Chinese majority and the Malay and Indian minorities.

In his victory speech, Mr Goh made clear that there

with Beijing that was closer than those of its Asean allies. This was because many Asean countries are also investing in China at a rate equal to Singapore's, he said.

Asian diplomats said that China's growing political and military strength is also a factor behind Singapore's unambiguous support for a continuation of the US military presence in Asia.

"South-east Asia has never in its long history been more cohesive, confident and prepared to meet the future. This would not have been possible without America's leadership and efforts in the last half century," Mr Jayakumar said in a recent speech.

Singapore has the opportunity to engage both the US and China at the Asean Regional Forum, which

first mooted by Mr Goh Chok Tong, the prime minister - was scheduled to hold its first foreign ministers' meeting in Singapore. Few concrete results may emerge from the Asean conference but the fact that it will take place at all is seen by many as important.

The European Union will be able to confer with China, Japan, South Korea, as well as Asean nations, on a wide range of economic and foreign policy issues.

However, some difficulties lie ahead for Asean. The group's intention to admit Burma into its ranks, along with Cambodia and Laos, this July is sure to anger the EU and the US. From Asean's point of view too, there are some vexing dimensions to the inclusion of the three newcomers.

Senior officials say the group may grow unwieldy when it has 10 members, becoming slower to react and more fuzzy in its proclamations. But to outsiders, an "Asean 10" may make the group an even more attractive entity to engage. Japan recently made known its desire to hold regular summits with Asean - a proposal which Singapore supports but which has not yet been accepted by the group as a whole. Japan's motivation in seeking the closer co-operation with Asean was, at least in part, to seek a counterbalance to China's burgeoning power, diplomats said.

From Singapore's point of view, too, closer contacts with Japan would add an extra layer of comfort in the region at a time when debate over the US strategic presence in the region is unlikely to subside. But for all Singapore's support for the US presence in Asia and its warm ties with Washington, tiffs sometimes erupt.

One such disagreement - attributable again to domestic politics - burst forth during the election campaign in January. The State Department issued an implicit criticism of Mr Goh's strategy to link the promise of housing renovations to votes. In a memorably acid riposte, Mr Goh described his reaction when he heard of the State Department report.

"I can tell you I was furious, I was flabbergasted, floored," he said.



Goh Chok Tong: reunification was not even on his agenda



Dr Mahathir Mohamad: said Malaysians were offended

were wider issues at stake: he said that as China becomes more powerful over the next 20 years, there will be an increasing temptation among some ethnic Chinese citizens to stress their Chinese heritage.

This would run the risk of alienating Singapore's neighbours and closest allies in Asean, for many of whom China is a potential military threat, diplomats said. Singapore's government has made clear since the election that it is not moving into China's orbit.

"We are not a Chinese nation," said Mr S. Jayakumar, the foreign minister. "We should bear in mind that our destiny is with south-east Asia and Asean. That is a key point."

Mr Jayakumar added that there was little likelihood of Singapore's growing economic ties with China resulting in a political relationship

meets annually after Asean meetings. The fact that Asean comprises seven economically vibrant nations speaking with a unified voice projects their influence considerably. This was apparent when senior Asean officials met Chinese counterparts near Shanghai in 1995 to discuss the disputed Spratly islands in the South China Sea.

Asean assertiveness was also on display at the World Trade Organisation's first ministerial meeting, which was efficiently hosted by Singapore in December last year. Asean made its opposition to the linkage of labour standards and trade clearly understood during the meeting, and was seen as partly responsible for reducing the mention of labour standards in the WTO's final declaration to vague generalities.

In mid-February, the Asia-Europe Meeting - a concept

Tough lap on marathon

Continued from Page 1

the 33 seats in parliament. But the campaign strategies it employed may have provoked a significant level of resentment, especially among the type of young professionals upon whom the country pins its hopes.

The ruling party made clear to the electorate that the government-sponsored renovation of their apartments - which for most families represents a key hope for greater wealth - would be deferred in those areas which voted for the opposition.

Mr Goh warned that they ran the risk of letting their houses turn into "slums".

A post-election deluge of 13 libel suits against Mr Tang Liang Hong, a candidate for the opposition Workers' Party, was also a focus of attention.

The writs were served by leading PAP members

including Mr Goh, Mr Lee Kuan Yew, the founding father of Singapore and now "senior minister", Mr Lee Hsien Loong, the deputy prime minister and other members of the cabinet.

Regardless of how the election was fought, the victory was an important confirmation for Mr Goh. Observers said that the prime minister might start to emerge fully from the shadow of his illustrious predecessor.

Although Mr Lee Kuan Yew still exerts considerable influence in the cabinet, Mr Goh's bolshie standing may now lead to an infusion of his personal style into government.

His rise to power in 1990 was said then to presage a softer, more consultative approach. In the event, little changed.

There are times, too, when economic imperatives appear to clash with values which

the government holds dear: "Asian Values" - personal decorum, respect for the family and the state - are being challenged by some of the material available on the Internet.

The Singapore Broadcasting Authority, the media regulatory body, acknowledges that the Internet cannot be controlled.

Equipment installed to block access to certain pornographic and other "undesirable" sites should only be seen as a "symbolic" gesture, said one SBA official. But the Internet's existence means that people are becoming increasingly exposed to the type of hard-hitting political comment (as well as to pornography) which is unthinkable in the mild mannered local media.

Once again defying expectation, Singapore is fast becoming a hub for western media companies

- despite its notorious sensitivity to foreign media reporting.

Some of the new arrivals have relocated from Hong Kong, partly because of the high costs in the British colony and partly because of uncertainty over how China will treat the media after it takes over the territory.

A few banks have also moved some operations from Hong Kong to Singapore over the past year, and some wealthy individuals have taken money out of the colony and deposited it in the city state, bankers said. Observers say that although Singapore may gain somewhat from those that quit Hong Kong, the island is far removed from China geographically and psychologically.

It cannot hope to assume Hong Kong's role as a gateway and conduit for Asia's rising power.



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THE ECONOMY • by James Kyng

Slowdown ruffled planners

There are fears of an over-reliance on an industry known for its volatility

Singapore's vaunted economic planners are not fond of the unexpected. At the first sign of a disruption to their meticulously conceived scenarios, they spring into action. Studies are commissioned, committees formed and mountains of statistics are collected.

Last year, two important studies on the island's competitiveness were launched - a sure sign that something was amiss. One of them - on manufacturing competitiveness - was to look into whether land rents, wages and other costs were too high. The other, due to be published at the end of February, was charged with making recommendations on the island's trading patterns.

The cause of such activity was a rare event. The government had to revise downward its forecast for gross domestic product growth twice during the year, from an original prediction of between 7.5 and 8.5 per cent to a final forecast of 6 per cent. In the event, the economy grew at a healthy 7 per cent. That compares with 8.5

per cent in 1995 and 10 per cent in 1994.

The main reason for the slowdown was the global slump in demand for many electronics products. Several Asian Tiger economies were affected by this downturn, but none were punished as severely as Singapore.

About 70 per cent of the country's non-oil exports are in electronics goods. Consumer electronics output contracted by 20 per cent last year compared to the year before, and semiconductors - the emerging mainstay of the local industry - managed only a 3 per cent expansion.

Global demand patterns are beyond the influence of Singaporean planners, but last year's experience has aroused fears of an over-reliance on an industry known for its volatility.

Economists worry that the economy may soon be a virtual hostage to the monthly ticks in the US "book-to-bill" ratio, a key measure of semiconductor demand. Such uncertain fortunes are anathema to Singapore's tradition of comforting predictability and could undermine the local stock market's reputation as a relatively safe haven in an uncertain region.

The government, however, sees no viable alternative to

electronics. Mr Philip Yeo, chairman of the government's Economic Development Board (EDB), said that any measure of retreat from a sector with such bright long-term prospects was unthinkable.

"Either you have the guts to ride the world economy as a surf rider, or you sit down and meditate. For Singapore we just ride the wave. If the wave goes down, so be it," Mr Yeo said.

But this is not to suggest that Singapore has suddenly espoused laissez-faire economics. Far from it. As the two competitiveness studies show, the government is trying hard to limit cost increases.

At the moment, an electrical engineering technician earns \$2,101 a month; industrial land rent is \$19 a sq metre; and the cheapest cars on the market go for about \$40,000. Such costs make Singapore significantly more expensive than other south-east Asian countries such as Malaysia, Thailand, Indonesia and the Philippines.

The country is determined, however, to maintain its manufacturing base at not less than its current level of 25 per cent of GDP. Officials fear that if industry "hollows out", people will forfeit

familiarity with new technologies and start to lag behind.

Mr Ho Meng Kit, the EDB's managing director, outlined two main areas which Singapore is now emphasising as its competitive advantages:

● Speed: the country hopes to be quicker than regional competitors to design and start manufacturing new products. It hopes then to make full use of its efficient airport and port to dispatch goods to the world's shops before competitors.

● Capability: With intensive programmes to train local talent and relaxed rules on the hiring of foreigners, Singapore hopes to become a leading centre for the innovation and conceptualisation of new products.

Supporting both these initiatives are various new funds worth a total of \$4.5bn which are ready to be disbursed as grants to both local and foreign companies to spur research and development over the next five years.

Some companies, notably Packard Bell of the US, chose to invest in neighbouring Malaysia last year after considering Singapore for many months. Nevertheless, statistics show that industry is not hollowing out. It attracted a record \$8.1bn in manufacturing investment

commitments in 1996, most of them from foreign multinational companies. And it predicted that this year it should be able to draw \$8.5bn and about \$10bn annually by the year 2000. These figures compare with total commitments in 1995 of \$9.8bn.

Value added per worker in the electronics sector rose to a projected \$13,000 in 1996 from \$11,900 a year earlier. This contrasted, however, with the picture in the wider economy where productivity fell 2.8 per cent in the third quarter of the year, compared with an increase in the whole of 1995 of 3.6 per cent.

But although last year's problems were brought on by a cyclical sag in global demand, structural factors also acted to depress some parts of the economy.

Shipyards had another bad year as competition from the Middle East and China undercut them for cost. The tourism and retail sectors recorded a lacklustre performance as higher prices tarnished the country's reputation as a "shoppers' paradise".

The strong Singapore dollar has done much to make life difficult for the retail and tourism businesses, although the currency remained stable for most of



The strong Singapore dollar has done much to make life difficult for the retail and tourism businesses

Picture: Sarah Murray

last year at around \$S1.41 to the US dollar.

Mr Richard Hu, finance minister, said that a gradual appreciation in the Singapore dollar would help keep inflation, estimated at 1.4 per cent last year, under control.

because of a stronger local dollar, "you can't manage a currency to suit particular sectors", said Mr Hu. He added that an appreciating dollar would help keep inflation, estimated at 1.4 per cent last year, under control.

ELECTRONICS • by Elizabeth Robinson

Focus on restructuring

Although the slowdown was predicted, its rate caught some by surprise

Singapore has plugged itself into electronics in a big way. Electronics output accounts for some more than 50 per cent of the island's manufacturing and the industry employs 35 per cent of workers in the country. Most of the big names have a presence there, either as a regional headquarters to coordinate sales and marketing, or as a manufacturing operation.

With so much of the economy invested in one area, last year's slowdown in electronics probably caused a few jitters, although Singapore is not letting it show. Growth in the country's manufacturing sector slowed from 18 per cent to 9 per cent thanks to the global downturn in consumer electronics and a slump in D-Ram prices, according to Singapore's Economic Development Board. Analysts say the problem was compounded by inventory write-offs but they expect 1997 to be less volatile.

Mr Yeo Cheow Tong, min-

ister for trade and industry until January's cabinet reshuffle, said that although the slowdown in the sector was predicted, the speed caught some by surprise.

"The downturn confirmed for us the need to speed up the restructuring of the industry," he says. This restructuring is aimed at moving Singapore up the technological and value-added ladder and to the forefront of research and development.

The bias towards higher value-added products such as data storage and disc drives cushioned Singapore against the worst effects of the slowdown. A 31 per cent

increase last year in the output of data storage and office automation products helped lift the industry's total output from the island to \$63bn, compared with \$58bn in 1995.

Mr Lioo Voon Kheong, head of electronics at the EDB, confirmed the need for Singapore to diversify, especially given the slowdown in consumer electronics. But he said Singapore was "not going to give up" on that sector. The diversification is focused on retaining high value-added products and being the home to the development stage of the industry.

Mr Lai Yew Hin, head of

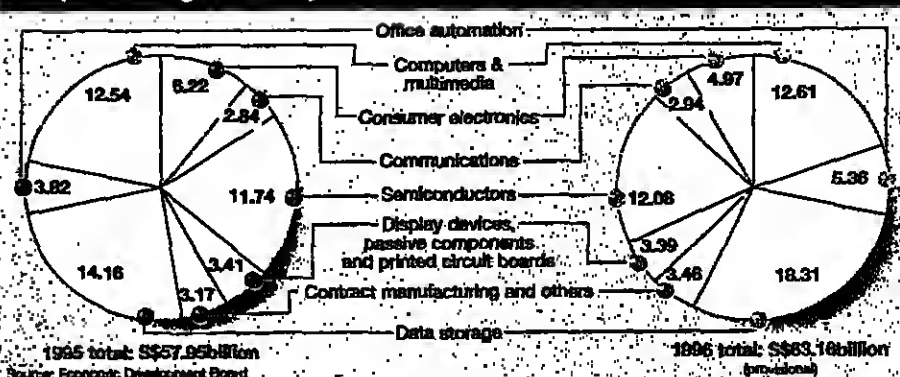
electronic systems at the EDB, says foreign companies should take advantage of Singapore's highly skilled workforce by designing new products there and exploiting the island's facilities for the early stages of production. This would allow the high profit margins that newly-launched goods often attain to offset Singapore's high production costs. As such products age, and their profit margins narrow, production should be moved offshore to parts of Asia where labour and rental costs are cheaper.

Mr Ho Meng Kit, the EDB's managing director, says that as product life cycles shorten, whichever company can bring its products to market first will gain the advantage.

He cited Seagate, which was assembling its 21 gigabyte disc drive in Singapore, as being able to command high prices because of the lead manufacturing in Singapore gave it. He conceded, however, that when the time came to drop the product's price, Singapore might not be so competitive.

"We are not just about providing (manufacturers) with a stable environment," he said. "We must be able to

Output and growth by cluster



provide the speed to respond to the industry."

The development of these products fits with Singapore's desire for more research and development. Last year, the EDB granted \$22m to 17 electronics innovation projects being conducted by companies including Western Digital, the US disc drive maker, and SCI Manufacturing, the US contract manufacturer.

Such initiatives are aimed at Singapore being well positioned for what analysts expect will be strong growth in south-east Asian electronics. They say Asia-Pacific markets will increase in importance in the longer term as companies shift their production there to take advantage of the skilled labour and growing market for the end-products.

Hewlett-Packard, the US electronics group, abides by this school of thought. It is one of the largest private sector companies in Singapore, employing 8,500 people and accounting for 1 per cent of the island's GDP. Its operations in Singapore include the manufacture of wafers, personal computers, inkjet printers as well as regional hub services.

Hewlett-Packard aims to lift revenues from south-east Asia to \$3.5bn by the year 2001, compared with \$22m last year. This increase, it says, will largely come about by focusing on high value-added products such as personal computers, as well as growth in areas such as Indonesia. The company says PCs sales are the fastest growing part of its business in the region.

Mr Cheah Kean Hunt, Hewlett-Packard's managing director for the region, confirmed that the Singapore government was actively trying to move up the value chain and had identified some industrial clusters such as high value-added products and low labour utilisation that fitted Singapore's economic and demographic conditions.

He said that his company was also driven by these economics to search out lower costs of manufacturing. The company was making inkjet printers in China, using research and planning conducted in Singapore. "Singapore is regarded as a strategic location for Hewlett-Packard overall," he said. This will cheer the EDB. Last year several companies moved off the island, espe-

cially to Malaysia, where they retrenched their operations as labour costs or price fell hit margins.

In June, Syquest moved its manufacturing operations to existing facilities in Malaysia with the loss of about 1,000 jobs, citing high labour costs and the desire to be more competitive. The move was mirrored by Maxtor, the US disc drive maker, which shed 500 jobs.

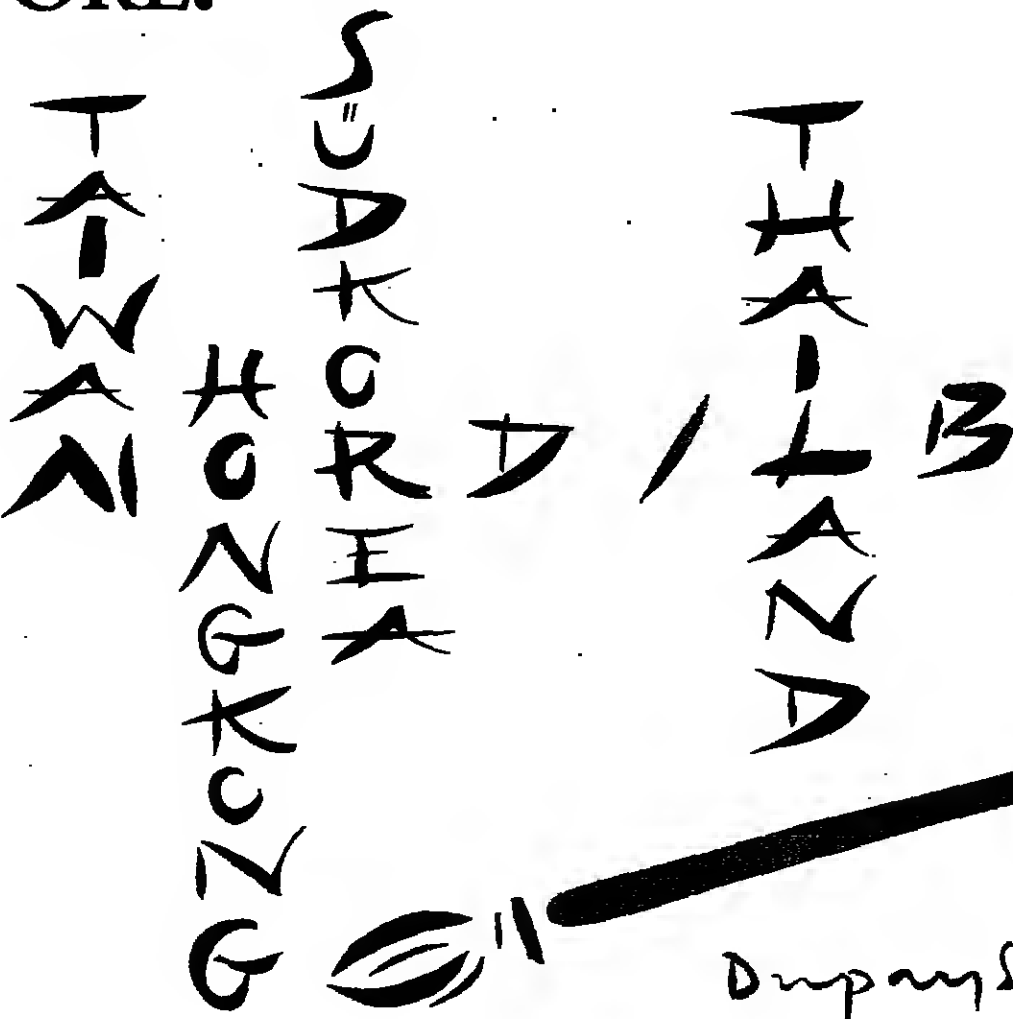
Mr Lai acknowledged that "companies are moving to Malaysia basically to take advantage of cost" but said Singapore hoped to combat this by competing on "time-to-market" and "capability base" - offering a one-stop manufacturing environment and a highly skilled workforce. He forecast that Singapore's electronics industry would grow 10-15 per cent this year, a figure described as "moderate" by one analyst.

Certainly, companies are continuing to underline their confidence in the island's industry: last year some \$3.29bn was committed to fixed assets, almost equally from Japan, the US and Singapore.

Analysts also point to a brighter outlook, saying D-Ram prices are unlikely to fall at the same rate as last year and that the industry has been forced to move towards a more stable supply and demand situation.

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4 SINGAPORE

TELECOMMUNICATIONS • by Catherine Ong

Competition takes off

Some of the world's leading operators are believed to be interested

"No price wars please, we are Singaporean."

This is not quite how the Telecommunications Authority of Singapore (TAS) describes its policy on competition. But in essence it is the kind of scenario the regulator would like to see when the first challenge to the monopoly of Singapore Telecommunications (SingTel) is mounted on April 1.

The TAS wants sustainable competition rather than predatory pricing and new entrants to the republic's fast-growing telecoms industry will find themselves with less room to manoeuvre than was the case when liberalisation took place in other markets such as in Britain.

In less than two months' time, MobileOne (Asia), a mobile phone and paging operator, and two paging companies, ST Messaging and Hutchison Intrapage, will roll out their networks. They will pave the way for fully-fledged competition in the fixed-line domestic and international services in the year 2000 when SingTel's monopoly on basic telecoms expires.

Mr Neil Montefiore, chief executive of MobileOne, rules out aggressive UK-style promotions when his company launches its network.

He says: "Singapore is different from the rest of the world in that there will not be a distortion of the handset market. The regulators have said that the handset market will be left alone; you are not allowed to cross-subsidise, so you wouldn't see the very rapid reduction in handset prices that was the characteristic of Australia, UK and US markets."

"What we will see is a gradual erosion of handset prices as world volumes build up."

"The easiest thing in the world to get rapid growth, to bring in people, is to subsidise handset prices. But that brings in people who can't sustain the cost of the cellular service. They get the first bill and they say 'wow' and they drop out."

MobileOne plans instead to give SingTel a run for its money on the network service front. Here, its ability to underprice the dominant carrier is also limited. Singapore's mobile phone charges are already among the lowest in the world. SingTel's rates, for example, are half those of Hong Kong's market leader, Smartcom. Its classic package is \$445 a month with calls during peak hours at 20 cents a minute and 10 cents a minute at off-peak rates, compared to Smartcom's basic package at HK\$400 (\$575) and HK\$1,200 (\$1,622) a month.

MobileOne is owned by two of Singapore's largest corporations, Keppel Corporation and Singapore Press Holdings, Cable and Wireless and Hongkong Telecom.

MobileOne aims to capture 30-50 per cent of the market share in three years

Mr Montefiore, an Englishman with more than 20 years' experience in the telecoms business, joined the company last year from Hongkong Telecom CSL where he was director of mobile services. Before that, he had worked for Cable & Wireless Systems (Hong Kong), Paknet (UK), and Chevalier Telepoint (Hong Kong).

He believes that MobileOne can win new customers and attract existing ones from SingTel with better packaging of its tariffs to suit individual lifestyles, a higher quality of service, and with frills such as messaging, voice mail and use of data services.

A basic form of number portability which mechanically forwards calls to a new number will allow MobileOne subscribers to retain their existing SingTel numbers.

Mr Montefiore admits that

MobileOne will not have any significant technological edge over SingTel Mobile-Link. "It's hard for anyone to say there's a technology story these days; there isn't really. We have the advantage of a clean sheet of paper; we haven't got any legacy system. We have a wealth of experience in our shareholders in operating communications."

"Cable and Wireless operate 30 mobile systems around the world so we can get the data from all the systems. With a clean sheet of paper, we have the chance to buy the very latest technology to suit the environment. For example, we can place our base stations where we want to place them, and not co-locate with perhaps an earlier technology."

MobileOne will offer customers the GSM (Global System for Mobile Telephony) system when it launches and Code Division Multiple Access later in the year. Restricted competition notwithstanding, the company aims to capture 30-50 per cent of the market share in three years' time. By then, it hopes that lower mobile phone charges and an increase in type and awareness as a result of competition, will raise the current penetration rate of 12 per cent of the population to 30 per cent.

There are currently 300,000 mobile subscribers in Singapore and SingTel signs up more than 7,000 new users each month. Last year it raked in \$645m in revenue from its mobile operations. SingTel is not taking the impending competition lying down. The government-controlled company began preparing for the competition five years ago when it changed its legal status and corporate culture from that of a statutory board to a corporate entity.

A spokesman says: "To stay ahead of the competition, we have focused on three key areas: coverage, customer service and competitive pricing."

It has put in more base stations as well as using "microcellular, hierarchical cell structures" to expand its

mobile phone network coverage. It plans to invest another \$5100m over the next two years in its digital mobile networks, and has a five-year plan to invest \$4131m to boost its paging infrastructure.

To spruce up customer service, it employs technology for tracking customers and has also put in place a 24-hour customer care hotline.

"Our pricing will be competitive and this includes having pricing packages that will suit the usage patterns and lifestyles of our customers," the spokesman added.

Although its monopoly for basic telecoms, including international calls, will only expire in the year 2000, SingTel has been compelled by the TAS to lower its international direct dial (IDD) calls tariffs through a price control mechanism which regularly checks the international competitiveness of its charges.

The average charge for an IDD call has dropped 36 per cent in the past five years, from \$42.67 a minute to \$26.70 a minute. But this has been more than compensated by an increase in volume. SingTel ran up \$41.8bn in revenue from international telephone calls in the financial year 1996-97, representing a 32 per cent rise from \$31.4bn in the financial year 1992-93. International calls traditionally account for half of its earnings. The group's net profit stood at \$31.5bn last year, up 48 per cent from three years ago.

Another round of IDD rate cuts, effective from January 1, will cost the company \$3120m a year. To mitigate the impact of falling rates, the spokesman said SingTel has been stepping up its marketing efforts, and also examining ways to lower the accounting rates - that is the charges it pays to other countries for calls going into those countries from Singapore.

Interconnection will provide a new source of revenue when the competitors come on board. Mr Montefiore said the interconnection rates were "reasonable." The TAS, he added, had learnt from the experience of countries such as the UK where it was



Singapore's mobile phone charges are already among the lowest in the world

shown that the incumbent carrier could make life difficult for competitors.

Interconnection arrangements will be negotiated with SingTel soon for basic telecoms services which will be freed up seven years before the company's original 2007 monopoly deadline. SingTel has agreed to \$81.5bn compensation from the government which said it decided to terminate its

exclusive rights in domestic and international services earlier than required because of rapidly advancing technologies and because it wants to make Singapore a regional telecoms hub.

The early expiry was tabled in Geneva as part of the republic's offer to help move forward the World Trade Organisation's telecommunications negotiations. The government will award up to

two new licences in domestic and international services in mid-1998 and plans to call pre-qualification tenders on March 1.

Some of the world's leading telephone companies, including British Telecom, C&W, Sprint, MCI, Deutsche Telekom, Japan's NTT and French Telecom, are believed to be talking to potential local partners including the MobileOne

shareholders, Keppel Corporation and Singapore Press Holdings, Sembawang Corporation, and Singapore Technologies which is partnering Singapore Power, to bid for the licences.

Industry observers do not expect to see more than half a dozen bids. As one telecoms consultant says: "The local partners are confined to the three or four GLCs (Government-Linked Companies). Companies without the political clout and financial strength of the GLCs don't stand a chance in hell. Foreign companies want to get in but they are not stupid so they all want to go to bed with Singapore Technologies, Sembawang or Singapore Press Holdings."

Foreign carriers which are part of a global alliance are said to be particularly attractive to local bidders because they would want partners which can give them immediate access to the global public switched network. At stake is a lucrative \$530n market. The winners will also be able to gain a foothold in one of Asia's most important telecom hubs.

THE RETAIL SECTOR • by Justin Marozzi

'Paradise' is in dire straits

Structural problems must be addressed before the general gloom begins to lift

Behind the gleaming facades of department stores on Orchard Road, the Oxford Street of Singapore, there are a lot of empty shops and anxious retailers struggling to avert a fourth successive year of losses.

Hampered by a Singaporean dollar which has appreciated by 13 per cent against a trade-weighted basket since 1993, the retail sector of the former "shoppers' paradise," heavily dependent on spending by overseas visitors, continues to find itself in dire straits.

Orchard Road itself relies on tourists who account for up to 80 per cent of its sales. And, although average tourist expenditure has started to pick up, at \$26 per head for 1996-1997 it is still a long way below the \$761 recorded in 1990. From a high of \$365 per person per day in 1989, spending of the average Japanese visitor fell to \$229 in 1995.

Last year witnessed the departure of Lane Crawford, one of the island state's better-known department stores, which had posted heavy losses during the first six months of the year. Galeries Lafayette, the French retailer, and Kmart added to the list of those departing.

The strong domestic currency has two negative spin-offs for the retail sector.

First, the attractiveness of Singapore as a shopping destination for the country's neighbours inevitably diminishes. Tourist arrivals

increased only 2.2 per cent to 7.3m in 1996, missing the government's target of 8.5 per cent. The all-important Japanese market recorded its first year-on-year decline, prompted in part by an above-average hardening of the Singaporean dollar against the yen. The number of Taiwanese visitors, another important spending group, also slipped 6 per cent.

Second, Singaporeans themselves are increasingly likely to make trips to Kuala Lumpur or Jakarta, newly-emerging challengers to Singapore's traditional pre-eminence as a shopping destination, where they can find the same products at lower prices. And, as previously closed neighbouring economies gradually liberalise and relax import tariffs, Singapore further loses its competitive edge.

"This problem isn't going to go away," says Mr PK Basu, director of regional macroeconomics at Union Bank of Switzerland in Singapore. "It can be temporarily relieved by the reduction of retailing capacity as I believe it now has been, but problems will always re-emerge because structurally there will always be the real appreciation of the Singaporean dollar to contend with - and consequently the sector will be losing competitiveness to neighbours like Kuala Lumpur."

One bright spot on the horizon, says Mr Basu, is the flattening out of non-car retail prices which have been in steady decline for the past 18 months.

Other structural problems, however, must be addressed before the general gloom begins to lift. Despite last

year's departures from the retail scene, the recurring problem of overcapacity may continue to haunt the sector.

The average rental value for prime upper storey units fell 11 per cent last year. Between now and 1999 another 4.2m sq ft of new retail space will come on stream, adding to the existing 19.8m sq ft which Edmund Tie & Company, the property group, estimates at 10 per cent oversupply.

"There are not enough retailers and new concepts from existing retailers to absorb that space," says Ms Wang Look Tsui, executive director for retail at Edmund Tie & Company. "Fresh ideas are not coming from foreign retailers because they are not attracted by a small market of 3m people. Unless they have plans to enter Singapore to tackle regional markets, it's just not worth it for them."

After meetings with the Singapore Retailers' Association, the government has said it will put a brake on the amount of land it releases for retail development. But observers believe retailers themselves need to sharpen up their act and improve the poor levels of service by attracting higher calibre sales staff and enhancing the image of the work.

Steep labour costs combined with an undersupply of qualified sales personnel remains a structural malaise from which retailers have yet to recover. Retailers, so the argument goes, should begin tracking and predicting new shopping trends, focus on making shopping fun and offer varied concepts such as "lifestyle" products which cater to the busy and stressed executive.

Ms Tsui points to the success of niche stores and brands as one area which retailers have been slow to exploit but which have produced healthy returns. The arrival of Starbucks, Spinnelli Coffee and Coffee Bean & Tea Leaf has brought "coffee culture" to Singapore and brands such as Guess? and Armani cater to the status-driven youth market.

One of the government's latest initiatives to attract visitors is Tourism 21, a blueprint for the development of the industry which includes the "Mall of Singapore" project, designed to increase the number of tourists to 10m a year and annual tourism receipts from \$811.6bn in 1995 to \$816bn by 2000.

Beginning in Japan, the tourist promotion board will launch a series of "Singapore Fever" campaigns targeting overseas spenders. But there are limits to what it can do to assist the sector.

"I have no magic formula to help the industry turn around," Mr Yeo Cbeow Tong, the former trade and industry minister told retailers last year. "Individual retailers will have to examine their individual circumstances and business plans, while keeping in mind the larger forces at play."

Fresh challenges such as on-line shopping through the Internet will continue to test Singaporean retailers. Some electronics products sell in the US for half the price.

Billed by one analyst as "the year of the shake-up", 1996 left a lot of problems unresolved. The sector is still in need of extensive restructuring and rationalisation before it can return to the pink.

REGIONALISATION • by Elizabeth Robinson

Long-term investments

The Economic Development Board co-ordinates industrial parks

The outline of Singapore may be barely discernable on a map of Asia, but the country has over the past few years burst out of the physical confines of its island to clone itself in other parts of Asia and expand its economic zone.

This "regionalisation" drive has in particular seen Singapore attempt to create industrial parks in selected pockets of Asia that use Singapore's expertise in management and production at local rates of pay and property prices.

This allows Singapore-based companies to extend the depth and scope of their domestic operations while providing them and foreign tenants with the infrastructure, facilities and management they have come to expect in Singapore. It also provides Singapore with access to a wider market and a cheaper workforce. In this way, Singapore companies can concentrate their high-margin and headquarters operations in the island, but move manufacturing to cheaper, but equally well-run, areas.

This scheme is co-ordinated by Singapore's Economic Development Board which facilitates and focuses this overseas investment. The project is an extension of what companies were already doing when they set

up operations in areas of China, India or Vietnam, according to Mr Chua Tan Kim, director of the EDB's international business development division.

"Business moved in before government. The EDB thought: 'Why should we not go in as well in a more organised manner?'" He added that in those parks where the EDB was now involved there was a brand name and the expectations that went with it.

Last month saw the toppling out ceremony of the EDB's latest such development - an information technology park in Bangalore, India. Other parks are already in operation in Suzhou in China and in Vietnam. Indonesia has the Karimun Marine Industries Complex, the Bintan Beach International Resort and the Bintan Industrial Estate.

The flagship projects are long-term investments to reposition Singapore's companies in the heart of Asian markets and it may be some years before the Singapore consortiums involved in the various parks see a return on their substantial overseas investments.

The Suzhou park, which is expected to be 70 sq km in size when fully developed, is "not making the kind of money bankers would be happy about", according to the EDB, but 78 projects have already been established, and a total of \$2.1bn has been invested. Although Suzhou is at present a "huge drain on resources", the EDB is confident it will see healthy returns when the

whole park is operational in five to 10 years. "If China can sustain growth, the going is good for that industrial park," said Mr Ho Meng Kit, EDB managing director.

Although the long-term goal for these parks to be profitable in their own right, may be some way off, they are yielding other gains. They are helping to attract business to Singapore itself from foreign manufacturers as companies feel that they can set up manufacturing operations in Singapore with the option of moving with low risk into one of these parks should their Singapore operations become too expensive.

The Bangalore park, which should be officially opened this summer, has so far signed up 13 companies including Hitachi Asia, Hitachi Microsystems, and Tata Consulting Services. Mr Lim Neo Chian, chairman of the park's executive committee, tries to ensure a smooth entry for tenants. He deals with many of the local rules and regulations "so that when our tenants come in, they will not have to face more of these difficulties."

Mr Lim says that Bangalore should make a profit by 1999 when the first stage of its development will be mostly full. He says that an occupancy rate of over 60 per cent would allow it to break even.

There is always the risk that these sites, with their low labour costs and efficient structures, will provide rent enhancement but competition to Singapore. Mr Lim says: "In the longer term, it

is not just economic benefits but political benefits too. We are really thinking about long-term political and economic linkages."

The parks helped make Singapore the fifth-biggest foreign investor in China last year and the 12th-biggest in India. A recent development in Vietnam, opened last year, has already received commitments of \$75m from 13 international tenants.

These projects form the ramp of Singapore's direct investment into Asia, which last year totalled \$8m. More than a quarter of the investment was directed into Indonesia where two flagship projects - Karimun Marine Industries Complex and the Bintan Beach International Resort - became operational last year, joining the Bintan Industrial Estate which has already established itself as an electronics site with tenants such as Sumitomo Metal Mining.

This regionalisation programme is still in its early days, but the EDB has no current plans for more flagship parks, having reached a ceiling of what it can manage. Besides, it says, Singaporean companies occupy industrial parks all over Asia where the EDB is not involved.

Although Singapore's regionalisation is concentrated on Asia, its inspiration comes from much further afield. "We compare ourselves with Norway or Sweden," says Mr Ho Meng Kit. "They have many world-class companies. Why can't we follow them?"

Exhibition Centre Singapore

Date	Event	No. of Exhibitors	Date	Event	No. of Exhibitors
1-4 Apr	Food Ingredients Asia '97	225	12-14 May	Oceanology International Pacific Rim	150
2-4 Apr	Mets Asia '97	250	13-16 May	Tan Poo See Asia Pacific '97	242
5-6 Apr	Energy Week Asia '97	200	14-17 May	SIREX '97 - 15th South East International & Construction Exposition	200
9-11 Apr	Cosmetics, Hair, Beauty & Fashion '97 Singapore	100		Incorporating: AIHENS '97: 3rd S E Asian International Building Services Exposition	
9-11 Apr	Interlop DotCom	80		AIDEX '97: 3rd SE Asian International Hardware Exposition	
9-12 Apr	NetWorld + Interop - the Networking Summit in Asia	300		REHVAC '97: 2nd S E Asian International Refrigeration, Heating, Ventilation & Air-con Exposition A/C/E Systems '97	
9-12 Apr	Security Asia '97	280	16-18 May	Asian Driver Exhibition & Conference '97	230
9-12 Apr	Fire Safety & Rescue Asia '97	80	22-25 May	Zoorama 1997 Aquarama '97	52
10-13 Apr	Boat Asia '97	250	27-30 May	Asia Pack '97/Asia Print '97 (AIP)	400
	Incorporating: Tackle Asia '97		2-6 June	The Annual Meeting of the International Society for the Study of Lumber Spine	25
	Marine Asia '97		3-4 June	Pharmaceutical Ingredients Asia '97	120
	Commercial Craft Asia '97		6-11 June	The 19th International League Against Rheumatism (ILAR) Congress of Rheumatology	220
22-25 Apr	Water Sports & Dive Expo Asia '97		9-14 June	Asia Telecom '97	400
22-25 Apr	Asian International Gift Fair '97 (held in conjunction with Asian International Handicraft Fair '97)	530	11-15 June	11th International Symposium on Contact Dermatitis	15
22-25 Apr	Asian International Stationery Fair '97 (AIF)		17-20 June	Shop Design Asia	200
23-25 Apr	Asia Card Technology '97	50	15-20 June	Gamma '97: The International Cam/Making Technology Exhibition	180
	Incorporating: Asia Banking Technology '97		20-24 June	World Book Fair '97	300
	InterAirport Asia '97	150		Incorporating: 12th World Chinese Book Fair	
	ScanTech Asia '97	50		World English Book Fair	
23-27 Apr	Consumer Goods Asia '97 - A Showcase of Products from Asian SMEs	230		World Electronic Book Fair	
	Art Expo '97	150	20-29 June	The PC Show '97 Singapore	350
24-29 Apr	TRFSORS '97 - International Fine Art & Antiques Fair For Asia (AIFA)	150		Incorporating: The Soft-are Show '97	
26 Apr - 4 May	Homemakers '97	120			
28-29 Apr	EDICON '97	20			
	Conference and Exhibition on Electronic Data Interchange				
6-8 May	SEMICON Test, Assembly & Packaging	170			
6-9 May	BIDEX Asia '97 - International Maritime Defence Exhibition & Conference Asia 1997	150			

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EDUCATION • by James Kynge

A gentle revolution

By the year 2000, it is hoped that all schools will have classes on how to think

Mr Edward de Bono, the master of lateral thinking, has become something of a messiah in Singapore.

His books are selling rapidly in the city-state's book shops; children are taking extra-curricular classes to learn his methods; and when education officials speak his name they do so with a respectful solemnity.

The reason for his burgeoning popularity is a gentle revolution in Singapore's educational philosophy. The island's schoolchildren have for years outdone others in international maths and science tests, and their average of 4.6 hours of homework a

day puts most pupils in the west to shame.

But, of late, a realisation has dawned that these students are expending too much energy in the wrong direction. They memorise and regurgitate too much, but are not given enough chance to create and think critically, teachers say.

This is where Mr de Bono comes in: his assertion that creativity can be taught and his prescriptions on how to do so have been taken to heart.

The motivation for the change is economic. Mr Goh Chok Tong, the prime minister, voiced his concerns at a Teachers Day rally last year.

"Employers felt that our school-leavers and graduates are hard working and co-operate well as team members. But most required too much hand-holding and had difficulty working inde-

pendently. They were also not strong on initiative and in persuading others to new ideas," Mr Goh said.

The pace of technological change and the deluge of information available to modern businessmen has made it important that children do not just amass facts and figures in school but learn how to prioritise information, generate new ideas and apply them quickly.

"The knowledge that [children] pick up in school could be obsolete in a few years," Mr Goh said.

The reforms have been gradual so far but the pace is picking up. Pupils in five secondary schools last year were taught "thinking skills" lessons once a week. This year 20 more schools will enter the programme.

By the year 2000, it is hoped that all schools will have classes on how to think, says Mr Tan Yap Kwang, director of the planning division in the ministry of education.

The lessons are based on Mr de Bono's books and involve teachers asking "provocative questions" such as "Think of a sausage and design an umbrella" or "Design cars with their engines on the roof", teach-

ers said. But they acknowledged that such tutorials would have a limited impact unless elements of creative thinking were introduced into examinations.

Progress on this front has been limited. The National University of Singapore (NUS) has experimented with some "open" examinations in which students are allowed to consult reference books during the exam. In schools, though, meaningful ways of testing creativity and critical thought are still being devised.

Mr Bernard Tan, dean of the faculty of science at NUS, said that several initiatives have been taken in universities with the ultimate aim of producing graduates who are able to compete in the workplace with the world's best. Flexibility has been introduced into degree courses, whereby a student can now take five years to complete a three-year programme.

More significant, perhaps, is the Talent Development Programme - an attempt to address a perennial criticism that while Singaporean students on average were more knowledgeable than their counterparts in the west, the



De Bono: burgeoning popularity



Singapore's schoolchildren have for years outdone others in international tests

Picture: David Hayes

island produces far fewer high flyers. Two dozen gifted students picked to pioneer the programme this year will be exposed to a more interdisciplinary approach than other students. Thus students of physics will be given tutorials in areas of biology, chemistry and other subjects that might bear some relevance to physics.

There will be other perks too. Nobel prize winners visiting Singapore will be asked to talk to these students, Mr Bernard Tan said.

It is a measure of the synchronisation of Singapore's planning machine that the initiatives being pursued in

schools and universities find their mirror image in industry. Last year, the government launched two programmes to promote research and development in industry.

One of these is a \$44m fund which was allocated late last year to spur more R&D over the next five years. Under the programme, which is administered by the National Science and Technology Board, the government will meet up to 50 per cent of the costs of an R&D project, and the grants will not necessarily be tied to results. The scheme is open to both local

and foreign companies and companies such as Sony and Hewlett Packard have already benefited from it.

Another initiative is the \$600m Innovation Development Scheme which stumps up money for new product development. Launched last year, it has already committed \$131m in grants and is almost certain to be topped up before its five-year life expires. An unlimited number of foreign researchers will also be allowed into the country.

But all this presents a real challenge to the government. It is widely recognised that Singapore's education sys-

tem has been the foundation of the island's extraordinary economic success, as well as its obedient, conformist society. Tinkering with the system, then, risks causing the economic engines to wheeze and sputter. It could also groom a new, more adversarial generation less willing to accept the ruling party's directives.

And what would happen if children begin en masse to ape the icons of rock music creativity or, even worse, the punks? The establishment has other role models in mind.

"Bill Gates is not a punk," says Mr Tan Yap Kwang.

POLITICS • by James Kynge

Doubts seem to have evaporated

January's poll victory may help Mr Goh emerge from the shadow of Mr Lee

Mr Lee Kuan Yew, Singapore's founding father, is not one to mince his words. Before he handed over the job of prime minister to Mr Goh Chok Tong in 1990, he worried aloud about the character of his successor.

He suggested that Mr Goh should consider seeing a psychiatrist to overcome a somewhat wooden style when speaking in public. He was also concerned that Mr Goh tried too hard to accommodate too many people.

But any lingering doubts in Mr Lee's mind appeared to evaporate in January when Mr Goh fought the toughest of campaigns to lead the ruling party to a resounding election victory. The prime minister publicly staked his reputation on winning a clear endorsement from the people.

"Having gone through such a searing heat when everything was at stake, you either come out genuine porcelain or you're cracked. They [the party leaders] came out porcelain," said Mr Lee. "So I'm very pleased. I'm very satisfied that he [Mr Goh] has it in him," added Mr Lee, 73, who still wields considerable influence as senior minister in the cabinet.

The ruling People's Action Party (PAP) put in its best electoral performance for 16 years, seizing 81 out of 83 seats in parliament and winning 66 per cent of the popular vote. The triumph erased memories of Mr Goh's first election in 1991, in which the party gained only 61 per cent of the vote - its lowest ever - and lost four seats to the opposition.

Observers say that the win will do much to enhance Mr Goh's stature in the ruling elite and may help him emerge at last from the shadow of Mr Lee, who is 73. The precise balance of power between Mr Lee and Mr Goh is difficult to ascertain, but with Mr Lee's health somewhat in doubt, the younger generation of ministers are looking increasingly towards Mr Goh, 55, for advancement.

The win should also help put to rest any residual notions that Mr Goh was a mere "seat warmer" who will vacate his position when Brigadier-General Lee Hsien Loong, the deputy prime minister and son of the elder Mr Lee, is ready to accede. Indeed, some observers now believe it is no longer a certainty that Brig-Gen Lee - who is said to have recovered fully from the lymphatic cancer he had in 1992 - will ever hold the top job. Since the election, Mr Goh has announced that he will serve out his full term until mid-2002. He did not say whether he plans to run again.

It was, however, the manner rather than the margin of the election victory which proved more revealing about Singaporean politics. A few months before the polls, electoral boundaries were redrawn and the number of single-seat constituencies was reduced to make way

for more multi-seat constituencies.

The effect of such changes was to disadvantage the opposition parties, which have a few well-known individuals but lack the depth to field an impressive team for the multi-seat races.

When the nine-day campaigning period got under way, Mr Goh - who was returned unopposed in his own constituency - threw himself into the fray. He made it clear that not only those constituencies but also those residential precincts which did not vote for the PAP would have the renovation of their government-built flats deferred. It was a potent ploy; some 86 per cent of Singaporeans live in such flats and renovations to them can add about \$10,000 to the value of a property.

"In 20 or 30 years' time, the whole of Singapore will be bustling away, and your estate, through your own choice, will be left behind. They become slums," Mr Goh warned voters.

The tactic got results; few householders can be expected to vote against their interests. But many young Singaporeans, as well as senior commentators in the usually pro-government newspapers, criticised the strategy for limiting their freedom to choose. Others, meanwhile, made the point that the government's approach appeared to encourage them to put their own material interests above those of the state - reversing one of the core "Asian values" upon which Singaporean society is founded.

Since the election, several PAP leaders have announced that they intend to sue two losing candidates from the opposition Workers' Party: Mr Tang Liang Hong and Mr Joshua Jeyaratnam, with numerous legal suits. Mr Tang, who fled abroad after the polls, was facing 13 libel actions and Mr Jeyaratnam was facing six. Mr Tang has been told to set aside \$11.2m to cover liabilities which may arise from the legal cases.

It is unlikely that the election will prestage any change in the way Singapore runs its government. A limited cabinet reshuffle in January appeared to lay greater stress on education with the appointment of Mr Teo Chee Hean, a 42-year-old rising star, as the new minister. But the reforms in schools and universities are not about to be mirrored in the political arena.

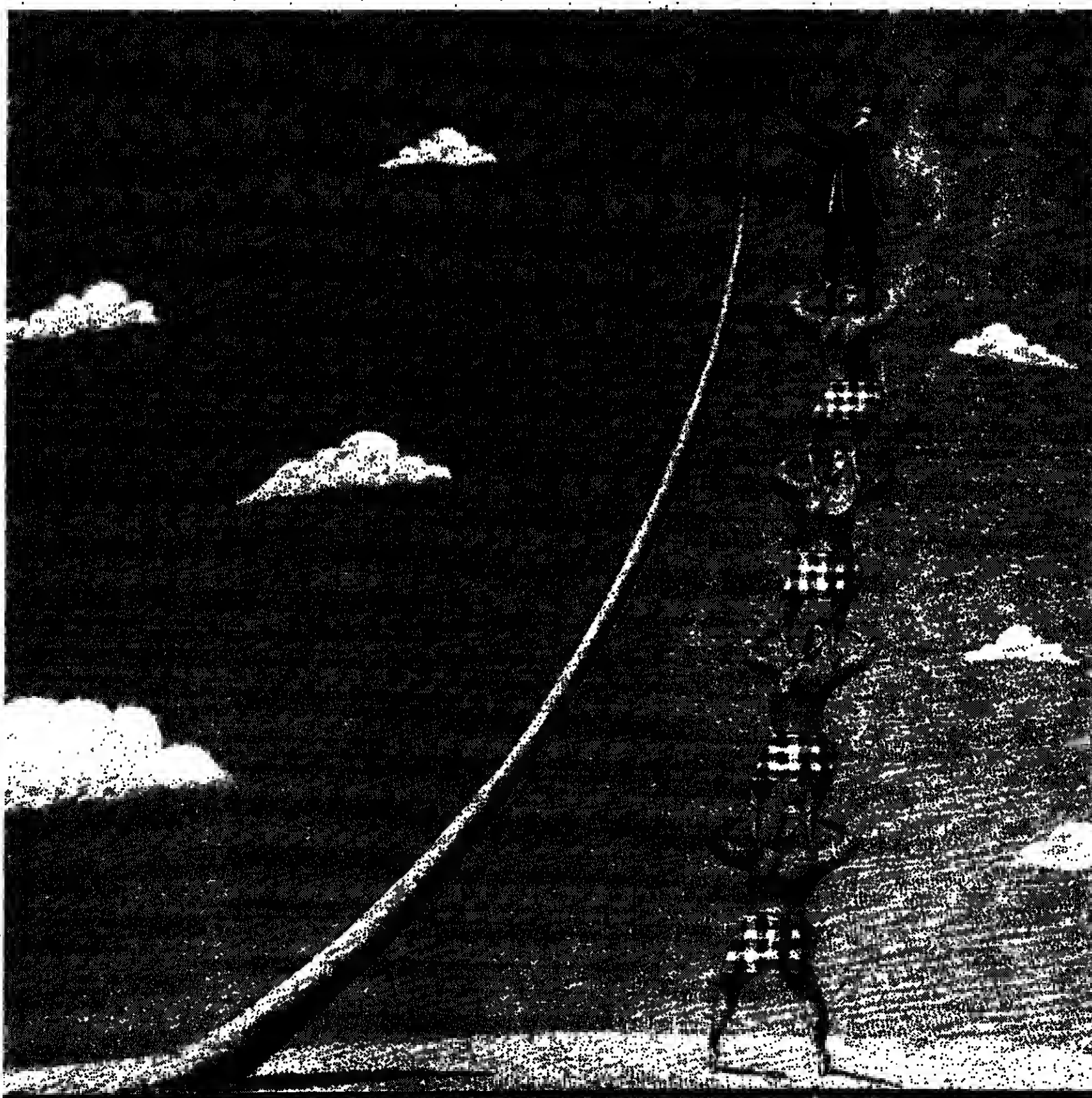
Mr Goh said the election result was a repudiation of "western-style" liberal democratic values.

"Do you think we could have done even half of what was achieved in the last 30 years if we had a multi-party system and a revolving-door government?" Mr Goh asked during the campaign.

"Do you think we could have done just as well if we had a government which was constantly being held in check by 10 to 20 opposition members in the past 30 years?"

Few Singaporeans would quarrel with the government's record over the past 30 years but many do argue that the authoritarianism which served the nation well in the past is not necessarily a guarantee of future success.

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6 SINGAPORE

PORT OF SINGAPORE • by Elizabeth Robinson

Gateway to the region

Competition is increasing but new technology helps Singapore to stay ahead

There are not many people hanging around the world's second-busiest port. That is because the Port of Singapore is increasingly using information technology and automation to position itself as the gateway to south-east Asia.

Lorries entering the port barely hesitate at the entrance as they are scanned and instructed by computer where to leave or collect their load. Similarly, approaching ships, of which there are about 500 a day, are allocated their berths well in advance and are required to give details of their cargo so that the cranes can immediately start the load turnaround. Last year this operation was cut from an average of 14 hours to 11 hours 12 minutes.

The IT drive is only one of many steps planned by the Port of Singapore Authority. There are also plans to expand the port's expertise to other geographical areas, by forming joint ventures to create ports in its own image in south-east Asia and beyond; and a move towards a stock exchange listing, perhaps as early as next year.

The main reason for the expansion is that the port sees rapid growth in shipping in south-east Asia and it wants to harness this. Mr Khoo Teng Chye, the PSA's chief executive officer, estimates that in terms of volumes, the Asia-Pacific shipping market is currently around 60m teus - 20ft equivalent units, the industry's container measurement - and this could double by the year 2000. "With such good growth in the region, it is essential all ports in the region upgrade. We can't handle all this growth ourselves," he says.

But the port aims to handle a great deal of the growth, beating regional competition from ports such as Malaysia's Port Klang, by upgrading efficiency and

expanding to other locations. The "regionalisation" of the port has already begun. Last year saw the signing of its first overseas joint venture. The operation in Dalian, northern China, is "part of our international expansion strategy", says Mr Khoo.

Under the deal, the port of Dalian is 49 per cent owned by a Singapore consortium of which the PSA is the biggest shareholder. Since the signing in July last year, growth has increased 17 per cent, according to Mr Khoo, and "operations have improved tremendously".

"We are hoping to develop Dalian into a major hub in northern China, and possibly in northern Asia," he says.

The total Singapore investment in the project was \$800m. Now the PSA is looking to repeat the venture at other ports in China, India, the Philippines, Indonesia and even Malaysia.

Meanwhile, until such ventures are established, the

PSA has been promoting itself throughout the region by providing consultancy and training. It has lent some equipment to ports in the Philippines while it claims that "many regional port managers come to Singapore for port training". The PSA hopes that the goodwill this establishes will lead to business partnerships.

Inevitably the upgrading of neighbouring ports will increase competition in the region, but Singapore starts from a long way ahead. It is the world's second-busiest port, after Hong Kong, in terms of volumes, but the busiest in terms of shipping. It serves 400 lines, connecting to 600 ports and rightly claims to be south-east Asia's transshipment hub, whereby mother ships deliver cargo to smaller feeder ships that serve the region.

Last year's growth was 9 per cent, compared with 5.6 per cent at Hong Kong, and

Singapore expects to do even better this year. Its naturally deep 15m channel means it can comfortably handle the world's biggest ship, the 81,000-ton Regina Maersk which can carry 6,000 teus. Not every port can accommodate such a vessel, either because of depth, or because its cranes cannot stretch across the width of 17 containers on board the ship.

Mr Khoo believes the industry is moving towards bigger and bigger ships: "The feeder ships of today are the mother ships of yesterday," he says.

Competition is increasing, especially from Malaysia which this year will further galvanise authorities to promote and market more aggressively its ports. Singapore shrugs this off. "We are still the most efficient hub and we will try to stay that way," says Mr Khoo.

This efficiency has come about through technology such as the "Portnet" sys-



The Port of Singapore: the world's second-busiest port, after Hong Kong, in terms of volumes, but the busiest in terms of shipping

tem, used to service shipping lines and do away with paperwork for billing, and the "FastConnect" information system that accelerates the procedures for loading or unloading containers. Last year, the speed for this was increased from an average of 79 teus an hour to 84, which the port says is the industry's highest average.

Singapore can therefore market itself on these initiatives, claiming that they provide efficiency and enhance value.

It claims that its tariffs are still half those of Hong Kong and higher than ports in the rest of the region. For example, it costs \$870 less per container to dock at West Klang Port in Malaysia, Singapore is therefore in talks with some shipping lines on ways of adding value and is reaching 10-year

tariff agreements. In return, the port promises to share its productivity gains with the customer so that even quicker throughput of cargo will make the rates more attractive. "The more they bring, the lower the cost," it says.

The port is also increasing its capacity with the construction of a new container terminal at neighbouring Pasir Panjang, to begin

operations in 1998. When completed, Pasir Panjang will add 26 berths with a capacity of more than 18m teus to Singapore's port.

The physical and technological advances at Singapore's port are being matched by a more fundamental change. The port is being turned into a company, in preparation for a stock exchange listing. The transformation into a company unshackles the port from the public service system and the port believes that "as a corporation we will be less bound by the state as to what we can or cannot do".

A privatised port will be one of the biggest names on the Singapore stock exchange last year its turnover was more than \$80m and it is sitting on a net surplus of more than \$800m. Moreover, some 25 per cent of companies on Singapore's stock exchange are already maritime industry or transport-related stocks. There may be spin-offs however, and Mr Khoo does not rule out splitting the international operations, the marine services and the container activities.

One of the advantages of the corporatisation, which is due to be completed this year, says Mr Khoo, is that the PSA will have more flexibility to remunerate staff and link performance to pay. A small consideration, perhaps, because increased automation has already seen the port transformed into a ghostly city inhabited only by containers, with even the lorry and crane traffic directed by computer.

PROFILE Keppel Corporation

From ship-building to mobile phones

Keppel Corporation is probably Singapore's best advert for successful diversification.

In 1968 it started life as a shipyard. Today, having survived the challenges of the early 1980s, it is a broadly-based group with assets of \$16bn and 10 listed subsidiaries, encompassing operations from banking, property and stockbroking to mobile phones, engineering and insurance.

In 1982, two years after its listing on the Singapore stock exchange, a storm hit Keppel Shipyard. With a depressed oil market, shipowners were in no hurry to repair their vessels; yards were competing desperately for reduced business; high labour costs were crippling competitiveness; and the industry reported a decline in earnings.

In 1984, after divesting non-core operations and writing down the book value of non-performing vessels - then the largest write-off in the island state's history - Mr Sim Kee Boon, Keppel's chairman, announced a loss of \$173.8m. The following year, for the first time since independence, the Singaporean economy experienced a downturn of 1.8 per cent.

"We were really in dire straits because all sectors of the business collapsed," says Mr Sim. "The debt level was very high so we had to take very draconian measures." These included cutting the shipyard labour force from 3,600 to 2,300. Group strategy switched to rationalisation at home and "prudent" diversification in Singapore and overseas.

A decade later, Keppel Corporation is a very different animal. Pre-tax profits reached a record \$448m in 1996, of which ship repair and shipbuilding, suffering another difficult year, accounted for only 12 per cent.

Banking and financial services and property, now the two pillars of the group, together made up 70 per cent of the group's profits. The banking division, from its humble beginnings as an in-house financing facility for yard contractors in 1978, has grown to become the group's largest contributor with pre-tax profits of \$190m. Straits Steamship Land, the property group, with domestic operations bolstered by work in China, Vietnam, Indonesia and the Philippines, lifted profits over 50 per cent to a record

\$138m. The most visible evidence of the continued diversification is at the group's shipyard headquarters at Telok Blangah where SSL is planning a prime waterfront residential and commercial development to replace the existing shipyard business.

Mr Sim refutes the suggestion that shipbuilding and ship repair are sunset industries in Singapore, pointing to the port's favourable location, the wide spread of supporting industries and the track record of expertise, combined with a new emphasis on the higher end of the market with the advent of more sophisticated technologies.

At the same time, in response to the challenging domestic climate, the regionalisation strategy has

taken Keppel shipyards to the Philippines, India, United Arab Emirates, Vietnam and Australia.

Keppel's latest foray into a new market is MobileOne, the paging and mobile phone operator, which puts it into direct competition with the government-controlled Singapore Telecommunications.

MobileOne, whose foreign partners are Cable and Wireless and Hong Kong Telecom, is due to start operations in April.

"It will be profitable within three years if we're lucky," says Mr Sim. "If not, we're prepared to stay the course because this is something where you can't hit and run."

With margins in the fiercely competitive mobile phone market fast declining, the main

motivation for entering the sector was to position Keppel for a much bigger potential prize: a fixed line license which Singapore will award to one, and perhaps two, of SingTel's competitors by the year 2000. Keppel, which also has found foreign partners for this bid too, stands a good chance of winning one of the licenses, said one industry analyst.

The way ahead for Keppel is likely to distance it still further from its original industrial core. The government's policy of maintaining a manufacturing base at not less than 25 per cent of gross domestic product is only viable if it is sufficiently flexible to remain competitive, says Mr Sim.

Justin Marozzi

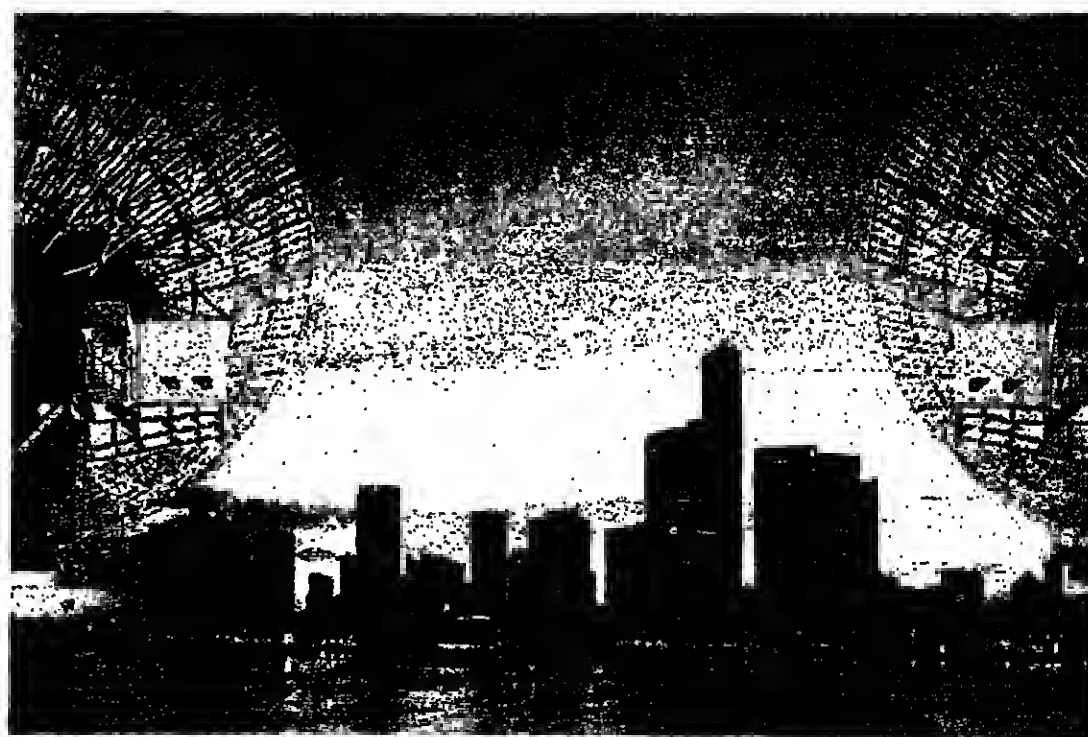
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